

1 UNITED STATES DEPARTMENT OF AGRICULTURE
2 WASHINGTON, D. C.

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6 PATHOGEN REDUCTION/HACCP RULE :
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10 A meeting on the above-entitled matter was held on
11 Wednesday, September 27, 1995, commencing at 9:02 a.m., at the U. S.
12 Department of Agriculture, 14th and Independence Avenues, S.W.,
13 Washington, D.C., before:

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- 16 Thomas Billy, Chairman
- 17 Daniel Glicman, Secretary of Agriculture
- 18 Richard Rominger, Deputy Secretary of Agriculture
- 19 Michael Taylor, Acting Under Secretary for Food Safety
- 20 Bill Smith
- 21 Pat Stolfa
- 22 Bill Gaines

P R O C E E D I N G S

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2 MR. BILLY: There are some procedures I'd like to follow. I also
3 had mentioned that some of the arrangements we have available and
4 briefly go through and look at the agenda just so that everybody has a
5 sense of what the day will be like, both in terms of time frames and
6 subject matter. The purpose of these meetings is to have a
7 substantive and focused discussion and dialogue among all of us on the
8 agenda items. The agenda items were developed based on a process and
9 I'm going to work very hard to keep us focused on the agenda items.
10 What this is about is an open and balanced exchange of views and so as
11 I have a sense of the discussion I may well call on some people to
12 elicit a different point of view if I have a sense that that is
13 appropriate or needed. But for the most part, what is important is that
14 people having a view, having some input on a particular aspect of the
15 issue at hand should participate in the discussion and talk to each
16 other about concerns, points of view, ideas, that kind of thing. I'm
17 going to work hard to keep us generally on the time frame in terms of
18 what we've got scheduled for today. I'm going to encourage people to
19 stay on the specific topic. There are some new people here that I don't
20 remember at the first three meetings. That's terrific. You don't need
21 to have a prepared statement or to explain -- you know -- your
22 credentials. We're all here interested in the same issues. If you do
23 have a prepared statement the record is open. The dockets office is
24 right here in this building. You can provide that to the people at the
25 table out here and they'll make sure it gets into the dockets, into the
26 record, and will be considered as part of our analysis of all the
27 comments. The comment period is open till the 30th of October. Once
28 you make a point I encourage you not to repeat it. As you can see, there
29 are a lot of people at this table and around the room and it's important
30 that we maximize the time we have available to stay real focused on
31 the key and substantive issues that we're trying to address.

32 There are some instances where some may feel that the solution
33 to a particular issue is through a legislative change or through
34 legislation. The Secretary has announced his plans to hold a separate
35 workshop next month that will, in particular, focus on that question
36 about legislative change so if that's a point of view that you have and
37 you want to provide that kind of input I would encourage you to take
38 advantage of that workshop and participate in that and you'll find that
39 that whole area will be fully aired and addressed as part of that

1 overall workshop that's planned.

2 In terms of the process, the first three days of meetings I
3 generally follow the procedure that's used in many different areas but
4 particularly in the international arena where if you want to get
5 recognized to speak you hold up your name placard and I keep a running
6 list and I think that worked quite well, particularly for the first two
7 days, but both based on some comments I received, the third day of
8 meetings when we focused on the micro testing and standards we tried
9 to modify that a little to have it more open in terms of people feeling
10 free if someone makes a point and have a question about it or a
11 comment about it to jump in and make that comment. What we'd like to
12 do for today, in particular, is to encourage that kind of dialogue and
13 exchange. That there's going to be some trade-offs so we all see the
14 number of people sitting around that have a very keen interest in these
15 areas so we need to be respectful of each other and it needs to be a
16 dialogue and let's keep it flowing. To the extent that occurs, then I'm
17 going to back off a little bit in terms of speaking in a structured
18 sequence. But if it's not going well or if people still aren't able to get
19 in and make their point then I'll use combination of the two to make
20 this work so I'm going to play it a little bit by ear to see how it works
21 but the idea is that we want all of you to have the maximum chance to
22 provide your input to this dialogue, to this process so we'll just see
23 how it goes and if I have a sense that we need to make an adjustment
24 I'll do that and I'll let you know.

25 The agenda for today is focused on three fairly specific more
26 technical areas -- carcass cooling standards for red meat and poultry,
27 anti-microbial treatments in slaughter plants, and sanitation standard
28 operating procedures. It's hard to judge how much time we need on
29 each of those so as a general matter, sort of a guideline, my thinking is
30 divide the day up into about thirds and we'll see how that works. Now,
31 we can be flexible. If we need to keep talking about one particular
32 area or issue we're prepared to do that. But that's a sense of the
33 timing and how -- you know -- in terms of making sure we get through
34 these important issues today.

35 If there's an issue that comes up that's on the periphery of one of
36 these or new issue that one puts on the table we do have the flexibility
37 of adding that to the agenda for the 29th so if you have a thought like
38 that raise it and -- you know -- we'll address it. We'll figure out to
39 deal with it.

1 I want to remind everyone that with respect to the 29th we did
2 carryover two earlier agenda items. The first relates to the agenda
3 item for the first day, September 13th, Part D Timing, and we decided
4 both because of the discussions that day and subsequent days that it
5 made more sense to have that timing discussion at the end so that is
6 added to the agenda for the 29th. In addition, with regard to the
7 discussion on FSIS oversight of HACCP, Part C dealing with insuring
8 compliance with HACCP requirements, and there are several billets
9 under that, we similarly carried that over to Friday and will be part of
10 Friday's agenda. So our intention to have a discussion about those
11 areas as part of Friday's agenda.

12 We do have an overflow room. It's 4347 here in this building. It's
13 one of our conference rooms. It's on this backside. Just go out and up
14 to the fourth floor and it's down one corridor -- third corridor. So if
15 you're interested you're welcome to take advantage of that room. We
16 also have rooms available if someone wants to caucus and have a
17 meeting among some number of people to talk about an idea or
18 whatever so if you need that let the people at the desk know and they
19 will make arrangements for that.

20 Are there any questions about the arrangements, how we're going
21 to proceed? Okay.

22 We'll run for about an hour and a half this morning till about
23 10:30. We'll take about a fifteen minute break. We'll resume again,
24 probably run till twelve or a little after twelve and then take an hour
25 for lunch. Lunch is immediately available. Come back, get started in a
26 similar manner. If it becomes clear to finish today's agenda that we
27 need to go a little beyond 5:30, our scheduled ending time, I intend to
28 do that. I want to work hard to complete this discussion so we need to
29 be a little flexible on that end of it. That remains to be seen whether
30 that will be necessary or not. Okay. So with that I'd like to introduce
31 Mike Taylor, the Acting Under Secretary for Food Safety, who has some
32 brief opening remarks.

33 MR. TAYLOR: I just would like to add my welcome to all of you
34 and express my appreciation for the effort that is represented by the
35 presence of this many people in the room on these issues. We found the
36 week before last that the three days of meetings to be extremely
37 valuable, very good substantive discussion, and very helpful to us. I
38 hope on some of the issues having to do with the manner in which, for
39 example, we would plan to inspect under HACCP I hope there was some

1 progress made in clarifying what our current thinking is on those
2 issues, but overall for us it was an enormously valuable three days and
3 we look forward to the next three days being equally valuable. We are
4 moving into some very specific substantive issues in the near term
5 intervention category and we have had enormous amount of helpful
6 comment on these issues which we've evaluated and we've now in the
7 papers that have been distributed reflected some -- you know -- some
8 openness in considering alternatives, in particularly the vein of seeing
9 some of the objectives of these proposals could be accomplished
10 through performance standard oriented approaches and enhanced
11 flexibility. But we really are interested in getting down very
12 specifically to -- you know -- pros and cons of what we proposed and
13 alternatives so we can move our decision making process along.

14 Secretary Glickman is keeping very close tabs on our
15 deliberations. He will make every effort to be here as much as he can.
16 He has got today some phone bill and budget reconciliation
17 commitments that are very substantial but he is in very close touch
18 with our deliberations and will be here as much as he can.

19 I don't know whether there was a calculated design to disorient us
20 by changing the seating arrangement. I am only slightly disoriented.
21 With Rosemary there, I'm sure she'll be there for the three days, I will
22 soon have a comfortable reference point and by Friday it will be home
23 again here in back of the cafeteria. I look forward to the next three
24 days very much and I'll turn it back over to Tom.

25 MR. BILLY: To --

26 MS. MUECKLOW: Tom, with all due respect to Mr. Taylor I
27 understand the meeting room was rearranged so that you would look
28 better on camera on that side.

29 MR. TAYLOR: We had a lot of rearranging to do to pull that off.

30 MR. BILLY: We probably need all the help we can get.

31 At this point I'd like to get started on the first issue, carcass
32 cooling standards for red meat and poultry. Pat Stolfa is going to very
33 briefly just highlight the paper that's been made available to you.
34 Some of you may not have had a chance to study it. She'll emphasize
35 certain aspects of it and then we'll open the dialogue.

36 Pat.

37 MS. STOLFA: Thank you, Tom. As Tom mentioned I'm just going
38 to quickly run through the key points that are summarized in the issue
39 paper on this topic. As you know, the proposal contained very specific

1 requirements for carcass cooling and the objective of those near term
2 requirements was to insure that all establishments are controlling the
3 growth of pathogens through appropriate use of cooling. We received
4 substantial comments of substantial number and a great deal of
5 technical information from the comments and in a general way I don't
6 believe that there was any very significant disagreement with the use
7 of carcass cooling to achieve the objective. There were comments
8 that suggested that there might other ways of accomplishing this
9 objective. For instance, there might not be -- some people suggested
10 there might not be a need to have carcass cooling requirements as a
11 near term objective; that they could be encompassed in HACCP plans.
12 We received a number of comments on the details of our specific
13 proposal for carcass cooling. Such things as whether internal
14 temperature, external temperatures were more appropriate, whether or
15 not the specific temperatures we were suggesting were achievable
16 routinely or whether they would present difficulties for particular
17 establishments or people producing particular kinds of product. There
18 were some comments also that spoke to the issue of workers' safety
19 as well as worker comfort in situations where strict carcass cooling
20 requirements as we were proposing were being carried out. So that
21 was the main flavor of the comments and what we've done since
22 looking at the comments is to try to advance our thinking on how we
23 might be able to accomplish the objective on which I believe there was
24 general agreement but perhaps provide additional flexibility so that
25 some of the details that people found troublesome would not be the
26 problem that they were represented. And I would direct your attention
27 to the three general options that we have laid out here on the second
28 page of the paper. They do represent our current thinking as perhaps
29 other approaches to accomplishing this objective.

30 The first one could be characterized as fairly consistent with the
31 kind of regulations we now have and that is we might still propose
32 that a specific temperature be achieved within a specific amount of
33 time. However, we might change the temperature rather than
34 proposing the forty degrees or fifty degrees model that we had in the
35 proposal. There might be some other temperature which would be more
36 satisfactory. And one model that is sort of out there, at least in the
37 international arena, is the requirement of the European Union which is
38 a specific temperature requirement. So that's one kind of approach
39 which might resolve some problems.

1 Another kind of approach is represented by option two and that is
2 to establish a carcass cooling performance standard expressed as a
3 maximum level of pathogen growth. For instance, one could say that
4 we're not going to tell you exactly what temperature you have to
5 achieve but between the time the carcass leaves the kill floor and the
6 time that it leaves the establishment we don't want there to be any
7 more than one log of growth and that would be an example of the kind
8 of performance standard that we're thinking about as part of option
9 two and part of a performance standard approach.

10 Option three represents a different kind of performance standard
11 but it's still sort of performance standard and that is we might say at
12 the end of the process, perhaps at some point in the cooler or some
13 point where we had some data collected perhaps as a result of our
14 baseline studies, we're going to establish a level of organisms that has
15 to be met. And we don't care how you get there. We think that smart
16 people will understand that cooling -- carcass cooling is an important
17 tool for achieving that particular performance standard which could be
18 expressed as a certain -- perhaps as generic E. Coli or perhaps as some
19 sort of a pathogen target and we will count on you to manage your
20 process and to control your process so that you can consistently
21 achieve that standard. This also is the kind of performance standard
22 approach and probably provides us a substantial amount of flexibility
23 and may be attractive.

24 But at any rate, in summary, those are the three options that
25 we're now thinking about.

26 MR. BILLY: Okay. So given that, let's start discussion and who
27 would like to go first?

28 MR. MAY: -- --

29 MR. BILLY: Yes.

30 MR. MAY: We're lacking a volunteer.

31 MR. BILLY: Okay. I forgot to mention one thing, Ken. I'm sorry.
32 Before each of you speak, when you speak, be sure to say your name
33 because this is being recorded as part of the record so it's important
34 each time that you state your name.

35 MR. MAY: I'm Ken May and I represent the National Broiler
36 Council here today. We have no problems with the SOP's as they're
37 written now. In fact, they're almost a step backward in the case of
38 broilers as far as getting our product temperature down. We chill in a
39 liquid medium and we can reduce the surface temperature in a matter

1 of minutes and we can reduce the internal temperature of the product
2 down below forty in quite a short time.

3 We do have some concerns in two areas on this for the same
4 reason that we can get the internal temperature down quickly because
5 we have a thin product, a low product profile. We also have problems
6 within the plant of product temperature arising during the processing
7 in the plant. We may have it below forty but as we cut up and debone
8 and do other things to get it in the package we inevitably have a rising
9 temperature and we think the Department needs to seriously consider
10 that. It doesn't happen for a very long period of time because the
11 product moves through rapidly but we just have no way to keep it
12 below forty unless we made all of our processing rooms forty degrees
13 fahrenheit. We can't keep the temperature down. It goes up. Current
14 regs allow up to fifty five degrees during process and we hope that the
15 Department would seriously consider some sort of a rise in
16 temperature for thin profile products. A good example is chicken
17 wings which is very, very thin and you hang a chicken on a line, by the
18 time you get to the end of the drip line it might have started at forty
19 and you may already be fifty degrees in that wing because it's so thin.

20 One other thing that we had a concern about was the way it was
21 written up about receiving product into a plant from some other plant
22 and what would happen if it is above forty degrees fahrenheit.
23 Currently the inspector and our quality assurance people look at
24 product temperature as long as the product is still cold and it smells
25 good, there's no obvious odor on it or anything like that, the product
26 can go ahead into process. And it's a little bit unclear what the
27 regulation, the way it's written right now, would do with a product if
28 it came in above forty degrees fahrenheit. That's not necessarily
29 dangerous in any way but it leaves a little uncertain as to what would
30 happen to it. And we think you need to give some additional
31 consideration to that. Thank you.

32 MR. HUSKEY: Good morning. Len Huskey with Swift and
33 Company. I would just like to suggest that with respect to the use of a
34 temperature criterion that because of the normal process variation
35 that we experience that we look at that as a statistical process
36 control approach and with that approach that we recognize that
37 variation and not have an absolute hard line at forty degrees is that is
38 ultimately the number of whatever that number may finally reside.
39 Thank you.

1 MR. PRUCHA: Pat has -- Ron Prucha. Has any thought be given
2 to rather than a carcass cooling temperature for various species to
3 establish shipping temperature? I don't think that there are many
4 plants that keep product around any longer than necessary. It's the --
5 the object is to move it out and move it into the channels of commerce
6 and I think possibly a shipping temperature for fresh meats that it
7 cannot be shipped below forty or forty five or whatever is chosen
8 might be a better approach than to try and come up with individual
9 carcass temperatures or whether it's a surface temperature or internal
10 temperature or various things like that. It might take care of -- you
11 know -- a number of problems.

12 MS. STOLFA: I think that has been tested and I would say that
13 in general an alternative like that fits in the -- within the conceptual
14 framework of the first alternative that we laid out. I mean we're just
15 trying to put some examples here. Obviously, we don't have all the
16 details done but people certainly have -- that kind of approach has
17 been considered as a part of this structure of options.

18 MR. BILLY: Any other views on this idea that was just
19 suggested? Jim?

20 MR. LOCHNER: Jim Lochner with IBP. On that specific subject, I
21 think, Ron, there is very specific shipping temperatures proposed. The
22 question is, are they attainable in the case of beef carcasses at forty
23 degrees in turnaround. That is a problem. Depends -- the real problem
24 I really want to get at though is that as proposed in the regulations,
25 we're not dealing with one temperature issue here. We're dealing with
26 multiple temperature issues. I'll limit my comments to beef and pork.
27 But, specifically, we're talking about carcass surface cooling rates
28 which, if you use sophisticated and proper equipment, are not
29 attainable but the real problem was the proposed regulation didn't
30 specify where to take that temperature. In beef carcasses, an
31 enormous surface, when you measure it first, the thin muscle areas,
32 we get the forty degrees. If we measure the thick portions in the
33 shoulder clod area or in the middle of the round and if you measure the
34 surface area appropriately with either multiple readings on the
35 surface or in a case, I happen to use infra red technology, you'll find
36 that a percentage of the surface area is above fifty at five hours is
37 enormous but variable. So there's some huge problems there, but on the
38 carcass surface issue, I didn't think that the data presented in the
39 proposal supported the action. And if you look at carcass chilling rates

1 versus models demonstrating microbial growth or go get real data
2 you'll see that there's two different things totally. The real data will
3 show that in reality carcass surface is going into a hot box called zero
4 time and coming out twenty four hours later there's nearly a log
5 reduction in total plate count. There's no substantial -- there's no
6 detectable growth in, for example, E. Coli species or, therefore,
7 probably pathogens. And if you look at some of the model data, and
8 particularly I thought Cargill's comments in their filed comments were
9 excellent demonstrating the why behind that. But the carcass surface
10 issue is only one of many that we need to deal with but I don't see in
11 your options that you've really addressed what you're going to do there
12 other than by saying if we look at, for example, demonstrating less
13 than a one log increase. I think that if you research that that's not
14 even practical. I mean we're not talking in that realm. I think we have
15 to come up with carcass chilling parameters to some degree but I'm
16 not exactly sure that I'm going to sit here today and recommend what
17 they are. But if you look at some data, some of which I've personally
18 generated and I thought particularly, again, the Cargill data, you'll see
19 there's no practical difference between fifty degrees in five hours and
20 fifty degrees in ten hours.

21 But on the other surface -- other temperature issues, hot pack off
22 all and hot boning. The point is that -- the mega point I'm going to
23 make here is there's no incremental gain to food safety relative to the
24 cost. I have no problem spending money to improve food safety but I
25 have a huge problem spending money with no incremental gain to food
26 safety and I think that area as to be researched very, very thoroughly
27 before we're going to codify regulations on carcass surface
28 temperature and others.

29 MR. TAYLOR: Can I ask a question? This is Mike Taylor, USDA.
30 What are your practices? I mean what criteria or objectives do you
31 attempt to achieve in your operations?

32 MR. LOCHNER: Chilling beef carcasses. Really we specify
33 cooling tons of refrigeration per volume of product. In our case, we
34 look at like two to three head per ton of ammonia refrigeration and
35 that's -- you start going by designing your hot box or your initial
36 carcass cooler chillers, typically called hot boxes. You go by design
37 criteria and then you really monitor what's going on relative to all the
38 parameters associated with the equipment -- suction pressure,
39 volumes, etc. We can mechanically monitor the process, which to me

1 is much more adaptable to a HACCP approach rather than trying to go
2 out and hunt and pack with a huge variation in carcass size looking at
3 trying to find the best or worst case. So we start with really design
4 criteria. And that design criteria is to balance a variety of things.
5 Carcass surface chill is one. But in the case of beef carcasses, as well
6 as pork to a lesser degree, but to some degree, we try to balance also
7 quality into that aspect and then final temperature chill rate which is
8 an important aspect when you're coming back and you're going to have
9 to rely on people to separate tissue. I think it's important to
10 understand that beef carcasses particularly have an enormous
11 temperature variation at twenty four hours after chill or twenty four
12 hours after slaughter in a chiller. You try to target to get to deep
13 round temperatures in the fifty five to sixty degree range and your
14 thick meat areas will essentially potentially be frozen at that range or
15 close to it. They won't be frozen; they'll be in the thirty two to thirty
16 to thirty two. So you have that much temperature variation which you
17 have to worry about -- temper actually to try to drive the round down
18 to less than forty five before boning and actually bring some of the
19 surface temperatures or some of the deep tissue temperatures of the
20 thin areas up so that you do not have ergonomic problems when you go
21 into the boning room. I know it was emphasized to some degree in, I
22 think, AMI's comments and I know it was in our's as well that the
23 ergonomic standards are what we are concerned with because the
24 colder the tissue the more force required to do the boning and so,
25 again, the design parameter comes back to try to balance those. Again,
26 we're dealing in a case of beef carcasses with an immense variation --
27 anything from five hundred pound carcasses up to almost a thousand
28 pound carcasses and, in some cases, they go much wider. But it starts
29 with really design parameters in the hot box design.

30 MR. TAYLOR: Thanks.

31 MR. BILLY: Fellow on the end there.

32 MR. NEESE: Tom Neese from North Carolina. The subject is sow
33 carcasses. It is entirely conceivable to bring sow carcasses down to
34 fifty degrees in five hours with no problem. If you take a six to seven
35 hundred pound sow carcass -- sow -- you have great difficulty bringing
36 that carcass down to forty degrees in twenty four hours -- point one.
37 Point two, we're a cold process which means we operate both cold and
38 hot but we are cold process. There are times when we take a sow
39 carcass approximately an hour after going into the cooler, roll it on to

1 a reefer that is twenty degrees, move it twenty miles to another plant,
2 roll into a thirty five degree cooler, two hours -- three hours after
3 that it is thirty two degrees. And, yet, you're telling us we cannot
4 move that carcass until it is forty degrees or less. And, yet, we are
5 doing a better job when we do it that way than if we let it sit for
6 twenty four hours. It's one day younger. We will operate with no
7 inventory. And what we produced today goes into the grocery store
8 tomorrow. Thank you.

9 MR. BILLY: Can I ask you a question? In the paper in terms of
10 the agency's thinking there are two or three options there that two of
11 which kind of move away from the specifics of what was proposed that
12 would address that in both that concern you just raised. Are any of
13 these options more attractive to you in terms of accommodating your
14 needs?

15 MR. NEESE: I'm not technically able to answer your question
16 because I'm a generalist and not a technician.

17 MR. BILLY: Okay. Thanks. Jerry?

18 MR. LEISING: Jerry Leising with Cargill. Just to follow up a
19 little bit on carcass chilling, some of Jim's comments from IBP. We
20 have done quite a bit of data collection on carcass chilling and just to
21 begin with, I think the loading of a cooler is very key but I think the
22 other element that plays a big part in cooling is spray chilling and we
23 haven't talked too much about this. The heat transfer of spray chilling
24 is about forty or fifty times faster than air chilling and it's a key part
25 of the process. In the theoretical models that were put out by FSIS I
26 think it was assumed there was a linear cooling curve that was
27 occurring there and the reality is that a carcass cools expedientially --
28 in other words, from ninety five degree surface temperature to about
29 sixty five degree surface temperature. That happens in about two to
30 three hours time and, therefore, it allows a lot more additional time
31 then to go from sixty five to fifty. And, so, the total chilling curve
32 may be ten hours but what we really accomplished by chilling so
33 quickly on the surface early in the chill cycle is a lot of time to get to
34 fifty and so the bacteria really stay in the lag phase most of the time.
35 And, so, in that ten hour chill curve we really end up with less than a
36 log growth. Certainly -- you know -- we believe that chilling is a
37 critical control point in the HACCP and this is all part of a HACCP
38 program and so we're really designing a HACCP then for that product
39 and that plant and that situation. Certainly each plant is quite

1 different. Each cooler is different and temperature monitoring
2 equipment and procedures to obtain the data are very critical and they
3 need to be clearly defined. Air and data collection can result in making
4 some wrong decisions. Having a computer program where we can put
5 this data into and integrate time temperature very easily will be
6 essential. And I think it will make it uniform for the industry.
7 Auditing function would become much easier. It's very difficult to get
8 these temperatures in the middle of a beef cooler. We have to apply
9 the surface probe early in the process when it's entering the cooler.
10 And, so, -- you know -- I think we're going to have to have a very
11 defined method of data collection.

12 MR. EASTERDAY: Hi. My name is Ron Easterday. I'm with John
13 Morrell and Company and we're a small slaughterer that kills
14 approximately nine to ten million hogs a year.

15 One of the problems we have with the proposal is based on our
16 equipment situation. I'd just like to review that with you for a second.
17 You may not be aware of it. There are very few systems in the United
18 States. We have a Danish type system that basically is a deep chill
19 system. It's a minus seventy degree cooler with high wind velocity that
20 we kill the carcass in the morning, seventy five minutes into the
21 system it comes out of the system and the outside surface is
22 completely frozen. The internal temperature at that time is still
23 approximately eighty five degrees in ham muscle and slightly lower on
24 a shoulder muscle. The cavity in that surface basically -- the rib, the
25 loin, the backbone, the neck bone area -- basically frozen. When we
26 take it into a hog cooler basically we do a reverse system where we
27 try to equilibrate the outside cold temperature and drive it inside and
28 get a temperature down to a realistic temperature. But we cut hogs
29 now in about six and a half to eight and a half hours after they're
30 slaughtered so we're killing this morning, we're cutting this afternoon
31 or early this evening. To do that, our cut temperatures will range
32 anywhere from forty one degrees to about forty six degrees and
33 occasionally you get some higher. So to live with a forty degree
34 internal temperature form cut, I mean the system doesn't allow. Okay.
35 We take and cut it at temperature because of the ergonomic issues. We
36 want to reduce the stress on employees -- their backs, their arms,
37 various other reasons. Also, we feel that we have very good
38 controlling system and once we bone or cut or separate this carcass
39 we have numerous other systems that chill that meat rapidly. We use

1 nitrogen, we use CO2, we use blast freezers, all types of other
2 systems, cooling rooms. We use outside storage if we have to. But our
3 corporate policy is, which we adhere to every day of the week, is we
4 don't ship a pound of meat out of our plants unless it's less than thirty
5 degrees fahrenheit. On our boxes we specifically state to the retailer
6 and distribution trade in our sales brochures that we want them to
7 store our pork at twenty eight to thirty two degrees because that's the
8 longest possible temperature for shelf life. Okay. We try to provide
9 our retailers with information, microbiological charts that show
10 bacteria growth and everything, because we are concerned about it and
11 we sell millions of pounds of meat a day. Our customers demand
12 maximum shelf life. The only way I can get that is the rapid drop in a
13 temperature but I can't get it when I got to the cut floor. Okay. Thank
14 you.

15 MR. BILLY: Debbie?

16 MS. BERKOWITZ: Debbie Berkowitz from the United Food and
17 Commercial Workers Union. I just wanted to address the issue of
18 worker safety because our members work in IBP, Excell, Cargill,
19 Morrill, and the poultry industry. And I wanted to make sure that
20 whatever you do on temperature that you be very careful not to
21 substitute one set of problems for another. That the issue of worker
22 safety is very legitimate in meat packing. That they have the highest
23 rates of these crippling carpal tunnel, tendinitis disorders than any
24 other industry that meat packing and poultry are number one and
25 number three. And that one of the issues way back when we looked at
26 what's causing these problems in the industry, besides the fact that
27 it's incredibly repetitive and forceful work, was the fact that in many
28 packing houses they were cutting frozen meat and the meat itself may
29 not have been frozen but the fat was frozen and that was as good as
30 cutting frozen meat. And one of the big agreements we worked out
31 with the big companies. and they're all sitting here today, was that our
32 workers would not have to cut frozen meat. Right now our packing
33 houses run -- you know -- when the temperature goes below forty five
34 degrees we hear it at the union. They want to raise it. The people
35 can't work. It's too cold. Work is too repetitive. And they're getting
36 hurt. In terms of the meat coming out, I called a number of our packing
37 houses and I can't stress enough that I think you all should go out to
38 these houses and measure the temperature but when I told them that --
39 you know -- they had to meet an internal temperature of forty degrees

1 and the meat had to be forty degrees every single one of our stewards
2 said we're going to be cutting frozen meat. And I don't think they
3 meant the meat would be frozen. I think what they meant is the fat
4 would be frozen.

5 The other thing we're very concerned about is they thought that
6 the companies, in order to meet these regulations, if they couldn't
7 quick chill them enough down in the coolers, because some companies
8 keep it only for twenty four hours before we're cutting beef, that they
9 would lower the floor temperatures down and that would be a terrible
10 thing to do to the over hundred twenty thousand workers in the meat
11 industry and the two hundred thousand workers in the poultry industry.
12 It is very cold in those places. Right now on the hamburger lines in
13 most places they run thirty two, thirty five degrees. It is freezing in
14 there. You know -- when the temperature goes below forty degrees it
15 is freezing in those plants and -- you know -- they wear sweat shirts,
16 they wear double gloves, they wear coats. And so I really stress that
17 it truly is a legitimate issue and I'm truly hear to say that we also
18 believe that the meat's got to be safe and we can't be more in your
19 court on that issue. But you really need to take into the consideration
20 that these are legitimate issues that the meat industry is bringing up
21 in terms of worker safety.

22 MR. HODGES: Jim Hodges with the American Meat Institute. I
23 think you can see by the previous comments that there is a wide
24 variance in the type of chilling systems that is used. The same
25 chilling system for pork operations does not apply to beef because of
26 muscle quality issues. The same issue doesn't apply in beef that
27 applies in poultry. That is why we recommended to the agency that
28 these time temperature requirements along with all of these other
29 near term initiatives be incorporated in a HACCP program. By the very
30 definition of your HACCP program it allows the flexibility to establish
31 the parameters that are needed to achieve a certain end product
32 characteristic. Cooling is -- the cooling parameters that are used in
33 the plant is a balance among a variety of different factors. It's a
34 balance between getting product cooled quickly, to retard bacterial
35 growth. That is balanced off against muscle quality cause if we freeze
36 product too quickly we get muscle quality problems in terms of cold
37 shortening and toughness. That's balanced off against worker safety
38 issues that we've heard Ms. Berkowitz adequately describe. So it's our
39 recommendation -- our strong recommendation -- that these time

1 temperature requirements be focused within the context of a HACCP
2 program and that allows the flexibility for the Mr. Neeses and
3 Easterdays and the Lochners to set their systems up in an appropriate
4 way to achieve the desired results.

5 MR. BILLY: Okay. Go ahead.

6 MR. TAYLOR: This is Mike Taylor asking a similar question.
7 Just to sort of be sure you're clear on where our current thinking is.
8 The comments have been fulsome in laying out, as some of you have
9 done this morning I think very helpfully, some very specific processing
10 situations where our proposal is just flat at odds with the way you're
11 doing business. You're doing business in a way that is very aggressive
12 in terms of -- you know -- meeting a high standard when it comes to
13 cooling carcasses from the perspective of -- you know -- our
14 collective food safety objective and so we've got to deal with that sort
15 of variation because it makes no sense, obviously, to try to have --
16 mandate a single method of achieving -- you know -- a carcass cooling
17 result. And that's why we've put on the table the notion of
18 performance standard alternatives because, I guess my question for
19 Jim is, if -- you know -- whether we do it now or we do it at the time
20 of implementation of HACCP if we say -- and, of course, I think
21 everybody agrees -- that carcass cooling would be a critical control
22 point in a HACCP plan, but your suggestion is, leave it to the sort of
23 flexibility of HACCP to take the system into account and tailor
24 something that fits within a particular plant setting. Again,
25 philosophically, that's what HACCP is and we're very in since with
26 that. I guess the question that we grapple with, recognizing that there
27 are a wide variety of operations, some of which are more aggressive
28 than others in addressing the cooling issue, how would we, if we were
29 inspecting a HACCP plan in a cooling -- you know -- in a critical
30 control point, how would we judge the adequacy of it? I mean what
31 performance standards can do for us is give us some benchmark for
32 judging whether a critical control for cooling is adequate? Is there a
33 performance standard that is -- that can help -- you know -- give us
34 some basis for judgment whether any specially tailored approach to
35 carcass cooling is adequate?

36 MR. HODGES: I think there is a number of approaches that could
37 be used. Jerry's suggested some microbiological modeling with
38 computer systems. I think the point is missed though that it is
39 necessary to set a performance standard on cooling. Why don't we set

1 a performance standard on every single critical control point? That's a
2 ludicrous kind of suggestion from my point of view. What you have to
3 do is to allow the flexibility of the plants to establish the program
4 that achieves whatever the desired end results that you may -- that
5 the plant wants to achieve. You can't do that by setting individual
6 performance standards on isolated items. Many of -- there's people in
7 the room here today that have hot boning operations. They're in the
8 package probably less than an hour. That is one scenario. The others
9 goes in a wide range of times and temperatures and to set a one size
10 fits all requirement through a regulatory standard when we have none
11 today when there is no documented evidence that we're going to
12 substantially improve the food safety parameters that we've got I
13 think is probably adding a lot of cost and regulatory burden without
14 achieving substantial benefits so the point I'm making is, there should
15 be flexibility there. And the HACCP program, by its very definition,
16 provides that. When you come in and validate that HACCP program you
17 ought to have the technical expertise to judge whether or not those
18 cooling systems are in fact adequate. Obviously, if you have no cooling
19 system it's probably not adequate.

20 MR. TAYLOR: It's the definition of adequate that we need to
21 come to grips with.

22 MR. HODGES: I guess what I'm suggesting to you is that
23 adequacy is determined by the results, not by how you get there.

24 MR. BILLY: Rosemary?

25 MS. MUECKLOW: I'm not clear that the carcass cooling system
26 is so broke that it needs this major injection of what really is a
27 command and control system over and above HACCP. I think Jim has
28 made some excellent points here this morning. I would suggest that
29 we have some other participants in this meeting here today who have
30 met international standards and to gain that recent OE experience I had
31 in the other hemisphere. I know Dr. McKenzie's here. We have some
32 excellent Australian people here. Might we see if they would venture
33 into the water with us and tell us how they have dealt with this in
34 order to deal with this on an international basis. Might this be helpful.
35 I just hate to see us get bogged down into designing requirements in
36 this country that are going to be out of since with all of the other
37 trading partners that we do business with worldwide.

38 MR. BILLY: Karen?

39 MS. BOLTE: Karen Bolte with the National Consumers League.

1 We've been hearing a lot from industry and I think one of the things we
2 have to remember is that this is a near term measure so to improve
3 food safety obviously temperature cooling requirements are going to be
4 critical control point in the HACCP program but this an interim
5 measure -- what we can do right now as we're moving to a HACCP
6 system so we feel that there needs to be cooling standards. This is a
7 basic principle of food safety. And the cooling standards -- I mean we
8 agree that -- you know -- the cooling standards have to be achievable.
9 It has to be something that everyone can reach and certainly that the
10 standards should be set so that they're not resulting in an increase in
11 the bacterial load on the product and also that they don't create worker
12 safety hazards.

13 MR. BOYLE: To that point, Karen in a general sense, is
14 absolutely right. There should be time and temperature requirements
15 or absent specific temperature requirements which will vary from
16 product to product, plant to plant, there should be another system in
17 place such as a one hour from slaughter to package hot boning
18 operation where you achieve a temperature reduction that is suitable
19 to control bacterial growth in the operation. You are generally correct.
20 There needs to be controls in place that control the growth of bacteria
21 from the point of slaughter to the point of packaging before it leaves
22 the plants per subsequent distribution.

23 The fallacy, however, is two-fold. The fallacy of your premise, as
24 I see it, is two-fold. One, that the way to achieve that bacterial
25 control in a plant is to establish a uniform system of temperatures in
26 certain time frames across the industry by species. It does not have to
27 be that consistent because there's a lot of variations in the plants and
28 the products and the species. And the reason that actually I think we
29 are here today, and Mr. Secretary, why you are here today and have been
30 here for three meetings in the past few weeks and probably portions of
31 tomorrow and Friday as well, has to do with the fundamental
32 difference that I think the industry has and HACCP experts and
33 advocates in general have with the two-tiered approach that FSIS is
34 taking in this rule making. Nobody disagrees that HACCP should be
35 mandated. Well, actually, I guess there are disagreements. We don't in
36 the American Meat Institute. We think it should be mandated in all
37 8,000 plants. No one disagrees that this is the best process control
38 approach that we have today. No one disagrees that as a plant develops
39 its HACCP program and establishes critical control points, those

1 points may include time and temperature requirements depending upon
2 the plant, the product, and the process. They may include the use of
3 anti-microbial treatment or a combination of treatments that together
4 or in tandem work more effectively than one alone. No one disagrees
5 that as part of the verification step that is an inherent and essential
6 part of any HACCP program you might conduct microbiological testing
7 for process verification purposes. No one disagrees that all those
8 elements should be part of a HACCP program. And the review of
9 whether that HACCP program is adequate and is being administered
10 efficiently is the role that we see FSIS assuming as we move towards
11 this new inspection system.

12 The disagreement here is whether or not you take a few of those
13 critical control elements of a comprehensive HACCP program and you
14 extract them out of that HACCP development process and you impose
15 them in the near term in a uniform way that does fit the way the
16 industry operates on a species by species basis in the really arbitrary
17 belief it is going to have an impact. There is evidence that if you
18 control the temperature and the time during which you reduce the
19 temperature on raw product you control pathogens, you control
20 bacterial growth. But there is no evidence that dictates or suggests or
21 even objectively implies that fifty degrees uniformity in every beef
22 carcass on the surface within an hour and internally within twenty
23 four hours, forty degrees, is the best way, the most effective way to
24 get there. There are a lot of variations there. And so the fundamental
25 difference that we are struggling with here during the three meetings
26 previously as well as later this week is why does the agency believe
27 that we need to extract major portions of a HACCP program out of the
28 development of the HACCP regulation out of the implementation phase
29 of the HACCP implementation -- I mean the HACCP program -- and
30 impose them within ninety days in a uniform, and in many respects,
31 arbitrary way instead of allowing the industry to develop those time
32 temperature requirements to determine to best use of anti-microbial
33 treatments, to determine the appropriate role of microbiological
34 monitoring within the plants, within their HACCP programs and then
35 subject that to the review, the monitoring, and the verification by
36 FSIS. And as long as we have that inconsistency between HACCP being
37 plant-specific, product-specific, process-specific, and the near term
38 mandates that are in the initial proposal, we are going to have this tug
39 that is preventing us from moving as quickly to a comprehensive

1 HACCP program, as I think both of us would like.

2 MR. BILLY: Caroline?

3 MS. DEWAAL: Caroline Smith Dewaal, Center for Science in the
4 Public Interest. We've heard over and over again that if consumers just
5 cook their food, or if consumers didn't thaw their food on the counters,
6 or if consumers didn't use improper handling that resulted in cross-
7 contamination, then consumers would prevent food-borne illness. And
8 so there are all these standards out there for what consumers need to
9 do and if consumers fail to exercise the proper control then consumers
10 are creating the problem. The question, I think, that we're dealing with
11 here is, are there similar standards for the industry can exercise to
12 minimize the hazard of their product? We all admit that the products
13 are potentially hazardous if handled improperly. But the question is,
14 what can the industry do and how quickly can you do it to minimize
15 that risk to consumers? To my mind, it has to do with the margin of
16 error that is in any product which is going to consumers. What is the
17 pathogen load and if there is a cooking error or a handling error what's
18 the margin for error and are you going to protect the consumers enough
19 with your practices? I'm hearing here a sense that, well -- you know -
20 - we're all different so we can't abide by one standard. We can't abide
21 by one system. We can't all meet this requirement. And I guess my
22 reaction is that you expect consumers to all meet requirements and I
23 would ask that the industry do the same.

24 I think Karen's clearly articulated the approach that's been taken
25 by the consumer and public health community on this issue. I'd just
26 like to comment briefly on the options which USDA has proposed. The
27 third option represents a traditional FDA approach. It is, in my mind,
28 very difficult to enforce. You are chasing that horse after they've left
29 the barn. You're trying to prove that a product is hazardous and then
30 back up to a control problem. So I think that you really need to look at
31 that as -- and that's what I hear from Jim Hodges and Patrick Boyle --
32 this idea that -- you know -- well, let's just set a standard and then
33 let the industry figure out how to meet it. I guess my thinking on
34 temperature controls is that this is fundamental -- the food safety. If
35 you can't agree within the industry, and I understand there are
36 differences between products, but if you can't agree that what a basic
37 standard for temperature control in the industry is then I mean we are
38 in much worse shape than I think we really are.

39 The other thing I would just like to add is that we need an

1 approach. We've been hearing today from some probably processing
2 operations with really premier systems -- -- you know -- and I have
3 no doubt that many of these companies have really gone through a very
4 extensive system to develop very, very excellent cooling systems and
5 they know the capabilities but I also think that the Department needs
6 to look at what approach is going to work for the other companies and
7 for companies that may need one standard or may need -- they may
8 need to upgrade their equipment. They may need to get refrigeration
9 equipment or some standard because they're operating more on the
10 margin and they are not taking the cooling requirements that we all
11 know is important to food safety as seriously as they need to. So, look
12 at an approach that not only works for the top of the line companies
13 but for the rest of the companies as well. Again, we have supported
14 the use of a single or a set of criteria and we continue to support that
15 although we hope that the scientists will give us an indication of
16 whether there's more flexibility. If forty degrees isn't the right
17 number maybe there's another number to use.

18 MR. BILLY: Rosemary made a suggestion earlier that perhaps if
19 any of the international representatives are willing to join in and
20 indicate their approach in this area it might add to the dialogue so why
21 don't we seen what -- you know --

22 MR. BIDDLE: My name is Robert Biddle and I represent the
23 Australian Quarantine and Inspection Service. We have lodged
24 comments jointly with your industry in relation to this specific aspect
25 of temperature requirements for carcass cooling. We have submitted
26 experimental data that strongly supports your second option, mainly to
27 establish a carcass cooling performance standard expressed as a
28 maximum level of pathogen growth. We have been able to demonstrate,
29 we believe, in our submission that there are a variety of temperature
30 and time conditions which provide an equivalent microbiological
31 outcome. We have measured that outcome against no more than a 1 log
32 10 increase in E. Coli numbers. We have been able to show, we believe,
33 that a variety of processes with quite different temperature time
34 criteria can make this outcome. These processes may be hot boning,
35 what we call warm cutting, traditional boning, and a variety of other
36 measures. Where these processes are viewed as a whole to the end
37 point of packing this outcome can still be achieved. There may be a
38 transient rise in surface temperature, a deliberate process for
39 conditioning the hardness of fat because of workers' safety

1 considerations, there may be a transient rise associated with the
2 loading and unloading of carcasses moved between establishments for
3 boning or cutting. All these standard industry practices can, we
4 believe, be accommodated within an overall safety standard.

5 The philosophy we have long followed in my country in my
6 regulatory service is one of specifying outside limits of temperature
7 and time which satisfy this condition while providing flexibility for
8 industry to perform alternative approaches which have this same
9 desirable outcome. And we believe that we have been able to produce
10 sufficient data to demonstrate that this is achievable in practice and
11 provides tight safeguards.

12 MR. BILLY: Andrew?

13 DR. MCKENZIE: My name is Andrew McKenzie and I'm from New
14 Zealand. Seeing that Rosemary has raised the issue of her recent OE
15 and how we do approach these problems in countries like our own,
16 we're heavily involved in exporting to quite a range of countries. We
17 owe the success, if you can describe it as that, of our system to
18 command and control and that's a fact, but I don't really think that's
19 the way to go. It's a way of achieving results. We think that under the
20 system if you actively inspect and enforce you can achieve results
21 equivalent to HACCP. But it's our belief that until you do get the
22 responsibility for food safety firmly on industry's shoulders and I
23 think that's where HACCP takes you that you don't make any progress.
24 We found in our own country with temperature controls and time that
25 we already running into all sorts of problems because just as you've
26 heard around this table you get all sorts of processes and variations
27 and people in the need to compete against each other are coming out
28 with innovative and creative ways of boning and chilling, and so on, and
29 so on, and so forth, and even in our country we've run into problems
30 trying to run a command and control program on the sorts of operations
31 that we have.

32 Obviously, in any meat system in terms of food safety
33 temperature is critical and somewhere along the line you're going to
34 have to address that. The objective's got to be to prevent the number
35 of bugs going on the carcass to start with and then once they're there
36 and you're going to get them there because you don't think you can
37 produce meat without bacteria unless you get into some sort of
38 intervention like radiation, that you need to move the product through
39 that -- -- temperature would -- -- quite rapidly and I think that as

1 Bob Biddle from Australia indicated the sorts of work they're doing,
2 the sorts of work we're doing in New Zealand, it's about modeling on
3 generation growths and that type of thing, and I think that if we were
4 starting again we would very much take the approach that it would be
5 about the numbers of generations or logs or whatever you call it, but
6 incorporating the whole thing into a HACCP approach and I think from
7 that point of view, although you're looking for a quick fix, and I think
8 that's a problem you have today that we'd be very much following the
9 approach of the AMI and the commentators around here that have
10 actually talked about having a full blown HACCP program, including
11 temperature controls are met. Thank you.

12 MR. BILLY: Are you right on this point?

13 MR. HODGES: My response was -- I guess I was going to ask
14 Caroline a couple of questions to promote some dialogue. But I think
15 the gentleman from Australia and New Zealand is adding credence to
16 our original premise that the one size fits all command and control
17 kinds of regulations don't work. The question that I have for Caroline
18 or Karen is, one, how would you structure a regulation that would read
19 so that everybody could have the flexibility needed in order to achieve
20 the best results, and, secondly, what scientific evidence do you have
21 that says the proposal which you support is going to substantially
22 improve food safety?

23 MS. DEWAAL: Jim, what evidence do you have that defrosting a
24 roast on a kitchen counter is going to put your family at risk? And,
25 yet, we tell consumers all the time that they can't defrost food on
26 their own counters. I mean the -- I don't have a specific scientific
27 study that I'm going to cite for you that says that refrigeration is
28 important. I think it's fundamental and I think that there is probably a
29 lot of agreement around this table that you need to refrigerate to
30 minimize the increase in pathogens on the meat. I mean -- you know --
31 this -- I don't know where your question's going. How would I
32 structure a regulatory program? I think that you could structure a
33 program which provides a basic standard and then provide an
34 opportunity for companies who can achieve that standard using a
35 different mechanism to give them the option to put to the agency that
36 they could use a different approach. It may be a mixture of option one
37 and option two but I think that you do need -- I think it's too much to
38 ask for the smaller companies to say -- you know -- you've got to
39 prove system result in less than a log increase when some of these

1 people may not know what a log increase means. I mean I hope they do
2 but some of them might not. So I think you need a basic standard of --
3 you know -- forty or forty five degrees wherever it comes out but then
4 if companies can achieve a performance standard using a different
5 mechanism they might be able to get an exemption from the standard.
6 That would be one approach.

7 MR. BILLY: Karen, did you want to say something?

8 MS. BOLTE: Well, Bob, did you want to --

9 MR. HAHN: Bob Hahn from Public Voice. I was just wondering
10 how the EU was able to come up with a one size fits all temperature
11 for red meat. They seem to be able to do it. I also wanted to say that
12 on the second option I wonder how you can insure compliance with a
13 maximum level of pathogen growth given the variability of pathogen
14 concentrations and pathogen levels between carcasses and between
15 different parts of the carcass?

16 MR. BILLY: Someone on the European question first? Yeah, Bob?

17 MR. BIDDLE: Yeah. Robert Biddle again. Based on the European
18 question, they have in their legislation a seven degree celsius deep
19 muscle temperature requirement. That is flexibly interpreted. They
20 recognize the equivalence of hot boning, warm cutting practices, and
21 so there's not an absolute measure as to they way they apply their
22 legislation.

23 DR. TOMPKIN: Bruce Tompkin from Armour Swift Eckrich. The
24 question is whether we have a system that's currently broke or not and
25 that's been raised and also how do we compare with our trading
26 partners. And from New Zealand we just heard that there are two
27 issues. One's contamination and the other is preventing growth.

28 With regard to beef, which seems to be the carcass meat that's
29 lowest to chill, we do have some data that we can really refer to
30 assess whether, in fact, the system is broken and whether we need --
31 to what extent we need to move forward rapidly with some changes.
32 The idea of a cooling guideline or requirement is a good idea. And
33 certainly the rate of chill is important but the National Baseline Study
34 for Beef which was done to -- from October of '92 through September
35 of '93 -- was intended to represent the beef industry at that point in
36 time. It was statistically designed and two thousand some samples
37 were collected and analyzed. If you look at the data from a
38 microbiologist's point of view, yes, certainly some pathogens are
39 present and so on, but the question is, did growth occur and with

1 regard to E. Coli, the biotype 1, there are 172 samples that were
2 positive out of the 2,000. Ninety eight percent of those were equal to
3 or less than a hundred per square centimeter. That is not
4 multiplication. With regard to the coliforms there were more
5 positives. There were 340 and ninety six percent of those were less
6 than -- were equal to or less than a hundred and for the total plate
7 count there were two thousand of those samples contain full plate
8 count -- that's expected. Ninety three percent were at ten thousand or
9 fewer per square centimeter. To a microbiologist, I think those
10 numbers are favorable as they reflect the industry and, in fact, they
11 indicate that multiplication during chill is really not a significant
12 factor at this point in time. Preventing contamination is important
13 and then you follow that up with rate of chill. But I suggest on the
14 basis of these data that current industry practices for beef are
15 adequate to prevent the public health concern of multiplication of
16 these pathogens.

17 And I think it might be helpful to put into some perspective the
18 forty, forty five, and fifty degree fahrenheit. That's been discussed
19 but from a technical point of view, we did use the USDA ARS
20 statistical model that's been developed to predict growth rate for a
21 number of pathogens. This is the one from Philadelphia, of course.
22 With regard to E. Coli O15787, arimonus (phonetic sp.) which is a
23 hypothetical pathogen at this point, your cenianorocoletica (phonetic
24 sp.), listeria monostogenese (phonetic sp.) and salmonella species, if
25 you were to go through those models that have been developed you will
26 find that there was a half log increase in twenty four hours for
27 listeria monostogenese at fifty degrees fahrenheit. None of the other
28 pathogens multiplied. There was no log increase. So the question is,
29 what is the margin of safety that we have? Fifty degrees is -- if you
30 also consider there's quite a bit of data in terms of lower -- the
31 lowest temperatures at which these pathogens multiply. Profringens
32 (phonetic sp.), it's lowest level is fifty four fahrenheit. That's really
33 not a problem in that respect. Staph is forty four. Listeria goes down
34 to close to thirty two fahrenheit. That's one of the most tolerate of
35 low temperatures. Clostrate profringens (phonetic sp.) will not
36 multiply below ninety fahrenheit. E. Coli O157 cuts off somewhere
37 around forty five fahrenheit. And salmonella can multiply down to
38 forty one but most can not grow below forty five -- below forty five.
39 Now, if you look at those, those are the lowest temperatures at which

1 they can multiply but the -- you have to consider the rate -- the lag
2 phase. How long does it take for the bacteria to get adjusted and then
3 begin to multiply? In the case of E. Coli O157 at fifty degrees
4 fahrenheit the lag time is two days. Well, you think you kill a carcass
5 and you slaughter it, and you put it in a cooler, you're going to get it
6 out of the cooler within two days unless it's over a weekend. So really
7 the fifty degrees -- I think that the data that are available on the
8 pathogens, their capability of growth or no growth, the baseline study
9 all suggest that the system is not broken currently. Yes, some
10 guidelines could be helpful. We could make some improvements. We
11 should set some cooling rate requirement. How that will be done I'm
12 not sure. But in terms of forty degrees and forty five degrees, I would
13 suggest those are GMP's. They're not food safety numbers. When we
14 really start talking about fifty degrees before you start getting into
15 food safety concerns and then you have to consider time at those
16 temperatures. Thanks.

17 MS. DEWAAL: Could I just respond to the question that was put
18 to CSPI regarding our scientific basis for our position? If you have
19 seen our comments, Jim Hodges, on page 41, footnote 48, provides the
20 scientific studies which form the basis for this position.

21 MR. BILLY: On this point?

22 MS. MUEKLOW: Tom, could Bruce explain for those of us who are
23 not microbiologists, just for the record, what a lag time is, please?

24 DR. TOMPKIN: Okay. a lag time is the time it takes for a
25 microorganisms to become adjusted to its environment and then to
26 initiate growth or multiplication. And as you take a -- go through the
27 slaughtering process, yes, there are bacteria on the outside as well as
28 in the intestine. And then as the animal is -- goes through the
29 slaughtering process some bacteria will get on to the carcass,
30 whatever type of carcass it is, and it's going to take some time for
31 those bacteria to become adjusted to that new environment -- you
32 know -- basically they need water, food in order to multiply, and then
33 the rate at which multiplication will occur is dependent upon
34 temperature. So that's the lag time and then once they start to grow
35 then it's a matter of all those conditions that enter in. And the cooling
36 -- the scientific basis for the cooling requirement really is well
37 written but it was limited in its ability to build into that estimate or
38 assessment the lag time -- the time it takes to go through that
39 adjustment and as you can see fifty hours is what it was and by their

1 data and it's mentioned in here -- two days to go through lag at fifty
2 degrees fahrenheit. That was not considered in this -- in their
3 scientific assessment. So they were limited. So it's very
4 understandable that they could reach a suggestion that we have to go
5 this fast but in reality the data don't support that.

6 MR. BILLY: How about Paul Clayton and Joe Pocius, Dave, Eric,
7 and Dell. Let's get through those and then we'll have a break. Oh, Jim, I
8 forgot you, Jim. Sorry. Paul?

9 MR. CLAYTON: Paul Clayton with Montfort. Let me just echo
10 that my company also believes a lot of the things that my counterparts
11 have told you from IBP and Excell relative to the way the organisms
12 grow and things happen in our plants. They're similar to our plants as
13 they are their's. Likewise, we have concerns about worker safety and
14 ergonomics also. We also believe that the cooling requirement should
15 be within the HACCP program. Let me add one more thing to that and
16 I'll belabor this issue much more. But to what Bruce was saying that
17 as a scientific community tells us more and more about how to chill
18 carcasses I think you all can understand that the system really isn't
19 broke but that we actually will advance it. We will make it much more
20 dynamic and better system because cooling is a basic requirement we
21 have to do for these products. It's a perishable product. We have to
22 sell it and of utmost importance is the food safety that has to be in it
23 and which we don't want to deter anything away from that because of a
24 failure in that system so new technologies in temperature is going to
25 happen. Just in the last couple of years we've seen advancements. So
26 it has to be a dynamic system and we believe it fits best within HACCP
27 programs.

28 MR. HANKES: Jim Hankes from Illinois Meat Processors, small
29 plant operator. I sit here as a small plant operator and kind of
30 wondering how obviously this is going to affect us small operators
31 across the country and a lot of us, I guess, one point that hasn't been
32 brought up is the fact that our products go into our hot boxes, they're
33 chilled, and then they typically go into our holding coolers where
34 you've got a reduction in temperature and then they go on to further
35 processing and probably we carry inventory longer than obviously the
36 major companies do and I don't know of the USDA when it was looking
37 at the different options -- you know -- had any data to look and see
38 what kind of effect -- you know -- this type of operation would -- you
39 know -- what -- how the temperature controls in this type of situation

1 would affect the meat quality or surface. I know specifically last
2 week I was checking temperatures and I can reiterate what everybody
3 else has said in the room, that these temperatures aren't obtainable
4 even though I'm more fortunate than a lot of small processors and we
5 have a newer plant. We use big four hundred pound size carcass or
6 eight hundred -- nine hundred pound carcass weight cattle. You just
7 cannot obtain this. We just don't have the luxury of being a thin
8 product. The safety thing I'd like to hit again is the fact that these
9 temperatures are difficult to work in. Shoot, they're people around
10 this table today shivering. Let's drop the temperature thirty more
11 degrees and see what happens to them. And then -- you know -- there's
12 just so many things here that I think it's important -- and Paul really
13 hit on it -- the fact that the industry is taking giant strides in the last
14 couple of years and I really feel that we're rushing into this thing not
15 knowing what we're doing. That we're headed off the cliff a little bit
16 and on the blind side. So I guess I'd like to caution us here because we
17 start mandating time temperature requirements without really
18 knowing what it's going to do for us and I think we could have
19 problems.

20 MR. POCIUS: Thank you. Joe Pocius with the National Turkey
21 Federation. I was going to apologize for shivering while I spoke but I
22 thought maybe the agency was just putting theory into practice today.

23 MR. BILLY: Well, it's actually a theme.

24 MR. POCIUS: We should have more of these, Tom. It seems to
25 me from the discussion that I've heard this morning that there's one
26 fundamental issue that has to be answered and it can only be answered
27 by the agency and that is -- the issue is one, should there be mandatory
28 cooling parameters and the other is, should these not be in HACCP. You
29 have one. Does it preclude -- does it go headlong in arguing the other.
30 And my question to you is when this was published, they're published
31 as near term initiatives. I'm sorry, it's interim initiatives. They've
32 since become defined as near term initiatives. Completely different
33 things in my mind. If it's an interim initiative that indicates that
34 there is an end point. Before we get into -- and I reserve the right to
35 argue some of the feasibility issues depending on your answer -- but
36 before we go any further we need to know whether these are going to
37 have an end point. When HACCP kicks in will these then be withdrawn
38 or will they be maintained as mandatory throughout? It's an important
39 part to know.

1 MR. TAYLOR: This is Mike Taylor. Joe, that's a very valid and
2 important question. Again, what we're grappling with is given that
3 cooling is an essential element of a safe production process when it
4 comes to raw meat or poultry products what is the basis upon which a
5 system -- you know -- of both production and regulatory oversight
6 could be devised so that it is some measure of accountability for
7 meeting that element of the responsibility plants have. That's a
8 generic question we're asking across the board and given that cooling
9 is an essential element of a food production process we're looking to
10 see how it is that we can, whether on a near term basis or whether
11 HACCP, have some way to assess whether what any particular plant is
12 doing is adequate when it comes to carcass cooling. There's no
13 question that HACCP provides the intellectual framework for doing
14 this systematically and -- you know -- carcass cooling, again, I think,
15 wide consensus will be a critical control point in any HACCP plan for a
16 slaughter facility. But even so, again, we're grappling with the
17 question of when we look at a HACCP plan and we look at the critical
18 control for cooling how do we judge its adequacy and there are various
19 ways -- options for doing that ranging from having prescribed the
20 critical control all the way to simply being concerned about whether
21 the finished product is meeting some performance standard with
22 options in between, including having a performance standard for the
23 critical control. But anyway, the issue for the immediate present is
24 not whether the plants frankly sitting here for the -- you know -- have
25 adequate cooling systems and we know what you do and we know that
26 you're in many, many, many cases way ahead of what we propose, in
27 fact, and certainly operating in a way that -- you know -- is sort of at
28 the state of art. And our objective with the near term element of this
29 was not to sort of push the companies that were current at the state
30 of the art, beyond the state of the art, the issue we're grappling with
31 is an environment in which we know because we go in plants every day
32 of a wide diversity of performance levels. I mean there are some
33 plants that aren't currently -- at least we have no way of being
34 confident that they are meeting their carcass cooling responsibility
35 because in contrast to poultry, though we have articulated in
36 guidelines some standards or criteria, we have nothing -- no basis
37 upon which we who inspect can judge other plants are meeting their
38 carcass cooling responsibility and so really the thought behind the
39 proposal was -- you know -- how can we, in the near term, because

1 carcass cooling is so essential, have some practical means of insuring
2 accountability for all plants in meeting their responsibilities. And, so,
3 is our idea near term or long term. Obviously, when we're moving
4 towards HACCP and I think the model in which we will deal with this
5 critical control as well as others is the HACCP model and so it's
6 certainly conceivable that an approach that makes sense, pre-HACCP
7 might not make sense under HACCP. One option, obviously, is to time
8 this accountability with implementation of HACCP. We don't draw such
9 a fine distinction, I guess, between the near term and HACCP. Our
10 issue, our concern, our question is given that carcass cooling is
11 essential, given that there are a wide variety of performances out
12 there, I mean how can we, for beef have some, for red meat have some
13 way of insuring that plants are meeting their carcass cooling
14 responsibility. I mean that's sort of simple. The proposal is one --
15 was one attempt to sort of lay out an approach and clearly we need to
16 assess that but our objective is to have some measure of
17 accountability for meeting this element of responsibility.

18 #2 MR. POCIUS: I would -- again, I would argue and answer to
19 these issues differently depending on whether I'm arguing for an
20 interim mandatory or for something that's going to go under HACCP. If
21 you're looking for an answer that applies to both, which I think is what
22 you're -- what you said, and correct me if I'm wrong, I would then
23 defer to what Bruce had said and the agency's own study on cooling,
24 they used E. Coli 015787, but what they didn't use -- didn't take into
25 account entire growth curve of that particular organism. They only
26 looked at the multiplication stage. If you take into account the entire
27 -- the lag phase, the multiplication, and static growth -- you know --
28 you get a better picture of what your capabilities are and where your
29 health significant or food safety risk lies. Your answer might be right
30 there.

31 MR. TAYLOR: Right. And that's very germane scientifically,
32 obviously, to devising whatever the appropriate standard is. But let's -
33 - just so we can frame -- give you a framework for giving us your
34 input, let's focus on HACCP. Let's say that we're talking about HACCP
35 being implemented. We're in the HACCP mode. What should be our
36 approach to evaluating whether our plants are meeting its cooling --
37 its chilling responsibility under -- under HACCP?

38 MR. POCIUS: Under HACCP I would look at cooling as one
39 amongst many steps in the process. And if you are looking at targets,

1 which you did say you were going to do, then that is one hurdle amongst
2 several and it's additive, it's energistic, we don't know, but the end
3 result is that these things go together to reach the desired result.

4 MR. NEESE: Sir, I'm out of order but I want to say I think we're
5 missing the point. As a generalist I've been taught the entire time I
6 was in the meat industry that the internal muscle of an animal is
7 basically sterile until you expose it to the air. So what difference
8 does it make if you're twenty four hours or thirty hours? If the muscle
9 is sterile the bacteria's not going to grow. No bacteria.

10 MR. BILLY: Dane?

11 MR. BERNARD: Thank you. Dane Bernard, National Food
12 Processors Association. First of all, I'd like to thank Bob Garfield
13 from AFFI for setting up this room today, the American Frozen Food
14 Institute, certainly made it cold and logs so those things were going to
15 have to burn on this end of the room just to get through the next couple
16 of days if they don't adjust the temperature.

17 Having listened to the discussion I'd like to go back to the first
18 point that was made. We haven't disagreed at all if you listened to the
19 tone that refrigeration chilling is important. Everybody here said it --
20 it is. The argument has centered around how do we measure
21 compliance, if you will. Do we set a number? I think the vast majority
22 of comments we've heard has said we don't know what that number
23 means in terms of science. And if we think about what we intend to do
24 with HACCP, which was your last point, how does this put this into a
25 HACCP system? And let me relate to having worked through many beef
26 slaughter HACCP models with companies. We always come to the point
27 where we've developed a model plan and just to throw some numbers
28 into it we'll say we're going to chill the carcass to a surface
29 temperature of fifty degrees within ten hours. Then we ask the
30 question, what happens if it's fifty one? What does that mean in terms
31 of the safety of that product? If we have critical limits in HACCP
32 plans, as we said at our meetings last week, that don't make sense in
33 terms of science then plant management as well the inspectors in the
34 fields and those who must deal with those plans are going to call the
35 whole process into question. We have not at all said that refrigeration
36 and cooling is an important. Absolutely it is and we've even heard that
37 it's a critical control point in many HACCP plants. So the whole
38 discussion is centered around what's the appropriate number. And as
39 Bruce Tompkin laid out very well as a real microbiologist, not a pseudo

1 microbiologist as I am, that it's really a triad that goes into
2 determining whether that product is safe. It's the initial
3 contamination level. If we didn't have the pathogens here in the first
4 place it doesn't matter how bad we kick it around it's still going to be
5 safe to consume. The other two elements of the triad are the actual
6 temperature itself and the time of exposure to that temperature and
7 because the dynamic of those three in the actual field, we don't have
8 good data to come up with a specific cooling guideline that's going to
9 fit every operation which brings up back to HACCP and determining
10 within your own operation, and probably reluctantly because everybody
11 knows my position on microbiological testing. We look down here on
12 billet 3 and some microbiological target as being probably the measure
13 of whether we have an adequate system to control the cooling rates of
14 the carcasses of animals that we're talking about. So it's really
15 coming up with a performance criteria that leads us to numbers that
16 feel good.

17 Once again I'd like to harken back to what we were doing five
18 years ago in terms of HACCP overall. We sat around tables arguing
19 about whether HACCP should wrap around quality and economic factors
20 instead of going out and teaching, adapting, and implementing and I
21 fear that because we all agree that cooling is important that arguing
22 about exactly what a number is is creating another similar roadblock
23 to just going out and making things better because we know it's
24 important even though we don't have a hard number. We look at
25 performance criteria. Thank you.

26 MR. BILLY: I got Eric and then Dell. Then we'll have a break and
27 warm up.

28 MR. JUEGNES: Eric Juegnes, American Public Health
29 Association. I think when it comes to performance standards it's
30 important to remember that there is a public health function that is
31 served by them. First of all, as Assistant Secretary Taylor mentioned,
32 they serve a very vital role as far as providing accountability and
33 evaluation. Right now from what I've heard going around the table
34 there's certainly scientific uncertainty about exactly what that level
35 should be. However, I don't think that mitigates the usefulness of that
36 minimum standard. I think, first of all, it provides some measure of
37 public confidence and in the public health departments an ability to
38 assess what's going on in these plants and it also serves the purpose
39 that the standard is to protect the entire population of consumers from

1 the entire population of producers that may produce a contaminated
2 product. From that standpoint, whereas at this table many people may
3 be meeting the cooling requirements, they may be producing safe
4 products, that doesn't mean that having a minimum standard that will
5 apply to a wide range of producers is not going to protect the public
6 better and I haven't heard any definitive negative science that says
7 there is nothing to be gained by this. It may be that the minimum
8 standard needs to be set and then as more data comes in it can be
9 modified. It may be that we need to look at allowing some plants to
10 opt out so long as the public health basis is not opt out if their HACCP
11 plan is already meeting the requirements so that we don't have a
12 situation where marginal violations of the temperature's going to shut
13 down the plant if public health is not compromised but I don't think
14 that we can just wholesale say we just should leave the whole issue
15 up to industry flexibility because I'm not so sure that that will best
16 serve the public health. Thank you.

17 MR. BILLY: Dell?

18 MR. ALLEN: Dell Allen with Excell. I think all of us should take
19 into account, first of all, we don't need -- and I call on the camp of
20 several people -- we don't need regulatory action where maybe
21 regulatory action is not needed. I think that should be the goal of all of
22 us not to put some type of an arbitrary regulatory thing into practice
23 when it really doesn't have a practical purpose. Maybe we should all
24 take comfort in the fact in knowing that there are a lot of economic
25 drivers beyond food safety, not an exclusion of, but beyond food safety
26 that dictate that we rapidly chill carcasses as fast as we can.

27 Your sister agency, the AMS, who have representatives in all our
28 fed beef plants, are a guardian of adequate cooling of beef carcasses.
29 For a full weekend grade a beef carcass that agency requires it be
30 adequate chilled as they assess that evaluation before they'll grade it.
31 And we have got to meet those guidelines in other words to get our
32 carcasses graded in our coolers. Now, what are those guidelines?
33 They don't have a number on them. But it is a visual evaluation of that
34 rib eye and they're very good at it, and it equates into the fact that rib
35 eye temperatures typically have to be somewhere in the neighborhood
36 of thirty six to forty degrees fahrenheit before that carcass is ready
37 and presented to the grader. We have to chill them to that point before
38 we bring them by there. Now, if you're operating at twenty four hour
39 chill plant that's basically what your guidelines are. If you're

1 operating a forty eight hour chill plant you're still going to be at those
2 temperatures before you go to present them to that grader. In addition
3 to that, we have customers, and I think everybody's under this gun, will
4 not accept trim, for example, shipped to them over forty degrees
5 fahrenheit. So we've got to get that product to that temperature
6 before it goes out the door. Our ground beef customers are demanding
7 it even to the extent of being below thirty five anymore. So there is
8 another important thing to keep in mind quality-wise. If we don't chill
9 carcasses temperature-wise as fairly rapidly as we can we have a
10 deterioration in muscle quality which shows up in problems to us from
11 a consumer standpoint. In the pork industry, it shows up as PSE pork -
12 - a higher incidence of it. It's in our inherent best interests quality-
13 wise to make sure we chill as rapidly as possible. And so there are a
14 lot of economic things that drive us to chill properly beyond just food
15 safety. I think food safety is inherent and is probably the most
16 important part of it. But there are a lot of others that are dictating to
17 us. Because of that, I have great difficulty sitting here thinking that
18 we need to establish some arbitrary temperature that everybody's got
19 to meet when in fact we've got so many different situations that it
20 makes it extremely difficult for one size fits all requirement. I'd just
21 add to that that in the fed beef plants is where we have the most
22 difficulty to getting beef carcass temperatures down because of the
23 size of the animal, the fatness of the carcass, etc. On our cow plants
24 where you would not get into grading they are thinner fleshed animals,
25 they chill more rapidly, they chill more easily, we don't have those
26 same problems in those types of plants. And so it's a problem maybe
27 we're worrying about way beyond the criticalness of it.

28 MR. BILLY: Caroline, is it right to this point or you want to --

29 MS. DEWAAL: Right to this point.

30 MR. BILLY: Okay. I'm going to hold that and I'd like to take a
31 break for twenty minutes. Be back at quarter after eleven.

32 (A brief recess was taken)

33 MR. BILLY: Okay. We need to get started. A couple of
34 announcements. One, we have followed up with building maintenance
35 and while we make no promises we're hopeful. Secondly, the court
36 reporter's asked me to remind everyone to state their name before they
37 speak so that he can keep track of who is speaking.

38 I'd like to break about twelve thirty and we've got roughly an hour
39 remaining. I'd like to -- you know -- have a little more discussion on

1 this. Two or three people have asked me to be recognized. I was also
2 struck by -- we've heard from one of the people representing a small
3 plant but we haven't heard much from others so maybe we can hear a
4 little bit more. There was a set of comments, in particular, from that
5 perspective but I think that it's important to add to this discussion.

6 So, Caroline, when we left off you wanted to say something?

7 MS. DEWAAL: Thanks. I'm actually -- I wanted to explore some
8 issues raised by Bruce Tompkin and also Dane. I'm struck by this
9 concept that we don't have the right numbers for pathogen control. And
10 somehow -- you know -- this isn't -- we can't really do anything in
11 this area because the numbers don't exist. I mean the numbers --
12 correct me if I'm wrong but, Dr. Tompkin, you gave us numbers for
13 control, both E. Coli and salmonella and they were in the range of forty
14 one to forty five degrees. And the -- also there are references which
15 we cited in our comments on coliform E. Coli and L-30 and salmonella
16 and the range was about forty five degrees to fifty degrees fahrenheit-
17 - 7.5 to 10 degrees celsius. I guess my question is, don't we have
18 numbers that tell us about pathogen growth that then we can work off
19 of to determine what are appropriate control numbers? That's my first
20 question. And the second issue is -- goes to the issue of how to apply.
21 If we do have those number, how to then apply them and -- you know --
22 is the agency's approach, which is to look not at -- they're not
23 dictating controls for the plant overall but they're dictating a control
24 for the product so it's product specific. I mean what the issues around
25 applying that standard to cooler temperatures, to temperature on the
26 processing floors, which is both issues, deal with some worker safety
27 issues and then also for temperatures during transportation. I have a
28 particular concern that you not transport product if you're cooling a
29 product down using a long term method so you would achieve the
30 cooling temperature within ten or twenty four hours or whatever it is
31 that you do not then transport the product while that cooling's going on
32 because you're going to stop the cooling process. And I'd be interested
33 in your views on that.

34 DR. TOMPKIN: Well, these lower temperature limits, the rates
35 of microbial growth have been used in developing the recommendation
36 from the agency. They're based on growth rates under optimal
37 conditions in broth medium and that gives you some helpful
38 information. It perhaps may be worst case. The question is, what is
39 the real rate of growth on a carcass? So the attempt was made to

1 transfer information from broth cultured data to carcass surface data.
2 And that's a difficult thing to do and for that reason it's better to
3 actually do tests on carcasses to see whether in fact multiplication
4 occurs and that's what's been done in Australia to determine whether,
5 in fact, there was increase under their particular conditions and that's
6 where microbial tests at a plant level could be used, whether it's for E.
7 Coli, just generic E. Coli let's say, to assess whether, in fact,
8 microbial growth does occur during the cooling cycle. That
9 information could be generated under a specific plant's conditions and
10 then they could reach the conclusion, yes, we do or do not have, say, a
11 one log increase and that was one of the options that was proposed.
12 And then that essentially would validate that that specific critical
13 control point is under control. You wouldn't need to do that
14 microbiological test on a daily basis. You essentially know that under
15 these conditions of operation -- air flow, temperature, spacing,
16 loading, how many carcasses per space, and so on -- knowing that
17 information under which the data were generated then you have other
18 ways of controlling other so-called critical limits, for example.

19 MS. DEWAAL: Did they apply that to all their plants?

20 DR. TOMPKIN: I don't think that this has been done across all
21 plants that I know of. I'm speaking as a microbiologist when I spoke
22 this morning. I'm not in the beef industry anymore. I used to be. But I
23 think -- I don't recall that there's been that much data in the U.S. done
24 actually on microbial growth during the chilling cycle and published.
25 You may find that in commercial facilities where they have, in fact,
26 done that themselves. What you're suggesting or whatever the
27 direction we're going is that the individual plant, or it could be a group
28 of plants in the case of smaller processors, or some other
29 organizations, they'd have to get together and come up with an agreed
30 upon set of conditions under which they could operate and run a test to
31 validate it and say, okay, we can live with this and it does meet the
32 public health goal. That kind of thing could be done.

33 MR. BILLY: Jim, on this point?

34 MR. LOCHNER: Jim Lochner, IBP. I do have some unpublished
35 data on two different hot box chillers that have two markedly
36 different cooling rates and I utilized infra red thermography to assess
37 the rates. What you'll find -- in the one called a fast chilling cooler
38 did come close to what was prescribed but not quite. So a fifty degree
39 in five hours, I think, we had an average surface temperature of over

1 forty degrees in five hours but still roughly about ten percent of the
2 surface area of the thick muscles over fifty degrees. And then the
3 other cooler was sixty five degrees average with 99.5 percent of the
4 surface area over fifty degrees. We looked at a number of carcasses at
5 zero hour entering the hot box, five hours after being in the hot box,
6 and twenty four hours after the chilling cycle's complete. We looked at
7 a total aerobic plate count E. Coli species and tried to -- and
8 salmonella -- which we found no E. Coli species or salmonella on any
9 of the sample times or carcasses. But the aerobic plate counts
10 actually had a log reduction between zero time and twenty four hour of
11 1.1 and .8 for the shoulder, clod, and round, respectively, for the slow
12 cooling and .8 and .55 for the clod and inside round on the fast cooling
13 which a log reduction -- when I come back to your point of established
14 cooling performance standards expressed in the maximum acceptable
15 pathogen a total aerobic plate count is not pathogen but what we
16 probably aren't going to see basis -- what Bruce Tompkin has said --
17 we're not going to see log increases.

18 Back on the other point. I wanted to -- the point I wanted to make
19 earlier on chill rate -- I think everybody, and I think it's been
20 expressed, agrees -- the frustration of what was proposed and I'm
21 going to ask the agency this question. Was it researched from both an
22 engineering capability standpoint and reality standpoint and food
23 safety and quality? Because it all comes into play. I don't believe the
24 physical engineering was done prior to the proposal and that's the thing
25 that was most disheartening, I guess. We came out with a proposed
26 regulation for carcass surface chilling and something, for all practical
27 purposes, was very difficult to nearly impossible to achieve on a
28 hundred percent of the carcass. Thus, it was destined to have a fair
29 amount of problems. And I think the other point I wanted to make
30 earlier as well is nobody's arguing the necessity for temperature
31 control, particularly it's very critical on trimmings and ground beef
32 which has been expressed earlier. And it is critical on sub primals but
33 not at forty degree fahrenheit. And I think we have to go back on all
34 these issues and adequately resolve them with engineering capability
35 put into the equation.

36 And the last point I want to make is we've talked heavily about
37 pathogen and chilling rate in beef. For years you've had temperature
38 regulation in poultry, yet, in very stringent ones. Yet, the pathogen
39 percentage is considerably higher. I think before we leave the

1 temperature area we need to discuss why that might be.

2 MR. BILLY: Okay. Dane?

3 MR. BERNARD: Thank you. Dane Bernard, National Food
4 Processors Association. I'd also like to hear the answer to some of
5 Jim's questions when you get around to that, but in the spirit of
6 dialogue, which is what we're supposed to be about here, let me
7 comment further on some of Caroline's questions and also go back to
8 something that APHA said a bit earlier -- Eric.

9 I can't agree more with what Bruce said in terms of laboratory
10 studies and then taking those laboratory studies and turning them into
11 a hard number. That's where we have problems. In fact, if the numbers
12 don't make sense, and this gets to what Eric said earlier in terms of is
13 there a problem with knowing something of this nature and he hasn't
14 heard there's a down side to it, I think the real down side is that when
15 we mandate the things that don't make sense in terms of science, in
16 terms of having it rock solid, and it goes against convention in the
17 industry and we know there are problems with implementation in
18 certain segments of the industry, we're going to run into these kinds of
19 discussions, and, again, what I said earlier about we know there are
20 some things that need to be policed up in certain quarters of the
21 industry on temperature control and we ought to get out and do that.
22 Arguing about the number itself is not getting us to the point of
23 saying, okay, let's go and take a look at temperature control and do
24 what needs to be done to make it better where it needs to be better. If
25 you look at, by the way, engineering studies on the bumble bee, the
26 damn thing's not supposed to fly but anybody who's walked into one of
27 those nests knows that it does fly. It gets us back to the fact that we
28 can do our best in the laboratory and come up with things that work in
29 the lab and optimal conditions but we know based on the data that
30 people like Jim Lochner have presented that the things that have gone
31 on in Australia and New Zealand that the numbers just simply don't
32 reflect a clean situation that's specifying a temperature per se is not
33 necessarily going to us what we want out of this whole situation. So
34 while there is scientific data, even the USDA's model says that in a
35 dynamic situation the minimal numbers that we come up with in terms
36 of temperature of growth in the laboratory really don't give us a full
37 picture when we take those to the field. Thank you.

38 MR. BILLY: Ed?

39 DR. MANNING: Ed Manning, National Association of Federal

1 Veterinarians. It's very interesting to sit around -- sitting around and
2 listening to all of the various agenda and turf protections, etc. going on
3 and most of them with a lot of good foundation as a matter of fact.
4 One thing I'd like to mention is I keeping hearing -- you know -- if the
5 system isn't broken why try to fix it. And we don't believe that the
6 system overall is broken. However, we do feel that a computer virus or
7 something has been inserted so that there is some significant fine
8 tuning needed, be that with E. Coli O157 or whatever. Also, speaking
9 specifically of temperatures, a system can't be broken if it doesn't
10 exist. And for red meat there is no temperature control statement. So
11 nothing can be broken or not broken with that. Various other
12 parameters that have to be looked at, even though some may be less
13 significant than others, but the lag phase will say for E. Coli at fifty
14 degrees being two days is true. However, we must remember when a
15 beef carcass first enters its chilling environment, whatever that may
16 be, that carcass is far from fifty degrees so the organism has not
17 entered any lag phase slowly for the fifty degree mark but it's there
18 for seventy, eighty, whatever it happens to be.

19 Next, organisms of a hundred organisms per square centimeter are
20 something. Insignificant in many areas. However, that is sufficient to
21 cause severe illness with O15787, so even with no growth, let alone a
22 little bit further. Next, temperature of beef carcasses being checked
23 by AMS and the graders. This is very true. However, we must
24 remember that the highest risk to beef is not that which is being
25 graded, therefore has no temperature check by anyone. There is
26 obviously great variability needed and a flat temperature across the
27 board for all products is not going to work. There should be an
28 exception written in so that as the gentleman from Carolina mentioned
29 with the pork, with a superb procedure like they seem to have, if
30 they're chilling it down very rapidly but not to the point where it
31 would be allowed to be shipped to another plant twenty miles away or
32 something, that refrigerated shipping should be part of the whole
33 process and should be allowed. So one has to look at things such as
34 that as well.

35 Next on now versus HACCP. If temperature controls go in now
36 what will happen with HACCP? Again, as Marcia Clark and Chris
37 Darden last night in summing up O.J.'s kept saying, use common sense,
38 let's use common sense, hopefully common sense would prevail and
39 obviously if temperatures were mandated now HACCP program that is

1 set up and working would include the temperatures necessary for it to
2 work for that critical control point. Contrary to a statement earlier,
3 critical control points are going to have to have standards of some
4 kind, be that temperature or microbiological or whatever, or you don't
5 have a measure of whether that critical control point is working. So
6 standards will have to be there or you don't have critical control points
7 in HACCP. And then, finally, I think it comes across strongly to me
8 that the outstanding plants represented by the people here today really
9 are not looking at reality but only their situations which probably none
10 of them need a specific temperature control of things but we don't
11 need a criminal law for theft if no one stole and there is, as I think
12 Mike Taylor mentioned earlier, a percentage, whatever that is, that the
13 regulatory system is responsible for who do not wish to abide at many
14 points that they can get around abiding for and they will continue to do
15 that and everyone appears to be agreed the time temperature
16 relationships is the critical control for bacterial growth. So all we
17 have to do is, with common sense, hopefully, come up with the
18 attainable biotechnology, minimal possible temperature that science
19 can justify, and flexible for various modern technology that would
20 allow little deviations within a time period but overall still attaining
21 that reduced criteria. And, hopefully, we will come to that. But
22 remember, there are people out there right now and they will remain
23 unless you all can drive them out of business who are going to cut
24 corners.

25 MR. HANKES: Can I interrupt here real quick? I guess -- Jim
26 Hankes with Illinois Meat Processors Association. One thing, Doctor, I
27 think you brought up that disturbs me and I think was brought up a
28 little earlier was that there are a lot of good small plants out there.
29 It's just that for a small operator to get down here to Washington, D.C.
30 and to be away from their operation for four days is pretty darn
31 difficult and so obviously they're relying on several of us from our
32 state associations and national associations to help represent them
33 and we do know that there are other plants out there that need help.
34 They probably need -- you know -- stronger regulations but I guess I
35 would like to say that not all the good operators are here. There's
36 other large and small companies that are good operators that are not
37 here.

38 DR. MANNING: I would just say I was not trying to insinuate
39 that the only good companies are here but that those here are good

1 companies. Okay.

2 MR. LEIDY: My name is Terry Leidy. I'm from a fourth
3 generation family business and one of the reasons I am here today is
4 because my brother and the rest of the family can run the plant when
5 I'm not there.

6 I'm very concerned about temperature being cut in stone of say
7 forty degrees. My question would be, on whose thermometer? For
8 instance, who calibrates that thermometer? Who reads it? And if it
9 is forty two degrees what do you do with the product? That doesn't
10 necessarily mean it should be rendered or deemed inedible. I don't
11 think that's been addressed and I think it's a key issue that will have to
12 be addressed. The engineering and service and science question a while
13 ago I'd like to know too if the agency really has studied those two
14 aspects. The transportation of the product I think's a key also after
15 you've met the proposed requirements. Most of our product is shipped
16 all over the country. What happens if the common carrier has a
17 problem? Who's going to be responsible for those problems? If it
18 comes back to the federal plant I understand we'll have to have some
19 sort of a method of handling that product. But on the small side, which
20 I'm part of, to lose the product would be a tremendous loss of possibly
21 good product, but, again, what are we going to do with it?

22 I appreciate being here. I think it is a good idea. There's a lot of
23 people from family, medium sized, and small companies that aren't
24 here and I think it's a key part of our economy that we should think
25 about those people. Thank you.

26 MR. TAYLOR: It's Mike Taylor. I just -- the transportation issue
27 is one we talked about a week before last in terms of the farm to table
28 strategy and you're quite right, we don't currently have any standards
29 or oversight for transportation and that is an issue that needs to be
30 addressed. We are currently working with FDA and we have had a
31 technical advisory group working to give us some input on how to
32 address that. I mean clearly it's part of the picture and very
33 important.

34 MR. BILLY: Rosemary?

35 MS. MUECKLOW: Yes. This is Rosemary Muecklow, National Meat
36 Association. Kim keeps reminding me who I am and I appreciate it.

37 Mike, you gave the impression in some comments before we broke
38 that the state of the art people were here and it's too bad all the rest
39 of them didn't come. I glad they didn't because we'd have to be darn

1 freezing in the Washington Convention Center or the Jefferson
2 Auditorium. I don't think you probably intended to give that view. I
3 would remind you that your notice of August 31st asked that
4 interested parties with common concerns and positions on a particular
5 issue are encouraged to designate a representative to speak for them
6 on that issue and, indeed, there are some of us around the table,
7 several of us who tried to make sure that we come to the table with
8 group views because you really didn't want to meet all of those people.
9 The people who are here are outstanding companies. There are many
10 outstanding companies out in the suburbs who are working diligently
11 trying to produce safe meat today and I wouldn't want it to be in the
12 record that you thought that they were less than the best because
13 many, many of them are outstanding firms. It is true that you have to
14 draw a line and you have to take regulatory action against people that
15 will not or cannot meet the requirements of the law. And this
16 industry, including the organization that I represent, understand that
17 and we work very cooperatively with the agency to make those people
18 meet those requirements. And so, you have got a lot of legitimate
19 representation here. We know there's always the possibility under any
20 system in our nation where we're going to get a few bad eggs out there
21 but since Dr. Manning echoed the views that you had I just wanted to
22 give you a chance maybe to straighten the record on that.

23 The other issue that I would like to raise is that sitting on my
24 left hand side is Dr. Ranzell Nickleson from the Meat Board and he has
25 pulled together and worked with this industry for many years and he
26 made a very telling point to me on a piece of paper and I'd like him to
27 bring it to the entire group because I think it's very germane to the
28 discussion of the cooling issue and the points raised around this table
29 and should we even be here talking about cooling issues. Is that the
30 critical control point? So I would like to ask Dr. Nickleson if he could
31 follow up on that.

32 DR. NICKLESON: Thank you, Rosemary. Nick Nickleson with the
33 Meat Board and Siliker Laboratories. I guess I raised the same question
34 Bruce Tompkin did. Do we know that carcass cooling or non-cooling is
35 a problem and a safety issue from the standpoint of pathogens? I don't
36 think it necessarily is. The reason being is we have pretty good
37 process in progress right now. It is a preventative process. We have
38 low incidence levels and low levels of pathogens as reported by the
39 National Baseline Survey. Even if refrigeration is not adequate,

1 dehydration on the outer surface of a carcass, any relative humidities
2 below ninety five percent, we're going to put most organisms into a
3 prolonged lag phase which brings up the model, again, that Bruce
4 alluded to. If you try to plug some of these pathogens into the model
5 the model does not go low enough, not into these temperatures we're
6 discussing as potentials for regulation. Is cooling really a critical
7 control point? That's been mentioned by several people today that
8 cooling is a critical control point. If you follow the decision tree and
9 you follow the concept of HACCP only dealing with safety issues I'm
10 not sure that cooling itself is a critical control point. It is a control
11 point, it's part of the GMP's, it's going to extend the shelf life,
12 marketability, and economics of a product. There are buyer
13 specifications that are also directing the presence and absence of
14 pathogens in proper good manufacturing practices. If cooling is not a
15 critical control point then maybe I confused the issue even more by
16 suggesting that non temperature abuse, non temperature control or
17 temperature abuse is the critical control point and that deals all the
18 way from carcasses through to consumers thawing product on the
19 counter. Thawing product on the counter's fine as long as it never
20 reached a certain temperature on the outer surface. With the
21 temperature abuse potential that's there is what is the safety hazard
22 and so I think if you put this broad umbrella of what is temperature
23 abuse it's difficult to place a specific temperature will apply to all
24 commodities and all processes. Thank you very much.

25 MR. TAYLOR: This is Mike Taylor. Let me just, as Rosemary
26 invited me to do, make sure the record is very clear that certainly
27 there are thousands of very responsible committed plants doing a good
28 job on carcass cooling and only a small sub-set of those are in the
29 room today. I mean that -- I mean obviously that's the case. Again,
30 we're looking for some -- you know -- the question we're trying to ask
31 ourselves is -- I mean given the recognition of the importance of
32 cooling and of food production system in a carcass in a slaughter
33 operation what is the practical means of insuring that plants -- and,
34 again, our focus is not the thousands that are working hard and at the
35 state of the art -- what's the practical means of having some
36 accountability for those who are not there, whether because of
37 capacity or commitment, or whatever it might be? Is there some
38 minimum standard, some measure of accountability for those? That's
39 the question we're grappling with. So, again, the -- let me just say --

1 briefly respond to a question that was raised earlier about the
2 proposal and -- you know -- the preamble to the proposal and the rule
3 itself tried to make clear the intent and -- you know -- which was not
4 to -- the intent was not to alter the state of the art in the well run
5 establishments. The preamble's explicit that the proposal was the
6 agency's best estimate, if you will -- that was the term used -- of
7 what's achievable in the well run plant. The proposal also included as
8 an alternative to the time temperature requirements that we've been
9 discussing and is the object of so much of the comments -- the five
10 hours to fifty and so forth -- the proposed regulation provided an
11 alternative whereby plants could devise alternative time and
12 temperature parameters based on there would be microbiologically
13 equivalent was the term used in the proposed regulation. What the
14 comments have told us is that the specifics that we proposed may not
15 be what's achievable in the state of the art plant, number one, and,
16 furthermore, don't take account of the wide diversity of plants and
17 production processes and so forth and so, again, you asked what was
18 behind the proposal. That was it. The comment process -- I mean what
19 we've gone through with the written comment process and going
20 through today is what proposals are all about. It's an attempt to lay
21 out some objectives, lay out the agency's best thinking at the time of
22 the proposal and then to stimulate the input which, again, the written
23 comments provided us were in very substantive detail. And, again --
24 you know -- we're -- I think the paper today was intended to make
25 clear that we -- you know -- we've heard and we've recognized that
26 there's a diversity concern that our proposal doesn't take account of,
27 there's a technological issue about the specifics of what we've
28 proposed, and that we've got to -- you know -- fundamentally rethink
29 how we achieve the objective that I've, again, mentioned this morning
30 which is some practical means of accountability for plants,
31 particularly those who are not currently meeting what might be
32 thought of as current good manufacturing practices. How do we have
33 some means of holding those plants accountable? That's the basic
34 question.

35 MR. BILLY: Eric?

36 MR. JUEGNES: Eric Juegnes, American Public Health
37 Association. I just wanted to respond to Dane's comments. I think he's
38 absolutely correct that standards that accomplish nothing undermine
39 public health efforts, credibility, and so forth. Fortunately, I don't

1 think that's the case here. Just from this table, there's obviously
2 temperature ranges that we can identify for growth. The nature of risk
3 -- the risk assessment process is such that a lot of public health
4 decisions are made in the gray area between wholly negative and
5 wholly positive findings. That's life. That just necessitates that you
6 have to make the best estimate and the best decision possible.
7 Minimum standards -- the basic fact is help protect vulnerable
8 populations by augmenting, I guess. There's two types of
9 accountability. One type is economic accountability and that's if
10 somebody's producing a bad product, consumer groups raise a ruckus
11 and they're going to suffer economically. However, there are sub-sets
12 of the population that are both vulnerable and particular to the hazards
13 of contaminated products and also lack the consumer power because
14 they can't get organized. These minimum standards help provide
15 accountability allowing for enforcement actions in monitoring that
16 helps serve these vulnerable populations and, in fact, that is one of the
17 motivating factors behind proposing these regulatory changes in the
18 first place.

19 And I just wanted to respond to the fact that poultry has chilling
20 requirements but yet they still have high contamination levels. It's
21 actually my understanding the chilling requirements were required
22 because of those high contamination levels and that there's certainly
23 differences in the processes that are allowed for poultry that are
24 different from beef that I don't know that make that a very helpful
25 comparison. Thank you.

26 MR. BILLY: Gary?

27 MR. CRANE: My name's Gary Crane. I'm a past president of the
28 Oklahoma Texas Meat Processors and I'm currently serving in the office
29 as president of the American Association of Meat Processors. I'm
30 located in a small rural community in north central Oklahoma called
31 Perkins. We run a small plant. We've been there in business for thirty
32 six years. I employ approximately thirty five people. Me being a
33 member of different things, over the years being there for thirty six
34 years, we did a lot of remodeling over the years, so I feel like even
35 though we are a small plant we have kind of kept up with some modern
36 standards. All of our cooling capabilities, I feel like they're not what
37 you would call state of the art like some of the big processors but for
38 a small processor I really feel like our plant is a state of the art plant.
39 But anything that we do do, and I know a lot of other processors do

1 over the country, is a lot of your bulls are slaughtered in these small
2 meat processing plants. And there's big processors out there also. I
3 guess it's like any other form of food product that we make. But if we
4 go setting these time and temperature frameworks or standards,
5 anything that really came to my mind last night and I thought about it
6 here this morning hearing this discussion, approximately three weeks
7 ago we killed a bull. This bull dressed out 1,761 pounds. That was his
8 carcass weight. He was an ideal bull. If I could get five bulls like this
9 a week I could slaughter five bulls a week instead of ten that I have to
10 slaughter now. But when I say he was an ideal bull what I'm -- the
11 point I'm wanting to make is that he was such a muscular animal,
12 fantastic animal, that our chill room we run at twenty eight degrees
13 with considerable air velocity in there. We place our animals in there
14 from all during our day's kill and the next morning we move them into
15 our holding cooler. Our holding cooler is thirty six degrees. And our
16 holding cooler's also where we -- -- our bulls. The next morning we
17 were behind on bull meat and we did get this bull down first thing and
18 start bulling him out. We did not measure the temperature. The beef
19 inside the rounds or inside the shoulder clod, which I wish that we
20 would have done at the time, but whenever we opened up the animal so
21 you could see the moisture vapor -- you know -- coming off of the
22 meat and the whole -- I'm wanting to say is that when they set
23 standards for given different species, whether it's poultry or pork or
24 beef, in some of these, even within the species there might have to be
25 different time limits, different temperature ranges there because just
26 the size of the animals. Say, in hogs, like Terry does down here. I know
27 we -- you know -- he slaughters a lot of market weight hogs and then
28 you have your sow processors. Those are big heavy sows. And the
29 carcasses just aren't the only chill at the same temperature loss even
30 in the same cooler but it's real important to me that we do consider
31 the different sizes of animals and within the same species. Thank you.

32 MR. BILLY: Richard?

33 MR. MAY: I find it difficult to sit here and what you're
34 apparently beginning to say is you're more guilty than I am and if I
35 could defer to poultry or chicken that being dirtier than other animals.
36 I think we need to remember how our historical tests have been taken,
37 where we've tested a beef carcass with a twenty five gram sample
38 which we cut a perfect cube out. Only one-sixth of that would have an
39 contaminant on it. And we test a whole three and a quarter -- three

1 and a half pound chicken which has about two thousand square
2 centimeters on it. If we find one pathogen we say it's positive. So I
3 don't want to degenerate into saying you're more guilty than I or
4 anything else. I think we're here trying to discuss how to make a
5 better system. We in the poultry industry do our best as does
6 everybody else and I think it's very clear today that larger animals are
7 more difficult to cool and it doesn't necessarily mean that you're
8 creating a hazard with them. They just take longer to cool. They're a -
9 - - profile and you can't cool the inside of the carcass nearly as
10 quickly as you can with a smaller carcass like a bird that we process.
11 And we use a moist medium to chill our's which is faster than an air
12 chill. But I just wanted to make that point. We think we have
13 excellent products compared with anyone.

14 MR. BILLY: Richard?

15 MR. BECKWITH: I'm Richard Beckwith with Hill Top Pork in
16 Canton, New York. I'm probably about the smallest processor here. But
17 I just want to coattail on what that gentleman said down there and
18 what Mr. Neese said up here. I think what we're talking about here is
19 an issue of flexibility; a flexibility with different situations. Our
20 particular situation is we basically slaughter that day, it goes right
21 directly into the stores the following morning. I guess what the
22 biggest fear is, the biggest fear from small business, and I'm talking
23 small business in general, is to be manacled by a certain approach. I
24 guess we would have to see if -- see, because the whole concept of
25 small business is the flexibility. Your small businesses are located
26 close to your marketplaces and so on. Our selling point is we can get
27 the product to the customer faster versus, in all deference to our
28 friends from the Midwest and so on, I can have product to a particular
29 store in one day versus five. So I guess the bottom line criteria isn't
30 so much a temperature thing. I think it's a shelf life and bacteria
31 count. So that product might come in at fifty degrees and be sold that
32 same morning versus a product that was shipped three or four days
33 earlier from the Midwest, is the bacteria count on that product higher
34 or lower or whatever. I think it's not so much the cooling parameters
35 that have to be resolved. I think the bottom line is -- you know --
36 what the actual bacteria level is.

37 MR. BILLY: Joe?

38 MR. POCIUS: Thank you. I want to -- actually this probably
39 ducktails well with what was just said. I want to go back and in

1 response to what Ed Manning had mentioned earlier. Actually, we agree
2 with him that cooling will be strictly addressed within the HACCP
3 plan. He called it common sense and he said that standards would be
4 included in the HACCP plan. In the HACCP plan they'll be called critical
5 limits and it will be specific for that HACCP plan so we're talking
6 words mincing here. But I think what needs to be clearly stated here
7 and during the break I talked with some people and I think there was a
8 misunderstanding of how these things would be handled and I'm
9 strictly talking about HACCP now because I didn't get a clear answer
10 as to whether an interim was interim or not. But within the HACCP
11 when these cooling parameters, if it's made critical control point, and
12 for our industry, we did determine it a critical control point, it will be
13 described, it will be written down, it will have critical limits. It will
14 have corrective actions. Moreover, the industry takes on a much
15 greater responsibility in putting it in its HACCP plan than just having a
16 cooling program because if it's critical control point and if it fails
17 that line is subject to stopping and that product is subject to
18 detention and the whole HACCP plan is subject to review. So it
19 becomes much more important. This isn't a giveaway. We're not asking
20 to put it in HACCP because we want flexibility and we want a
21 giveaway. We pay for that flexibility. If we fail what we say we're
22 going to do it has a much greater impact on our businesses. That needs
23 to be understood up front.

24 The other thing that was mentioned about lag times and product
25 coming in, it's not at fifty degrees and so we should be careful about
26 lag times. I agree. But referring to the agency's own cooling study
27 and, again, they used 0157 as their reference, product at a hundred
28 degrees fahrenheit now -- all these are in fahrenheit -- has a lag time
29 of an hour and a half. Well, isn't very much product that I know of that
30 once it's slaughtered stays around hot that long. Certainly, in the
31 turkey industry that product is temperature reduced very quickly. I
32 goes down to sixty degrees in a very rapid, very short period of time.
33 In that study, at seventy degrees, the lag time increases to six hours
34 and so on. Once it's down to the fifty degree area you have 50.9 hours
35 of lag time. This is even before we start talking about a log phase -- a
36 growth phase. So you have to keep that in mind too that we don't jump
37 the gun and look directly at the log phase without keeping in
38 consideration what we need to go through to get to that growth phase.

39 MR. BILLY: Jim?

1 MR. HODGES: I'd like to try to refocus the discussion a little bit
2 of why AMI recommended that the time temperature requirements, for
3 that matter all the other near term requirements, fit into the HACCP
4 program. I think most of the people around the table can see that
5 cooling is a CCP. I'm not sure that's unanimous, obviously, from the
6 previous comments, but clearly that CCP would entail monitoring of
7 refrigeration equipment, chillers, environmental temperatures, and a
8 variety of other kinds of things because without those there is clearly
9 -- if there's something that goes wrong in those processes clearly you
10 could have a food safety hazard. If we can see that cooling is a CCP
11 the question I have is why is the Department going to treat that CCP
12 different than any other CCP in their HACCP program. It is my
13 assumption that the Department will validate those -- the companies
14 will validate and the Department will verify that those programs are
15 adequate and they are being operated properly and it just seems
16 counter-productive to set some arbitrary performance standards
17 outside of the context of the HACCP program. I think it just begs the
18 question of are we headed in the right direction philosophically which
19 -- you know -- I agreed -- you know -- Mr. Taylor, with all your
20 comments generally, I think philosophically we're headed in the wrong
21 direction by mandating time temperature requirements.

22 MR. TAYLOR: I understand that to be your position and as you
23 can see by reading the paper today, I mean were we considering that
24 concept to mandating time and temperature and that's what the options
25 are about and I appreciate your comment.

26 MR. BILLY: Caroline?

27 MS. DEWAAL: I just have two quick points. First of all, I really
28 have to respond to this issue of defrosting the roast on the counter. I
29 know that if a consumer defrosts a roast on their counter and if they
30 do it properly they're probably not putting their family at risk and yet
31 from a consumer education standpoint we have to tell them not to do
32 that and in also when we look at cooking temperatures I often add
33 about five degrees to what I know is an appropriate cooking
34 temperature because I need to incorporate a margin of error into my
35 education message and one of the issues I think the Department needs
36 to deal with and I think you did deal with it in the initial proposal, but
37 when we always talk about basing things on the science, are we
38 addressing the issue of margins of error? And are the companies -- I
39 mean are we asking enough of the company to ask them just to meet

1 the scientific standard or not to meet it? I think we have every right
2 to expect as much of the industry as we expect of consumers and I
3 think it is appropriate to build some margins of error into the proposal.
4 I think the original proposal which put the cooling temperature at forty
5 degrees did that. And I would ask the Department not to throw out that
6 concept as you're looking at new proposals.

7 The second issue, I just want to raise, is in looking at this issue
8 of cooling methodology, and, again, this moves into option one versus
9 option two here, in the poultry area there is clearly evidence that the
10 cooling methodologies which may accomplish cooling in a very short
11 period of time also spread contamination. And at some point the
12 Department has to address the issue of -- it's fine to achieve the
13 cooling objective but when you're also -- when you're also resulting in
14 a far more contaminated product at the end of that process are you
15 really achieving your objective? And perhaps option two addresses
16 that somewhat more than option one does.

17 MR. MAY: This is Ken May of the National Broiler Council and
18 there is ample scientific evidence, more than one paper, Caroline,
19 which we would be delighted to furnish you, that shows that chilling
20 with chlorination in the water we do not get cross-contamination. And
21 I know there's been all sorts of names applied to liquid chilling.
22 They're just simply not true. The scientific evidence is there. We do
23 not cross-contaminate when we properly chlorinate our chillers which
24 our entire industry does as a matter of good manufacturing procedures.

25 MS. DEWAAL: Well, I have a list of studies that seem to
26 indicate different results and perhaps you can provide -- I mean it's
27 not us but --

28 MR. MAY: We'd be glad to -- USDA has done it -- two different
29 USDA studies have demonstrated that chlorination takes care of that
30 problem and it's not industry studies. They are done by USDA.

31 UNIDENTIFIED VOICE: Is chlorination mandated?

32 MR. MAY: Chlorination is not mandated but it's a part of good
33 manufacturing procedures that the National Broiler Council has
34 published that all of our members follow.

35 MR. BILLY: Carol?

36 MS. FOREMAN: Carol Tucker Foreman. I think I need a point of
37 clarification. On the interim requirements, if a plant has a detailed
38 HACCP system in effect will it be required to comply with the interim
39 standards for carcass chilling?

1 MR. TAYLOR: This is Mike Taylor. What the proposal said in
2 effect was that if you have your own time and temperature provisions
3 that are microbiologically equivalent and those are reflected in your
4 plan then you don't have to comply with the specific time and
5 temperature proposal -- you know -- elements that we've been
6 discussing.

7 MS. FOREMAN: I wasn't sure that had been brought out this
8 morning. I did think that that flexibility is there so you wouldn't have
9 to change an existing HACCP plan to comply with this.

10 I'm kind of inclined as an individual toward the option three
11 because it goes to the performance standard on the item that we seem
12 to be concerned about. Let's reduce the things that make people sick
13 and it seems to me that's the ultimate standard here if plants can
14 show that their HACCP plan keeps that under control on a regular basis
15 I'd be inclined to be comfortable with it.

16 I know we're going to talk about the small business issues
17 tomorrow. I've been intrigued by the variety of problems have been
18 raised here today. I think it's been a wonderfully educational process.
19 I happen to own a business. It's a small business. I still have to fill
20 out all the same forms and provide my employees with all of the
21 benefits that are required by the State and some additional ones. I
22 have to go negotiate for health insurance. Big companies get to -- a
23 far different situation in buying health insurance than we do. We have
24 no market power at all. There are certain handicaps to being a small
25 business. If you choose to be one you live with those and you try to
26 price your product at a level that lets you compete effectively and you
27 compete in part by having the flexibility that the bigger company
28 doesn't have. I'm probably going to repeat these same points tomorrow.
29 There are some obligations to being in business and I think that it's
30 imperative that within this flexibility I want to see something that
31 says you show that you're effective in preventing the things that keep
32 people from -- that make people sick. If you're effective in preventing
33 it then you get to have the flexibility of doing it the way you would
34 like to do it. I think that's what small business most often needs. I
35 assume that's what large businesses need. I've never been a large
36 business.

37 One final point. I thought it was very interesting the comment
38 about pathogen -- about bacteria growing at fifty degrees and I thought
39 perhaps the temperature in here this morning was designed to prevent

1 that.

2 MR. BILLY: Bernie?

3 MR. SHIRE: I'm Bernie Shire and I'm with the American
4 Association of Meat Processors and I just want to make a couple of
5 general comments that it might be good to think about as everybody's
6 working over all these specifics.

7 My background is in public relations and a while ago there were
8 some comments made by -- about the fact that scientific uncertainty
9 shouldn't prevent us from putting some of these things into effect to
10 reassure the public. And I think that's a concern that people in the
11 industry had and others as well, USDA too, for a long time. I think part
12 of the problem is that this process and this plan has been sold as a way
13 -- as a cure all that will reassure the public and just recently in the
14 media, if you saw it, there were representatives from both industry
15 and USDA agreeing that there are no clear answers to this situation. I
16 think that's a danger in pushing this -- the way it's been pushed ahead,
17 the industry basically had to fight to make sure that they would have a
18 chance to say something. And if that hadn't taken place we wouldn't
19 really have gotten to this point here. It sort of reminds me -- two
20 weeks ago I was talking to one of the representatives of a consumer
21 group that was here and she said to me -- you know -- she said if
22 science discovered tomorrow that if you fed green jello to all the
23 animals and they would be okay and there wouldn't be any problems she
24 said I'd be out working for that and I think part of the problem is that
25 there's this push in an effort to reassure people that this problem can
26 be taken care of. Unfortunately, it's not going to be as simple as it
27 seems. And I think that -- because of the pushing of some of the
28 consumer groups and others that's the process that's being created.

29 The other comment is general too. It has to go back to the very
30 beginning of this proposal that USDA said basically they wanted to
31 shift from command and control to allowing the industry to have a
32 more major role in providing us food safety. But throughout this whole
33 thing it's hard to see that happening sometimes. What you see
34 basically is the USDA debating, I guess among themselves, how to do
35 this and, again, because of the pressure of the various odds, consumer
36 and industry, kind of shifting back the other way. I don't see the real
37 move as a result of this plan being made from command and control as
38 much as it should be, as much as USDA says it wants to be. And maybe
39 that's something that needs to be worked on. Thank you.

1 MR. GRUTT: Steve Grutt with the same outfit -- American
2 Association of Meat Processors. I don't think there's any doubt in
3 anyone's mind in this room that as we look at the interim steps that
4 are being proposed or near term measures that the time temperature
5 factor being proposed is the most single expensive item that we have
6 on the agenda. We want to move toward a HACCP based system. And I
7 think what many of you have said here earlier is we tend to detract
8 from going that way and we quit looking at the product and I think we
9 need to look at the product. This was said at the meetings two weeks
10 ago. We don't want to lose that vision. We have to maintain that
11 flexibility. When Gary Crane referred to the size of that animal he has
12 to also remember and I think you need to be aware that many of these
13 plants have one cooler and that cooler handles beef. It may handle
14 pork, lamb, perhaps some poultry items. There are limitations and
15 when you look at the question that was raised by a couple of people,
16 has USDA looked at the scientific basis for the forty degree cooling
17 thing, I don't think that was answered at all. But the other question
18 was does the infrastructure within our industry -- is it there or is it
19 coming on line with new plants? Now, folks like Jerry in a business a
20 hundred years old building a new plant, they may be able to design
21 some of that capability but there are an awful lot of plants out there
22 that are located in towns that there's no more land around them,
23 there's no expansion capability. We've got to recognize they've got
24 limitations and need to maintain that flexibility. And we talked about
25 the whole approach for these near term or interim standards or
26 requirements. We all want to see something done. But when we lock in
27 the specifics on each one we lose that flexibility and the same thing
28 will apply here with the anti-microbial rinses, I say there's different
29 versions of scientific viewpoints on all of these factors, but I think
30 we don't want to lose the focus on that final product and I just hope we
31 don't go down too far and throw all of the bucks that the industry may
32 have to come up with on things that may not get the job done. That's
33 our main concern. Thank you.

34 MR. BILLY: Katie?

35 MS. HANIGAN: Mr. Taylor, I have a question for you this morning
36 regarding the proposal. It states here that carcasses and raw meat
37 products will be maintained at an internal temperature of forty
38 degrees or below during handling, holding, and shipping. Will you give
39 us your definition of handling? Is that boning, grinding, etc.? What is

1 your current thinking on the temperature during handling now? You've
2 outlined current thinking for carcasses. What about for handling?

3 MR. TAYLOR: I don't have anything in my head to add to the
4 current thinking. It's an issue and I don't have -- I mean it's
5 temperature during handling. We're still -- I mean that's still under
6 consideration. I'd ask if any other members of the panel -- folks from
7 the agency would like to talk about what's in the proposal and what the
8 concept was to tell the definition of handling.

9 MR. CUSTER: Carl Custer. And handling would be all subsequent
10 handling of the meat, whether it was grinding, slicing, chopping,
11 breaking, packaging. That would be all total handling, processing of
12 the product.

13 UNIDENTIFIED VOICE: Are you saying everything?

14 UNIDENTIFIED VOICE: Was that beef, pork, or all beef products?

15 MR. CUSTER: That's what was proposed.

16 UNIDENTIFIED VOICE: What's your current thinking?

17 MR. CUSTER: We're open to comments. We have a scientific
18 basis that we published and we are open to comments and we have
19 heard quite a few comments. I think there are many ways of achieving
20 the same goal.

21 MS. STOLFA I just wanted to respond to a question that I'm
22 totally responding to that several people have raised. As Carl
23 mentions, we did have -- we do have a paper that, in fact, provides the
24 scientific basis that went into the thinking of the proposal. I think
25 that -- and we did an appendix to the regulation. It was available on
26 request or it could be viewed with the other documents that related to
27 the proposal could be viewed. And in retrospect, I think we felt that
28 we were sorry that we didn't at least append it to the proposal, but
29 also I want to make it clear that it seems to me that the scientific
30 basis that's reflected in that document which is largely theoretical
31 has been very usefully supplemented by the detailed comments that we
32 received and so it's the combination of the -- where we started and the
33 detailed comments that we received and that have been reiterated here
34 today in certain instances that I think has pushed our thinking in the
35 direction of the options that we tried to describe.

36 MS. MUECKLOW: Do you have a hundred and fifty copies of that
37 paper?

38 MS. STOLFA: I think we could bring some copies of that paper
39 out for the afternoon session.

1 MR. TAYLOR: Can I just follow up on Katie's question?

2 Let me just make an observation and then ask you for -- you know
3 -- some further thoughts. Let me just reiterate what I think we've
4 tried to make clear throughout the morning is that the proposal which,
5 again, laid out specific time and temperature requirements for cooling
6 had a performance standard alternative; that is, alternatives would be
7 microbiologically equivalent, but it did lay out specific time and
8 temperature elements. What we heard resoundingly in the comments
9 was that the proposal overlooked the reality that there is a wide
10 diversity of production practices, many of which are just flatly
11 incompatible with the specific time and temperature elements. We
12 hear that. Our current thinking is we need to change the rule to deal
13 with that. So the paper attempted to convey that we're looking at
14 alternatives that recognize the fact that the specific time and
15 temperature elements in the proposal don't take account of the
16 diversity and we need to deal with that. We need to change. Whatever
17 we do, whatever decision we make, and there was a wide array of
18 options on the table, we've got to deal with that diversity. If you've
19 got -- I mean I would welcome here and in your comments following --
20 you know -- tell us what the rules should be with respect to
21 temperature during handling or there should be no rule. I mean -- and
22 if you've got particular observations in mind this is what we need to
23 hear.

24 MS. HANIGAN: I appreciate, Mr. Taylor, your clarification. I
25 guess I was sitting here afraid that we're focusing only on the carcass
26 and forgetting that we still have our proposal in front of us and we
27 hadn't talked about handling yet and I guess I have a lot of respect for
28 Bruce Tompkin and I think he brought up some real valid points on what
29 temperature requirements these different organisms need and I just
30 want to make sure we're reminded we also had a handling requirement
31 here as well.

32 MR. TAYLOR: Thank you.

33 MR. BILLY: Unless there's a last word --

34 MR. NEESE: Are you going to let me talk a minute?

35 MR. BILLY: Sure.

36 MR. NEESE: In our particular operation -- I'm Tom Neese -- we
37 start with a carcass that's twenty four hours plus old at forty degrees.
38 Process in a fifty degree room. In order to maintain that product at
39 forty degrees we're going to be required to operate at roughly thirty

1 five degrees in that room because the mixing, the grinding, the
2 packaging all add temperature to the product. Now, that is a problem,
3 gentlemen, a very significant problem. Point number two, if we
4 process that product at less than forty degrees we're changing the
5 characteristics of the product. If we grind at thirty five plus degrees
6 the characteristics change and then we're going to be required to hold
7 the temperature at dry ice or ice. You change the characteristics of
8 the product which is not good for us. We are DSD. Let's just take it a
9 little bit further. We put it on a thirty two degree truck, we go to a
10 grocery store and unload that truck at ambient temperature outside,
11 wheel it into a warehouse that is non-refrigerated and move it into
12 their cooler or their case. Their case will defrost twice a day -- go
13 off for twenty to thirty minutes in order to be able to have
14 refrigeration. The temperature is rising above forty degrees in that
15 period of time. We just finished -- we put things in perspective. What
16 our company will sell in a year what some of the companies in this
17 room will sell in twenty minutes in dollar volume. But we just
18 finished rebuilding our internal plant that was the oldest portion at a
19 cost that was roughly four hundred thousand dollars. It is not built to
20 process at thirty five degrees. It is built to process at fifty degrees.
21 And we're very proud of the fact that we made the decision internally
22 to go to the dirt and to the seaman joists to rebuild our plant but we
23 cannot do what you're asking us to do. And, let's put it in perspective
24 please. If you take a forty degree carcass and process it in an hour and
25 a half time it's in a sub-zero degree freezer to bring the temperature
26 back down to thirty two degrees. You haven't got the time in there for
27 the bacteria that's on it to multiply. Thank you.

28 MR. BILLY: I'm ready to wrap this up now. It's --

29 MR. LOCHNER: I've got one more.

30 MR. BILLY: All right. One more point.

31 MR. LOCHNER: Lochner at IBP. This is a critical point that I
32 believe has been overlooked, has nothing to do with chilling rate, but it
33 does have to do with the time element on carcasses on a kill floor and
34 it was overlooked because it should be, and I have it in my -- in our
35 critical control point, when a carcass is railed out for pathology or
36 railed out for another reason there should be a critical time limit set
37 to make sure that it completes the process, whether you're -- it's the
38 exception and not the rule -- but I have personally seen carcasses
39 hanging on kill floors for over four hours or three and a half and it's

1 immaterial whether it's how long because the IIC was either in the line
2 or not available to do final disposition. That situation has to be
3 corrected and that is a regulatory issue that you did miss.

4 MR. BILLY: Okay. I'd like to thank everyone. It's about quarter
5 to one so I'd like to resume at quarter to two. Thank you very much.

6 (A luncheon recess was taken)

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AFTERNOON SESSION

1
2 #3 MR. BILLY: A couple of announcements. One is that the
3 remaining -- all the remaining papers except for one on the trade
4 issues are now available and on the table out here so if you haven't
5 picked them up already please do so. The other is that with regard to
6 the discussion this morning and there was a series of questions about
7 the scientific or engineering basis for what was in the original
8 proposal to the extent that people would find value in going back and
9 looking at that in terms of the original proposal we have arranged to
10 get a number of copies here and we'll let you know when they arrive.
11 We'll put them out on the table as well. It's the paper that Pat referred
12 to which was not a part of the proposal but was indicated as being
13 available. So for those who would like to look at that we will have
14 copies available for that.

15 I'd like to quickly wrap up the discussion on cooling. There have
16 been a couple of suggestions that it might be possible to identify some
17 more specific option based on all of the discussions this morning and
18 Rosemary's been asked to be recognized to sort of lead off a discussion
19 that will attempt to do that.

20 MS. MUECKLOW: Tom, thank you. I've spent thirty five years
21 learning the art of political science, the only scientific class I passed
22 with an "A" was microbiology because Dr. George York was the teacher.

23 We've spent a long time this morning defining the problem in
24 terms of carcass cooling. It's a complex problem as we certainly
25 learned that varies a great deal from plant to plant, animal to animal,
26 end use of the product, and so on -- a very complex problem. That in
27 the three and a half days of meetings that I've sat around this table,
28 this has been probably one of the most productive discussions because
29 there has been evident better understanding by all of the parties
30 around this table for the different things that are going on and so
31 maybe there's been a little movement by people. There are still a lot
32 of unanswered questions but it occurs to me that we've asked a lot of
33 questions as industry today, we have the best brains in this industry
34 around the table, we have the best brains in the agency around the
35 table, and we have other people who are not as intimately acquainted
36 with how we operate our businesses also sitting around the table. This
37 would be a good opportunity to see if we can put some frame to
38 answering some of those questions that have been one of the most
39 disturbing pieces of this proposal and see if we can give you as

1 regulators something hard and fast rather than having to go look
2 through the transcript record and see what this one, that one, and the
3 next one said. I'm not the person to give you that data but there are
4 people around this table who know that data, who are scientists, not
5 political scientists, who really do understand what we've been talking
6 about. And I would urge that maybe we spend a little bit of time giving
7 you the chance to see if you can draw that consensus rather than
8 protract the discussion of what the problem is. We know what the
9 issue is. We need to see if there is substantial view on what is a
10 doable activity and what is an appropriate activity to bring this thing
11 to finalization.

12 I know Dr. Nickleson also has some comments from a red meat
13 hygiene paper.

14 Nick, would those be helpful as we look at this kind of consensus
15 maybe? Sort of philosophical and I know he thought it might be helpful
16 to offer those to you as we enter that discussion if that would be
17 permissible. Think it would be helpful?

18 DR. NICKLESON: I think they are a viable option. They're
19 something we certainly should look at. In the paper that was just
20 handed out on the scientific basis for proposed cooling requirements
21 the researcher that I'm referring to is represented in there five times
22 -- Dr. Gill out of Canada. In a recent paper, Dr. Gill sort of explains
23 why set temperatures for all commodities don't work. Such regulation
24 does little, if anything, to assure the hygienic adequacy of carcass
25 cooling procedures. And he gives some examples related to the size
26 issue that came up earlier. Instead of just simply condemning that he
27 offers an option and it's under a paragraph, Application Of HACCP To
28 Meet Cooling Processes. The hygienic adequacy of any meat cooling
29 process can be conveniently characterized by a temperature function
30 integration technique -- what he refers to and he published in 1991.
31 He's done this for beef carcasses, for hot bone product, for pork
32 carcasses, and spray chilled carcasses. The technique involves the
33 collection of temperature histories from the persistently warmest of
34 the microbiologically contaminated regions of the product. And he's
35 pretty much identified those and they should not vary from animal to
36 animal.

37 Temperature histories from at least twenty or more units are
38 selected at random and are sufficient for process characterization.
39 These are then plugged into an appropriate model that determines the

1 number of generations E. Coli could go through under these temperature
2 conditions. I don't think it includes the lag phase but a similar type
3 model could be developed very reasonably. The integration yields a
4 single proliferation value for each cooling curve with the values being
5 conveniently expressed as numbers of generations. So he makes a
6 recommendation in about you would not exceed "x" number of
7 generations under the process that was in control. So a routinely
8 collected proliferation data then could be used for the purpose of
9 maintaining the process within the statistical control so it would be
10 the monitoring process for that control point and that would be the
11 data that would be available to show it was under control so I just
12 suggest that maybe some more in-depth look at Gill's work might be an
13 option to option two that was listed in the working paper. Thank you
14 very much.

15 MR. BILLY: Any comments on what was just suggested? Yes?

16 MR. SHAY: Barry Shay, CSRO, Australia. My understanding of
17 the work of Gill has one shortcoming in that it doesn't take into
18 account the drying effect and while that may not be so applicable in
19 your industry, in our industry we don't spray chill and the drying effect
20 has a profound influence on the bacterial growth so I think that needs
21 to be considered.

22 DR. NICKLESON: I'm not saying that his model would necessarily
23 be suitable but I think it's something to work from as an example of
24 what might work.

25 MR. BILLY: Dane?

26 MR. BERNARD: Thank you. Dane Bernard, National Food
27 Processors Association. I think this graphically illustrates the kind of
28 process that we need to go through. If you look at all of the
29 performance standards that have benefitted us in the past those have
30 come through development of the scientific consensus rather than just
31 a simple review and coming up with a number. They're all over the
32 place. The 70 that we talked about two weeks ago as the target for the
33 cook on poultry. The 12-D that we used in the canning process. These
34 are not numbers, however, that came without some consensus building
35 and I think what Nick has offered here is a starting point for a good
36 scientific discussion and I think we can build some consensus for
37 adopting a performance criterion based on this kind of an approach.
38 Thank you.

39 MR. BILLY: Caroline?

1 MS. DEWAAL: First of all, if Richard doesn't mind, Richard is a
2 small business operator. Did you understand what the approach was?

3 MR. BECKWITH: Not really.

4 MS. DEWAAL: I didn't either. So as one of the less brainy
5 individuals sitting next to a small business operator can you like give
6 us what that means in like something that's like applicable to all
7 plants?

8 DR. NICKLESON: It's monitoring the cooling time and
9 temperature of the whole process. It would be like looking under the
10 cooking curve of a product. Even though we were trying to achieve 212
11 there would be some heat applied to that process say at 120. This is
12 the reverse and it's looking at time and temperature requirements or
13 parameters within the cooling cycle and based on those times and
14 temperatures when they're plugged into a known model that calculates
15 the growth of E. Coli, I don't think it's O15787 but it's a typical E. Coli.
16 And then it calculates the number of generations -- the number of
17 times that particular microorganism divided and then you would set
18 some limit that says we would not accept ten generations. We would
19 not accept eight generations. We may be somewhere below. I don't
20 know what those numbers would be but I think it's a very realistic
21 means to customize cooling for each process and each product and still
22 stay within the safety requirements of the growth of E. Coli and other
23 pathogens.

24 MR. BILLY: Dane, are you going to add to --

25 MR. BERNARD: Let me add to that because I don't think that --
26 Dane Bernard, National Food Processors -- completely addresses the
27 concern that's here. We use the same approach and if you look at what
28 we did for cooking hamburgers, for example, we came out with a table
29 that said -- you know -- the parameters that it takes to get there. We
30 can do the same thing with this approach or the approach itself can be
31 used by an individual processor to get equivalents and this is the term
32 that's used in the proposal. Once we can achieve some consensus on
33 how to do it -- on the approach and on the target -- we can come up
34 with simple guidance for processors who don't want to go out and
35 collect their own data and run through all of these calculations or once
36 the pattern is set, we can use the pattern. So I think it's a starting
37 point but it does have to be made simple enough that it can have wide
38 application and we can make it simple enough by running through the
39 calculations doing some average modeling or, worst case, modeling if

1 you want to call it that, and come up with, okay, you can do it by the
2 method here in the table or you can take the methodology and you can
3 run your own data. So I think that it -- hopefully that answers really
4 the concern if we can come to scientific agreement by consensus on
5 the approach and on the target. Thank you.

6 MS. MUECKLOW: Tom, could we ask maybe Paul and Dell and Jim
7 how they would feel about this, whether this might work for them?

8 MR. BILLY: Sure.

9 DR. MCKENZIE: Dr. McKenzie from New Zealand. If I could get a
10 regulator's perspective, Dr. Gill, he was based in a research station in
11 New Zealand and started this temperature integration work there and
12 we used that sort of an approach to work out equivalent time
13 temperature regimes to the one that was imposed upon us by the
14 Europeans -- the seven degree one. So we're very supportive of that
15 type of work as a regulator. Thank you.

16 MR. CLAYTON: Paul Clayton with Montfort. We wouldn't have a
17 problem with that type of a system either. I've got to believe that we
18 basically got that in there. We don't have any scientific documentation
19 that's needed for that but I believe in our processes we're probably
20 very relatively close to that. I have not personally reviewed that so
21 some of my staff has but also I'd like to check to see how close we
22 really do fall into that. Maybe we could support that.

23 MR. SHAY: I think one of the shortcomings -- Barry Shay, CSI,
24 Australia. I think one of the shortcomings with that approach -- I
25 think we've recognized it already is that it doesn't take into account
26 the lag and we've had a lot of discussion this morning about the lag and
27 it has a profound effect so I think we should proceed down this path
28 with some caution and be very mindful of the inadequacies of that
29 approach.

30 MR. BILLY: Are you saying the inadequacies of his specific
31 model in the paper that was referenced or the general approach of
32 developing a model that would among other things take into account --

33 MR. SHAY: The problem with the development of a model is to
34 be able to predict the lag phase and I'm not aware of any models that
35 are currently can cope with that.

36 MR. BILLY: Okay. Bruce?

37 DR. TOMPKIN: Yeah. Bruce Tompkin at Armour Swift Eckrich.
38 Actually Colin Gill did develop such proposed guidance. It is based on
39 broth tests. Their E. Coli isolated from carcasses and so their concern

1 about the dehydration, the significance of dehydration during the
2 chilling process is not counted in. The idea of going through a
3 computer model or, in this case, what he's done is a good basis to start
4 from but it really -- it's conservative. I think that you may find that
5 in reality in a given process you have less multiplication than actually
6 maybe estimated here. So that's one of the problems with predictive
7 modeling. You really should get in and verify it to determine whether,
8 in fact, it's real or not. There was another proposal, incidently, to
9 consider and that was one from Philadelphia expert panel which
10 consisted of you sample at the beginning of the evisceration process
11 after defeathering or after removing the hide and the total process in
12 tracking E. Coli you would not see an increase in E. Coli levels. That
13 allows you -- so you're addressing contamination as well as
14 decontamination if you have it and also takes it through the chilling
15 cycle with -- and that's another option.

16 MR. BILLY: Well, I see some questions. You want to elaborate
17 on that a little more about what that recommendation was again and
18 just --

19 DR. TOMPKIN: The latter one?

20 MR. BILLY: Yes.

21 DR. TOMPKIN: Well, the -- you might recall that there was a
22 technical conference held in Philadelphia in May -- really May was part
23 of the series of conferences that were held by the USDA and a number
24 of individuals presented comments and then a panel was selected to
25 condense those comments into a report and in the process they also
26 were given the freedom to develop some recommendations and they did
27 so. The panel was actually given an opportunity to come up with more
28 than one set of recommendations if they disagreed. As it turns out,
29 they reached a consensus -- the individuals involved -- and one of
30 their goals then was that the measure for process control and that's
31 what we're talking about in the example should be two-fold and the one
32 was that the level of E. Coli on chilled carcasses shall not exceed the
33 level present on freshly defeathered, dehaired, or dehided carcasses
34 and then -- and that was the main one I wanted to address at this
35 point.

36 MR. ALLEN: Bruce, the end point --

37 MR. BILLY: Dell, would you mind --

38 MR. ALLEN: In regards to that proposal -- Dell Allen here -- the
39 end point then would be whenever they chose then to take this bird

1 and/or carcass on in for the processing would that be the defining
2 point of the chilling process?

3 DR. TOMPKIN: It would be -- it would have been coming out of
4 the chill tank or out of the cooler going to carcass breakup.

5 MR. ALLEN: The point I'm trying to get at -- would that address
6 all of these different systems that we've talked about?

7 DR. TOMPKIN: Well, yes. It addresses the total slaughtering
8 system. What we've been dealing with this morning is just one aspect.
9 Do pathogens in fact multiply during the chilling process and what
10 time temperature should be established to control that public health
11 concern and so we're really dealing on that one whereas this other
12 proposal and I think what we talked about two weeks ago was to track
13 the total process and it comes back down to one of these options again.

14 MS. RICE: Kim Rice with Jimmy Dean. Bruce, where -- how
15 would you handle an operation like our's -- hot boning? Not to put you
16 on the spot. I mean --

17 DR. TOMPKIN: That's okay. I just sample the ground product
18 period. There's no sense sampling carcasses. It's hardly in the carcass
19 state. It goes right into grinding and making chubs or whatever. That
20 would be the best sample too.

21 MR. MAY: The National Broiler Council supports the last option
22 that Bruce was talking about there that came out of that hearing and
23 the experts that ruled on that. We think it's a good one.

24 MR. BILLY: Okay. Mike.

25 MR. TAYLOR: So what do you think, Rosemary, do we have a
26 consensus?

27 MS. MUECKLOW: I think we should wait and hear from Mr.
28 Lochner.

29 MR. BILLY: All right. Sorry.

30 MR. LOCHNER: Lochner, IBP. On the concept, that goes back a
31 little bit to what I mentioned this morning and that is it is a
32 combination of engineering and food safety, the science behind food
33 safety, and quality, and I don't know that there may be shortcomings
34 with that approach but I think determining some type of maximum
35 generation time to establish cooling but when Bruce Tompkin came
36 back and talked about a total control point we're back to really the
37 debate. Are we going to segment HACCP, are we going to go back to a
38 total HACCP? And I think the agency has to decide philosophically that
39 point before we continue to debate things or maybe we can debate them

1 and then he can come back and decide but total HACCP versus
2 segmentation of control. But on Rosemary's specific point that Nick
3 brought up, I don't know that I could say that we know the answer
4 today but I think a group of people sitting down who understand the
5 engineering of refrigeration, the chemistry and physiology of
6 refrigeration as it relates to muscle quality as well as the microbial
7 influence of chill rate in modeling could come up with a very good
8 recommendation. My initial criticism is the agency did it without the
9 input of all these disciplines.

10 MR. TAYLOR: It's never too late to get it right, Dr. Lochner.

11 MR. BILLY: You want to hear from Rosemary?

12 MS. MUECKLOW: Nick, I think, had something to ask first.

13 DR. NICKLESON: I don't want people to think that there are two
14 ideas up for grabs here -- the one that I presented and the one that
15 Bruce presented. They're both options. They probably compliment each
16 other somewhere down the line and Jim's point is probably -- needs to
17 be taken into consideration so it's not a vote between what I've talked
18 about and what Bruce has talked about.

19 MS. MUECKLOW: I think that there is beginning to be some solid
20 piece of mass that we can put our hands on but I think Lochner touches
21 on the issue that comes back to you, Mike, and that is how are we going
22 to fit these pieces in and HACCP -- and we need to know where you are
23 and there are a lot of questions asked along those lines this morning
24 and we need some precise sense from you because if these people felt
25 there was something that they could work with and that it would be
26 worthwhile my guess is that you could get something from them within
27 a week or two weeks that would really make solid sense but if they're
28 simply spinning their wheels because you've got some other idea over
29 there on how we're going to go then -- you know -- they might as well
30 save their time because they're busy people.

31 MR. TAYLOR: Why don't I just say where -- you know -- where
32 we are and reiterate a little bit what we said this morning.

33 MS. MUECKLOW: We would like that. That's why I like to sit up.

34 MR. TAYLOR: And I will try to articulate this in terms that keep
35 learned counsel in their respective seats so that I don't trample on the
36 administrative decision. I have now gotten the attention of learned
37 council.

38 MS. MUECKLOW: They're all awake and tell them I got a lemon
39 drop for them if they're really good.

1 MR. TAYLOR: That would be wrong. As I said this morning, we
2 have heard resoundingly the message that our proposed prescription of
3 specific time and temperature parameters as though they were
4 applicable to the full range of plans and took into account the full
5 diversity of operations and technologies that we've heard resoundingly
6 that that won't work. And because of those comments and because of
7 our general desire to move to performance standards, not only are we -
8 - our current thinking is that no one set of time and temperature will
9 work everywhere. Indeed, again, our proposal reflected that because
10 we said you could do a microbiological equivalent option. We are very
11 attracted to looking at performance standard means of achieving this
12 objective of having some measure of accountability for cooling. We've
13 heard two different approaches and I think, Nick, that they're not
14 mutually exclusive. One, if I understood it correctly, was developing a
15 performance standard and at the cooling issue using Dr. Gill's work as a
16 starting point and -- but recognizing that there would be more than one
17 way to achieve some particular performance standard when it comes to
18 growth. I mean that is essentially the second option -- you know -- in
19 the option paper. It is an approach to -- it is identifying a particular
20 source of sort of intellectual -- you know -- raw material to start
21 with the frame a particular performance standard. We are very -- I
22 mean that option is in here because we are very attracted to
23 considering that. We also are interested in -- you know -- the
24 Philadelphia option. I mean that is not dissimilar from the use of
25 generic E. Coli as a process control indicator as we discussed two
26 weeks ago. And so we're very -- you know -- seriously attracted to
27 the details of how you would do either of these. So from our
28 standpoint, I mean it would be extremely useful if before the close of
29 the now re-opened comment period if the best thinking that anyone --
30 you know -- chose to pull together to be concrete in suggesting ways
31 to pursue these alternatives to what was in the proposal would be very
32 useful if that work were done and submitted -- you know -- in written
33 form. It would be extremely useful.

34 MS. MUECKLOW: You mean it might receive really good favorable
35 consideration in your office?

36 MR. TAYLOR: It would obviously be considered, Rosemary. We're
37 looking for answers here. You know, there's no -- we're -- if I haven't
38 been clear that we're looking for a different way to skin this cat I
39 don't know how I can be more clear and I don't know the answer and I

1 can't endorse any answer on the spot. That's what the lawyers won't
2 let me do. How am I doing, Doctor? And so, I mean, seriously, the more
3 concreteness that folks all over the place can provide in terms of --
4 you know -- ways to carry out some of the concepts that we're
5 identifying in these papers and, in particular, some of these
6 performance standard alternatives, we really welcome that. And,
7 including concreteness with respect to the question you identified of
8 what's the relationship between developing such a performance
9 standard and implementation of HACCP. I mean that's -- we're looking
10 for concrete answers on that and these are the very issues that we --
11 you know -- we need -- you know -- we very much welcome
12 substantive input. Because I agree with you, Rosemary, we know -- we
13 know what the issues and the problems are with the proposal. I mean I
14 think that was really useful this morning -- got that out -- but we
15 would welcome any input we could get on what the answers ought to
16 be.

17 MS. MUECKLOW: Well, I'm grateful to have the gentleman here
18 on my left who is employed by an organization -- I'm not sure what
19 they're name is today -- but he certainly understands these issues
20 from an organizational point which is committed to helping a lot of
21 people in the industry figure this kind of thing out and so I appreciate
22 that. I appreciate what Dr. Tompkin said and maybe if these things are
23 not mutually exclusive of each other and can indeed be considered as
24 part of a flexible way to address this issue, again, we're back to the
25 point that was made hours ago that no one size fits all in this industry
26 and as we learn on the hot bone hog sausage issue, their needs are
27 going to be different. But if we're beginning to hear from your office
28 that you will really give very powerful consideration to what we can
29 do as an industry that's why we're here today. That's why I flew the
30 red eye and had another half hour on the Dulles bus this morning so that
31 I could be awake all afternoon here today and pay attention and see if
32 we could make some real progress. And I think we may be on the point
33 of chalking up the first one on the board but indeed we found some
34 commonality about how to proceed and that you might give it very
35 favorable consideration. We realize you can't say yes or no today cause
36 you've got your regulator but if we're close to that this is somewhat
37 encouraging to me and I'd just to make sure everybody else around this
38 table feels that encouraged. Well, they're into sub-meetings already.

39 MR. BILLY: Katie, on this point. Go ahead.

1 MS. HANIGAN: Katie Hanigan with Farmland Foods. We're now in
2 day four of a six day meeting and we have identified numerous hurdles.
3 We don't know if we're going to have segmented HACCP, if it's total
4 HACCP, we're going to have micro testing if we need it, do we have the
5 scientific basis, don't we. My question to you is, are you even
6 considering putting together this proposal in one packet and getting it
7 to us to look at before it becomes a final rule? Because we've sat here
8 now for four days and we're no closer to agreement between FSIS, the
9 consumer, and the industry. And I wondered if we're not doing
10 something in haste setting a December 31st deadline.

11 MR. TAYLOR: The most direct answer to your most specific
12 question is we haven't as yet considered that and I think we've been
13 very clear that the purpose of these meetings was to have really
14 substantial dialogue on the real issues which is what I think we're
15 having. And -- you know -- we expressed our belief that -- you know --
16 - it really assists the decision making. And that -- you know --
17 obviously there will be issues. To the extent that we are going in
18 completely different directions, for example, if we were to on any
19 issue, then it has been indicated so far by the process, the proposal,
20 and the comments and all of this discussion, that would lead to some
21 real departure not foreshadowed by -- you know -- what's going on. I
22 mean there would be actually a legal requirement to so some further
23 process. But whether there would be any practical -- you know -- I
24 mean that's just a decision we reach -- whether there would be a
25 practical need and value in light of the competing considerations --
26 you know -- to have sort of the process you've -- perhaps you've
27 suggested. We just haven't reached that question.

28 MR. BILLY: I'd like to say one thing. Rosemary, you mentioned
29 the idea of consensus and with respect to this process, since we're in
30 the rule making mode and dealing with this in a way where -- you know
31 -- there was an announcement of this meeting and people were
32 encouraged to attend, there also -- the comment period is up and there
33 are an awful lot of people not in this room, even though some represent
34 many people there are still a lot of people who aren't here. We need to
35 follow an approach that takes into account the comments that we
36 receive from those who aren't able to attend as well so -- you know --
37 I think it's a discussion about identifying a theme or a strategy that
38 people think has some merit that can be further flushed out and
39 submitted as comment is a very productive kind of idea that I think

1 will help the process. It's a very -- you know -- because everybody's
2 hearing the limitations and concerns and so forth. That's good. But we
3 need to weigh views of anyone that chooses to comment as part of this
4 overall process so I just wanted to make sure that's clear to everyone
5 that we need to approach it that way.

6 MS. MUECKLOW: It is absolutely not my intent to usurp the
7 authority of the Acting Under Secretary or the Associate
8 Administrator or all the other fine officials I see sitting opposite me
9 but it just seemed to me we spent a lot of time passing the ball around
10 this afternoon and it's now time to say the game's just about up on this
11 one, what is a doable event, and even though you might not get a
12 hundred percent vote around here there might be some people who have
13 some ifs, ands, or buts. It's good to give you some strong
14 recommendations on an issue that there is relatively broad consensus
15 as far as I'm hearing it. If I'm wrong then I'll hide under the table and
16 eat all my lemon drops myself but -- you know -- I just want to see if
17 we really are giving you some very powerful input of something that
18 we can do. I don't want to go away from these meetings that everybody
19 just kept just saying no we can't do that, we can't do this, we can't do
20 the next thing. This is something that there is some reasonable
21 understanding that it's a can do activity that would be helpful but
22 we've still got some pieces to find out about.

23 MR. TAYLOR: And, again, there's a thirty day window here
24 following the close of these meetings for submission of the most
25 concrete possible solutions that you believe and -- you know -- would
26 address the issues. We welcome it. I mean we invite it. It would be
27 very helpful to us to get concrete ideas about these issues.

28 MS. MUECKLOW: Katie had some questions and I'm not sure I got
29 that answer in my head yet. She asked you how this all fits together
30 with all the other days. Isn't that right, Katie? Did I miss that
31 answer? Was I sleeping?

32 MS. HANIGAN: Well, I guess I felt like Mr. Taylor answered my
33 question. I think --

34 MR. TAYLOR: She didn't like the answer.

35 MS. HANIGAN: I guess I'm very much -- you know -- you sit here
36 and you wonder what progress have we made. We have discussed a lot
37 of things that have been very valuable but still not real sure if we have
38 a segmented HACCP program or if we had a total program or if we're
39 going to have salmonella testing or and/or E. Coli and I think when

1 you're coming through with this type of a regulation that's going to
2 affect everybody -- the American consumer, FSIS, and the industry --
3 that it would be appropriate to put together the document and let us
4 look at it, even the current thinking papers that we picked up this
5 morning have three options and I'm not so sure if they're your current
6 thinking after lunch after we've had the discussion this morning and
7 that's why I asked that question.

8 MR. COOK: Charlie Cook with Cook and Thurban. I'd like to add a
9 little concrete to Mike's suggestions there and the concrete part as I
10 read out of the white paper here and these commentators recommended
11 instead of plants addressing cooling curves it should be part of their
12 implemented HACCP program. I would support that. What my concern
13 is, there are as many types of product -- diversity of products --
14 coming out of a plant as there are plants and products. You have hot
15 deboned product, as Kim alluded to, you have warm deboned product.
16 You have part of the carcass which is hot deboned and part of the
17 carcass which is chilled and you have all these combinations and
18 manifestations. I think it would be absolutely impossible to come up
19 with one set of model guidelines that would be applicable across the
20 board. I think what is more appropriate is to let the HACCP plan rule
21 the safety process involved here.

22 MR. TAYLOR: Thank you.

23 MR. POCIUS: Joe Pocius with the National Turkey Federation. I
24 think that NTF would find either one of these approaches very
25 acceptable -- far more acceptable than what was published originally.
26 It gets away from a prescriptive manner into something that's a little
27 more adaptable for the systems involved. I would like to have the
28 opportunity, as everyone here, to discuss this with more
29 knowledgeable people. For instance, one approach talks about
30 minimizing the number of generations allowed and I have a problem
31 imagining how that happens without taking in the fact of the lag phase
32 but -- you know -- I haven't seen the papers so I'm making certain
33 assumptions there based on my micro education. I think this particular
34 point is important enough that if you stay on your deadline for
35 December 31st that you might want to at least consider an exception
36 for this issue so that we can all get together and discuss it a little bit
37 more because there are some open issues that need to be resolved. For
38 instance, this issue of a lag phase. I'd also suggest some time in the
39 past I worked for the division of Reckon and Coleman and I know we

1 worked with Leatherhead in England a lot. And they did a lot of
2 interesting work on this and they modeled out certain stability
3 equations and it took into account Ph, took into account water activity
4 which in the case of -- we heard before on the surface drying that
5 would be accounted for, takes into account temperature and a lot of
6 other things -- salt -- lot of things. So it can be adapted. These
7 equations can be adaptable. They are not hard and fast. You have to go
8 to the real world and you have to do testing. But they are directional
9 and they work. You might want to check with Leatherhead as well.

10 MR. TAYLOR: Thanks.

11 MS. MUECKLOW: Tom, we're having some copies made of those
12 papers and on your copy machine and they'll be down shortly.

13 MR. BILLY: Consider it part of our HACCP assistance program.

14 MS. MUECKLOW: Not like that 500 page document that we had to
15 pay forty bucks for.

16 MR. TAYLOR: It's a bargain.

17 MR. BILLY: I'd like to move on now to the next item on the
18 agenda which is anti-microbial treatments in slaughter plants. Once
19 again, I'm going to ask Pat to briefly -- very briefly go through the
20 paper that was provided and highlight the key points in the paper as the
21 basis for our discussion.

22 MS. STOLFA: Hopefully you've all had a chance to look over the
23 issue paper on anti-microbial treatments. You will recall from the
24 proposal that the objective of this near term measure was to get all
25 plants involved in anti-microbial treatments and using recognized
26 technologies as anti-microbial treatments. Given that, we all seem to
27 agree that even the best preventive approaches are not necessarily
28 going to always result in pathogen free carcasses and so the notion
29 behind the anti-microbial treatments which we know some people have
30 been using aggressively was to broaden the use of these approaches in
31 the industry by requiring that each establishment use at least one
32 anti-microbial treatment. We went on to prescribe some limitations
33 on where in the process the one recognized required treatment could be
34 used. The proposal also described a number of potential anti-microbial
35 treatments. Predictably, the comments ranged widely. Some people
36 definitely -- you know -- thought this was a good idea. Other people
37 objected among other reasons because of the prescriptive nature.
38 People became concerned and reflected in their comments about one
39 type of treatment or another. Some had objections to hot water which

1 was discussed in the preamble for various reasons, some had
2 objections to organic acids where other people had some broader
3 concerns about efficacy standards that we would establish, whether
4 that was appropriate, whether one could make it through the thickets
5 of getting to be a recognized anti-microbial treatment under our
6 procedures.

7 I would direct your attention to the options. I would say I think
8 we still believe that our original objective which was to stimulate and
9 broaden the use of anti-microbial treatments as part of the slaughter
10 process under present situations is a legitimate objective but I would
11 direct your attention to the options that reflect our current thinking in
12 this area.

13 The first option is probably the one that is closest to the proposal
14 and that is we would continue to have as a near term requirement the
15 use of an anti-microbial treatment but we might make some
16 adjustment in some of the parameters around the use of that anti-
17 microbial treatment. For instance, we received a fair number of
18 comments that people objected to the limitations on where in the
19 process they could be used. And so that changing the timing of
20 application would be one of the more specific ideas which would fall
21 under the first option which we are now considering.

22 The second option which we're considering, again, would have as a
23 general near term requirement the adoption of an anti-microbial
24 treatment but it could provide for an exemption for companies that
25 were able to demonstrate that they met the elusive microbial or
26 pathogen reduction standard which we've been discussing for two
27 weeks. But if we had established a target and people in the near term
28 demonstrate that they were already meeting that target option number
29 two says that such people would not have to add an anti-microbial
30 treatment so that if you wished to go through the process of saying,
31 hey, I'm already at the target, I don't have -- I don't use one, I don't
32 really want to change my process, that falls under the parameters of
33 our thinking for option two.

34 And our third option is not dissimilar from options that we've
35 discussed before and that is perhaps we should identify a performance
36 standard for either generic E. Coli or salmonella or perhaps under
37 certain circumstances both and it's -- you can get there any way you
38 see fit and therefore if you chose to use one or more anti-microbial
39 treatments that would be fine. If you chose to simply have better

1 preventive controls that would also be fine. If you chose to figure
2 temperature controls as we discussed under the previous item that
3 would also be fine. All we would focus on would be to make sure that
4 you achieved the performance standard so these three options
5 represent, I think, the range of our current thinking on the subject of
6 anti-microbial treatments.

7 MR. BILLY: Okay. Comments. Jim?

8 MR. HANKES: Jim Hankes, small meat processor. As we venture
9 into this discussion we have some expertise in this room. I would
10 appreciate it if probably for all of us if you could focus on the
11 different treatments and maybe how they'd reflect or relate to a small
12 processor as far as their effectiveness. I know in the trade magazines
13 what information's out there there seems to be a lot of debate over
14 which ones are most effective but I guess I'd ask people in the room if
15 they could -- you know -- keep us in mind during this conversations.

16 MR. ELFSTRUM: My name is Jim Elfstrum. I'm with the company
17 called Rome Palank and in response to that question maybe I can give
18 you a summary of where we stand vis a vis TSP in poultry and beef
19 processing. Might give you some perspective of where we are and
20 where we're going. We had been utilizing this technology for a number
21 of years. It's been approved by USDA by interim rule making for the
22 last two years. It's been approved for pre-chill as well as post-chill
23 application in poultry and we have a petition in for approval in beef.
24 We have conducted tests in many poultry plants. We have sampled
25 15,000 poultry carcasses during the last several years representing
26 about 10 million commercial poultry carcasses going through these
27 operations. So we have a long history of testing in the efficacy and the
28 safety of this material. By the way, trisodium phosphate is grass. It
29 is grassless substance and generally recognized as safe by FDA. It is
30 approved as an in-process control agent and does not require labeling
31 in view of that situation. There are no residues on the finished
32 product.

33 The process that we have adopted in these plants has been proven
34 to be very successful, it's very reliable, it's accomplished by means of
35 an inside/outside body wash in the case of poultry and it works
36 extremely well from day to day.

37 Our observations regarding all of this testing indicate a high
38 degree of variability in these operations vis a vis microbial load on
39 these products. It is clear to me looking at all the data that there are

1 good days, there are bad days, there are good hours, there are good
2 minutes, there is a lot of variability. So I think it begs for the need
3 for some sort of anti-microbial rinse to reduce the load going into the
4 chiller in particular so that that chiller, whether it's beef or poultry,
5 has a uniformly reduced microbial load into that operation. So, in that
6 respect, it is an excellent HACCP critical control point. It is the
7 critical control point for the microbiological perspective. By the way,
8 I was involved in HACCP back in 1976 for a former company called
9 Stouffer Chemical Company with FDA. So I know what HACCP means. I
10 know what kind of documentation they require to accomplish that kind
11 of process control in an operation.

12 So there is, I think, in the poultry business and all of these
13 businesses, some degree of problem associated with maintaining
14 uniform quality. This kind of a process, whether it's TSP or lactic acid
15 or whatever will reduce that load into the chiller.

16 We have accomplished dramatic reductions in terms of salmonella
17 going into these chillers anywhere from ten percent or even in some of
18 the good plants that vary from zero percent -- we've seen days where
19 we can't even find salmonella -- all the way up to a hundred percent on
20 some of the bad days but if you use an anti-microbial rinse that
21 product going into the chiller has dramatically reduced salmonella load
22 into the chiller. And we've looked at chiller overflow rates from these
23 operations and you can confirm and validate to reduce microbial loads
24 going into the chiller by just looking at the overflow rate out of the
25 chiller from a microbiological perspective. So it works extremely
26 well and from an anti-microbial perspective, from a pre-chill point of
27 view, we have approval for post-chill but in terms of poultry
28 operations that's a much more complicated place to apply this type of
29 technology. Pre-chill is much easier point in the process.

30 We also provide -- you know -- a good means of validating our
31 operation in these plants we're in right now. We go in on a regular
32 basis and validate and verify what is happening in the plant and we get
33 the levels of reduction that we hope to achieve. So, in other words, we
34 believe the process works extremely well, it's cost effective -- about
35 two-tenths to three-tenths of a cent per pound of product -- and we
36 have done focus groups with consumers. They're certainly willing to
37 pay more for a product that has reduced microbial load and has an
38 improved safety profile or at least the chance of improved safety.
39 That is not a problem for them in our groups.

1 So I appreciate this opportunity to comment, give you a briefing
2 on where we stand vis a vis TSP in poultry. Thank you very much.

3 MR. BILLY: Bob?

4 MR. BIDDLE: Robert Biddle, Australia. I'd like to express
5 support broadly for the second and third option presented in the paper
6 before us this afternoon. In written comments that we have submitted
7 previously, we have, I believe, pointed to the need for flexibility in
8 this area. We have, as already mentioned in earlier interventions, seen
9 as a key outcome the definition of an objective. Is it, for example, an
10 overall process outcome which leads to no more than an increase in "x"
11 the numbers of E. Coli. We've heard various parameters about that
12 today. Is it eight generations or one log ten or what is it? With -- --
13 it's one log ten. What is needed, in our view, is the flexibility to meet
14 that objective for the range of processes that are out there and being
15 used in the industry. There's hot boning out there. It doesn't fit very
16 well with quite a number of the available technology such as hot water
17 decontamination, for example. And there are a lot of practical
18 considerations about the application in a near term perspective about a
19 range of these matters. If the objective is clearly defined the
20 industry, in our view, can look at a range of options for achieving that
21 objective. Is it a hard tough chilling regime? Is it a specific
22 decontamination process? Is it in some circumstances both and
23 necessary? All these options should be available in our view and
24 provided the outcome is achieved then the objective of the proposal is
25 being met at a fundamental level. And for that reason we have
26 suggested as much flexibility as possible in the application of this
27 technology.

28 There is a further very important aspect in our view if it is the
29 intention to proceed in a near term perspective with this technology
30 and that is much of it is still at the experimental stage. You cannot go
31 to a commercial supplier of equipment, buy a decontamination cabinet
32 to treat the small start carcasses, at least I'm not aware in our
33 country that you can. I haven't seen cabinets advertised or other
34 equipment advertised expressly for hogs or for mutton carcasses or
35 whatever. There are some units available for beef cattle. Many of them
36 are still experimental and unvalidated under day to day industry
37 conditions. And we believe that this is a further reason why the final
38 rule should provide as much flexibility as possible. Thank you.

39 MR. BILLY: Caroline.

1 MS. DEWAAL: I raised this concern before. Given that we've
2 changed from considering -- I'm sorry -- this is Caroline Smith Dewaal
3 with the Center for Science in the Public Interest. Given that we are
4 considering a change, at least, in the verification organism from
5 salmonella to E. Coli -- generic E. Coli -- I feel like I need to
6 articulate this again.

7 I am concerned that you not set up a system where companies can
8 manipulate the outcome -- the verification outcome by using an anti-
9 microbial rinse which is very effective on the organism that's being
10 used to verify the process but not effective on the pathogens of
11 concern for the product. And so in -- we have supported the use of
12 anti-microbial rinses where they're deemed effective and I -- you
13 know -- I can see that the Department's looking at alternatives with
14 option two and option three which give more flexibility to the proposal
15 which we don't oppose -- a move towards more flexibility. But I do
16 want to make certain that you not set up a system which can be easily
17 manipulated so that the verification goals are met without the
18 pathogen reduction goals being met.

19 MR. BILLY: Ron?

20 MR. PRUCHA: Ron Prucha. I have a question. Does the agency
21 consider the act of trimming as currently being practiced, I guess, on
22 beef in the zero tolerance program, but is the act of trimming
23 considered to be an anti-microbial treatment of itself or are you just
24 considering the rinses of various types as acceptable anti-microbial
25 treatment?

26 MS. STOLFA: We did not discuss trimming as a recognized anti-
27 microbial treatment in the proposal.

28 MR. PRUCHA: There have been some studies though. I believe
29 USDA studies even that shows that trimming in and of itself has a
30 positive effect. Since there's so many small establishments that are
31 represented and whatever, if they would come up with a very close
32 trimming program and certainly washing but even washing with water,
33 which everybody else does, would that be an acceptable proposal?

34 MS. STOLFA: It might be sort of -- we might be splitting some
35 hairs here. What -- in the proposal what we discussed as were things
36 that we had historically looked at as interventions that had an anti-
37 microbial effect. Generally, at least in our thinking, those were
38 different from what we might recognize more as preventive practices
39 or the more traditional practices that were part of slaughter and

1 sanitary dressing and so we did not put trimming into the anti-
2 microbial interventions and I don't know if that matters.

3 MR. TAYLOR: Let me just sort of -- Mike Taylor -- just
4 reiterate and maybe say in a slightly different way what the premise
5 of the proposal was. Trimming is obviously currently the required
6 technique for moving visible fecal ingested milk contamination from
7 beef carcasses as you know. And the proposal took that as a given and
8 articulated the view as sort of a premise for considering mandating an
9 anti-microbial treatment -- a recognition that currently prevailing
10 techniques from removing visible contamination such as trimming --
11 we all recognize we still have an issue with regard to harmful bacteria
12 remaining on the carcass and the premise of the proposal was that
13 there's an available technology out there that when added to current
14 trimming procedures can have the benefit of reducing harmful bacteria
15 so, again, the proposal started from the status quo which is trim to
16 remove visible contamination and proposed to add some additional
17 anti-microbial treatment to it.

18 We've announced a meeting, as you may be aware, October 23rd
19 and 24th, a two day meeting to address the so-called wash treatment
20 issue and welcome your participation in all the issues about the utility
21 of treatment and relationship to it and combination with other
22 treatments would be very much -- I mean that's the subject of that
23 two day meeting.

24 DR. MCKEITH: I had one question to ask the group. I'm sorry --
25 Floyd McKeith. Does the decrease in the normal flora from an anti-
26 microbial treatment have a potential of increasing the risk of pathogen
27 growth? In other words, when we use an anti-microbial to produce
28 normal flora growth are pathogens more susceptible to grow or have
29 less competition?

30 MR. GAINES: Bill Gaines, USDA. We have considered that
31 numerous times before the proposal was published. Any time you
32 reduce the number of bacteria on a carcass depending on which
33 bacteria you've reduced those that remain may have a competitive
34 advantage. However, in the proposal, we have not identified or had no
35 evidence suggested that any of those in the proposal would create that
36 -- Craig -- what you just suggested.

37 Do you have any information to the contrary we'd like to see it.

38 MR. ALLEN: Dell Allen. I'm with Excell. I think I mentioned this
39 last time. We have had, I guess, a pretty good evidence because of

1 personal experience of such a problem, not necessarily with pathogens,
2 although that's an unknown deal but several -- two -- three -- four
3 years ago -- I don't remember what's been done since -- we had an
4 approved test on lactic acid sprays for carcasses going into the cooler.
5 It showed an effective reduction in the micro flora going into the
6 cooler. We were operating it for about three months and all of a
7 sudden we figured out that we had dramatically changed the micro
8 flora in the cooler to the point that we were having all kinds of
9 spoilage type problems on the product coming out the fabrication floor
10 with blown bags and gassy ground beef -- all of that type of things.
11 We were actually increasing our lactobacillus content in the cooler and
12 creating an environment in order that they just basically took the
13 cooler over. We shut the lactic acid spray off and very shortly the
14 problem went away. So we do have these other problems as you
15 introduce some of these type of preventive systems. We have to learn
16 as we go.

17 MR. GAINES: Bill Gaines again. We have heard your story
18 regarding that experience and, again, we considered that in coming up
19 with a proposed reg. The proposed reg, however, proposes a use of
20 organic acids at levels that have been successfully applied by other
21 companies so it is something that can be successfully applied by some
22 companies. There's a little bit of an art to this as in any other process
23 on the kill floor but there are some other options available there also
24 for those who have a little trouble managing the organic acid
25 applications.

26 MR. BILLY: Jim?

27 MR. LOCHNER: Lochner, IBP. I'm going to probably take a
28 different approach than most in the industry but that's not too unusual
29 in some cases. My point is that if a anti-microbial is proven to be
30 effective it will reduce the probability of enteric pathogens carrying
31 into the cooler it should mandate it. Taking into consideration the key
32 point is we got to determine appropriate efficacy. And also taking into
33 consideration that I don't believe in the end what the equipment
34 suppliers and the other entraneurs in this country that small
35 business will have a disproportionate cost for that mandatory anti-
36 microbial. I know that flies in the face of HACCP from a philosophical
37 standpoint but I'm dealing only with the practical aspect. If we can
38 reduce the probability of enteric pathogens on product we best do it.

39 MR. BILLY: Charlie?

1 MR. COOK: Charlie Cook. Early in the year in response to a
2 question that the agency took the position that an effective anti-
3 microbial affected a one log reduction in an organism, is that still the
4 position of the agency's taking to define an effective anti-microbial?

5 MS. STOLFA: As indicated, again, I think several of the options
6 -- the notion of efficacy and agency's involvement in defining that and
7 requiring certain -- that certain kinds of things be done to
8 demonstrate efficacy that's on the table for review. The proposal
9 suggests a one log reduction but certainly we have been open to other
10 kinds of suggestions. For instance, if an anti-microbial were found
11 that were phenomenally successful against an organism like E. Coli
12 O15787 but it would be difficult to demonstrate a one log reduction I
13 think we would not want to be in the position of not taking advantage
14 of whatever could be found in that area so when we talk here about
15 this efficacy issue that your comment is pertinent for that. We have
16 historically tended to use as a rule of thumb a one log reduction for the
17 bacteria of concern.

18 MR. COOK: My concern now addresses compliance part of this
19 because you may have addressing the hurdle concept of anti-microbial
20 activity you may have an anti-microbial treatment that affects no
21 reduction, however cinergistically it may work with one subsequently
22 down the line that does have some anti-microbial and I think, again,
23 you've got to have this total flexibility. What is the end point that
24 you're trying to get at? And I think you need to address that in a broad
25 concept of a HACCP plan there. Again, I think one has to consider
26 another question of the agency's giving consideration to an operation
27 that goes from slaughter directly to thermal processing for the whole
28 carcass or animal. Does that carcass have to subject to these anti-
29 microbial treatments or can that process get an exemption? It's going
30 through an anti-microbial. It's going to produce ready to eat product
31 down the road so how far are you going to define the anti-microbial
32 treatment?

33 MS. STOLFA: As I say, I think that the options that we've laid
34 out here reflect more current thinking which attempts to build in
35 flexibility to address the points you and other people have made here
36 and through the comments.

37 MR. COOK: Then how do you measure compliance against the
38 flexible approach?

39 MR. TAYLOR: Well, let me just one -- this is Mike Taylor. The

1 issue of how you would apply an anti-microbial treatment requirement,
2 whether it's performance standard or command and control, or
3 whatever, is setting in which product is going directly to a kill step. I
4 mean that's an issue that has been raised in the comments and
5 obviously we need to address. What is the utility of that? What does
6 that -- if we are going to stick with -- you know -- some approach
7 like we proposed we'd have to consider that question. We don't have an
8 answer to it but it's obviously a very legitimate question.

9 MR. BOYLE: This discussion gets to what I think is the heart of
10 the conflict, if you will, and what seemed to be diametrically opposed
11 objectives, both in terms of the point in the process in which you
12 might be establishing performance standards as well as near term
13 objectives versus a long term HACCP based system. A few examples
14 come to mind. Let's say you do have a performance standard of no more
15 than a one log increase for time and temperature requirements and
16 let's say you have a performance based standard that you've alluded to
17 but not established specifically for the end product. Well, let's say
18 under a comprehensive HACCP based program a company can meet the
19 end product performance based standard with a two log increase during
20 the time and temperature part of their process. Is that an invalid
21 HACCP plan? Is that an adulterated product even though it meets the
22 finished product standard or guideline? Similarly, with the use of a
23 microbiological -- anti-microbial treatment you're talking about a one
24 log reduction perhaps as a standard of efficacy. Well, let's say you can
25 demonstrate that. At that part of the process you achieve the one log
26 reduction by spraying or using TSP but you don't meet the finished
27 product standard or the more complex compliance problem is, let's say,
28 you don't achieve a one log reduction with TSP, but you promulgate a
29 finished product standard or a guideline and the finished product meets
30 that guideline with an ineffective anti-microbial treatment or maybe
31 without any anti-microbial treatment. What kind of -- where do you
32 stand from a compliance perspective?

33 And, I guess, it goes back to the conflict that exists between the
34 agency establishing standards at various critical stages in the process
35 as opposed to a finished product standard or guideline. Is the objective
36 to get it right at various incremental points or is the objective to let
37 the industry get it right with the final product? If the goal is to get it
38 right with the final product then adopting a program of near term
39 mandates and long term HACCP is inconsistent with that objective.

1 MR. TAYLOR: I appreciate your comment and it helps frames
2 the dilemma, if you will, that we're grappling with on the issues that
3 we've talking about. And it really does have to do with the relationship
4 between the finished product performance standard or a performance
5 standard that would be an attempt to provide accountability for
6 process control adequate to achieve a certain standard of performance.
7 That's the concept we're talking about with the targets for pathogen
8 reduction, salmonella, and so forth. What's the relationship between
9 those performance standards and standards or requirements that we
10 might apply to points along the way and the process to get there. And
11 here's the dilemma in a nutshell. I'll use salmonella in poultry just
12 because it's so easy to illustrate the point, Ken. I apologize in advance.

13 Here it is. We've got in our survey that says twenty -- twenty
14 five percent of the carcasses are positive for salmonella at low levels
15 quantitatively but positive -- you know -- significant incidents. We
16 also know, using available technologies, that some plants are achieving
17 incidents way below that -- five percent some would say. Some say
18 using TSP they get zero or they don't -- you know -- we're not quite
19 there yet on the zero hypothesis. But the point is that we know with
20 current available technology some companies are achieving levels well
21 below the mean. We also know there are companies that are achieving
22 levels way above the mean. When we talk about interim targets for
23 pathogen reduction we recognize that it is not feasible -- it is just our
24 encountering and kind of recognizing the reality of the world as it is
25 today -- it is not feasible in the near term to get all of those in the
26 bottom twenty five percent up to the top twenty five percent, even
27 though, again the folks who are doing much better who are at the top
28 quartile are using currently available technologies, we recognize that
29 we can't overnight bring the bottom quartile up and that's when we
30 proposed our interim targets for pathogen reduction we proposed as a
31 starting point for considering that bringing all plants to the knee
32 within some period of time. That's an interim target for pathogen
33 reduction that doesn't reflect our sense of what's good enough in the
34 big picture and for the long term because when you know you can
35 achieve well below that with available technologies that suggests
36 where we need to be moving. As a practical matter in the relatively
37 near future it's hard to picture pathogen reduction targets that are
38 rigorous enough and just in light of reality that we could adopt and are
39 rigorous enough to bring everybody in the near term where we'd like

1 eventually everybody to be. So then the question is, in light of the fact
2 that our finished product standards are reflecting that we're in the
3 transition mode when it comes to pathogen control and reduction how
4 do we insure in the meantime that we don't backslide? How do we
5 avoid a situation in which by adopting that target, for example, we
6 create on the one hand an incentive for -- you know -- the companies
7 are already achieving well below to not be using available kinds of
8 technologies and on the other hand when we know there are
9 technologies out there that are working today to improve the safety of
10 product like anti-microbial treatments and recognizing that as a
11 practical matter a performance standard is not as rigorous as it might
12 some day need to be, how do we -- you know -- how do we move people
13 along towards achieving that performance standard? If we're in the
14 mode of having public health based performance standards where we
15 know that the target -- the standard -- is a true food safety public
16 health standard then that would be a different issue. Then you would
17 be far more free to say that's the standard and we don't really care
18 how you get to it if you produce a product that's safe in accordance
19 with that public health based food safety standard for pathogen we'd
20 be much less interested in how people are doing business. I mean
21 HACCP would still matter, process control accountability for that
22 would be important, but we'd be much less interested in do we need a
23 performance standard for cooling, do we need some minimum standard
24 of care when it comes to anti-microbial treatments. But that's our
25 dilemma that we're in a transitional mode when it comes to a long
26 term strategy for pathogen reduction. I think everybody agrees that
27 over time we'd like the industry to across the board be operating with
28 the best available technology and what's achievable but we can't get
29 there overnight so this is -- we're trying to balance being realistic
30 about setting targets for pathogen reduction that are achievable in the
31 near term but also seeing to it that we're setting some minimum floor
32 that insure that we're making progress. So that's the dilemma. And,
33 again, we're in the mode of trying to figure out how to resolve that
34 through the right mix of finished product standards and perhaps
35 performance standards for some of the intermediate steps. That's the
36 issue.

37 MR. HODGES: You see it as a dilemma. I don't. You say how do
38 we make improvements. Well, we make improvements by taking step
39 by step and implementing a HACCP program with all the principles that

1 you put in place and making that predominant factor of the focus of
2 your inspection program as well as the plant program. An example --
3 anti-microbials -- to mandate anti-microbials is a continuation of the
4 same kind of regulatory philosophy that you've had for -- you know --
5 for ages. If you simply look at it in terms of saying the industry
6 should do what they need to do within the context of a HACCP program,
7 anti-microbials in and of themselves might not be needed. You might
8 have a hygienic dressing system that does not mandate anti-
9 microbials. It's the same kind of argument I was making earlier this
10 morning when I was talking about the time temperature issue. If you
11 have -- in your validation process you have to have data that says the
12 processes that you have in place are efficacious. I would expect the
13 agency to evaluate that through the same kind of validation process.
14 You will make a determination whether or not the HACCP program is
15 acceptable or it's not acceptable. You will make that on some kind of
16 criteria. If you make a determination it is not acceptable and that
17 HACCP program is ultimately pulled that's your ultimate regulatory
18 tool. It's not the standard that you set at some place in the process or
19 even the microbiological standard that you set at the end of the
20 process.

21 MR. ALLEN: Dell Allen at Excell. I'd just like to ask Mr. Taylor
22 in the case of our's, what three plants routinely in the analysis of
23 ground beef which we take samples per day, three per shift, and
24 accumulate the data, are below less than 10 on E. Coli -- generic E.
25 Coli. Are you going to make me, with that general record, put an anti-
26 microbial treatment in those plants and expect any kind of a reduction
27 cause you're not going to get it -- any kind of reduction on that?

28 MR. TAYLOR: That sort of scenario is why we've got on the
29 table a performance standard option which says that if you're meeting
30 some acceptable performance standard, whether it's generic E. Coli as
31 a process control indicator or pathogen standard, I mean we need to
32 consider that as an alternative way. I guess -- how are you -- do you
33 all not use anti-microbial treatments in the process leading to that?

34 MR. ALLEN: None whatsoever.

35 MR. TAYLOR: I mean we -- you know -- this is a -- we don't
36 have the answer here. That's why I do consider it a bit of a dilemma
37 because there's a very strong rationale for our not mandating -- you
38 know -- specific activities if a company's meeting an acceptable
39 standard and the more we're confident that we've got -- we know what

1 the acceptable standard is the less we feel we need to consider --
2 being concerned about how that standard's achieved.

3 MR. BILLY: Paul, Caroline, Dane, and Terry, and Patrick, and
4 Rosemary. Sorry. Paul?

5 MR. CLAYTON: Paul Clayton with Montfort. First of all, I just
6 want to say that in all argument -- not argument -- discussion that we
7 have here today I think some of the root things we need to think about
8 is that we have to have science define what these are first and a lot of
9 times what happens when science defines this is that they set the
10 operating parameters for us. And that's important. I may choose as an
11 operator to use several in one plant and I may not need to use as many
12 in another. So I need to have that flexibility. And that may be because
13 of a lot of reasons. But the thing is, inherently, science has told us we
14 have to do that and I think that's a key issue we've got to keep in mind.
15 So I would prefer that these things be attached to HACCP programs.

16 The question I have for you all is that has the current thinking or
17 role of current thinking changed -- let me just put it that way --
18 relative to validating this science? You know -- today we have to
19 revalidate all the science in every single plant when we want to
20 install one of these procedures, if you will. Is that going to change? I
21 don't think any of us have a problem with that. The thing is is what's
22 right and the proper way to do that keeping in mind that all science
23 does is define to us how we should operate these parameters so -- and
24 I don't need an answer -- I think that's something you should consider.
25 How is going to be validated for us to use these and, if so, can we use
26 them in various combinations?

27 MR. TAYLOR: Paul, my concern here is that I directly answered
28 your question or misconstrued your question. We're moving from a
29 mode in which you are required to come to us for us to evaluate and
30 validate that based on your offering up evidence and so forth to a mode
31 where under HACCP we would be pulled out of the business of engaging
32 in prior approval review of particular applications and -- but holding
33 the company responsible for having validated and its effectiveness in
34 the context of the facility's HACCP plan. And that's the direction we're
35 moving in which doesn't mean you don't have to validate it but it is a
36 plant responsibility within a context of HACCP. And that's why we're
37 moving towards eliminating our prior approval system as much as we
38 can.

39 MR. BILLY: Caroline?

1 MS. DEWAAL: Caroline Smith Dewaal, CSPI. I've heard a number
2 of comments this afternoon that remind me of the HACCP as religion
3 problem that we have here where -- you know -- we've got a lot of
4 preachers of the HACCP doctrine and there are a lot of very respected
5 people out there who I have a great deal of respect for. I need to
6 simply remind you that we don't know yet how HACCP is going to work
7 on these products and I, for one -- there is a tremendous transition
8 going on in this industry between -- from a total command and control
9 system to one which is far more permissive. We have supported HACCP
10 cautiously with concern about great accountability built into the
11 system. I am still not convinced that that accountability is in this
12 program yet but we are working -- I've been here through many
13 meetings, through the entire five month comment period working on
14 trying to get consensus and I've been to all of this and I just -- it is
15 frustrating for me to hear the industry over and over again say, oh,
16 just give us HACCP, that's going to solve all our problems, and then --
17 you know -- we don't need temperature mandates, we don't need any
18 other mandates, nothing, command and control. Just give us HACCP.
19 We don't buy it. You can -- we'll accept HACCP within parameters but I
20 just need to communicate that this HACCP as religion doesn't work yet
21 and at some point maybe we'll all be in that church or at that
22 synagogue but right now we really -- there is a process going on here
23 and we do not support HACCP as a vehicle to deregulation of this
24 industry.

25 MR. BILLY: Caroline? Sorry. Dane?

26 MR. BERNARD: Thank you. Dane Bernard. I left my collection
27 plate at home. Otherwise, we'd get it started right now. Dane Bernard,
28 National Food Processors Association.

29 I'd like to remind you, Tom, that Caroline has more hair than I do
30 so you don't make that mistake again. There must be time for a break.

31 MR. BILLY: You keep commenting there may be quite a long time.

32 MR. BERNARD: Am I being cut off now? Option two here. Let
33 me get out of the religious mode and on back to the comments. Option
34 two very closely parallels some of the discussions we had, I think, two
35 weeks ago. And let me summarize our position. If a company is using
36 an effective -- and underline the word effective -- anti-microbial and
37 however you want to define that -- there is a performance criteria
38 built into how we judge an effective intervention. Let's take for
39 example carcass washing since it's come up or these steam tunnels if

1 the companies who are selling there's ever get around to delivering
2 those. There's a proper way to operate those and there's performance
3 criteria in terms of achieving the specified result in terms of log
4 reductions to provide a perfect opportunity to plug them into HACCP
5 and monitor the parameters that give us the correct performance from
6 those units and it's a very nice fit. On the other hand, if you have an
7 operation such as Dell Allen has referred to that's already producing
8 excellent results there isn't any need to mandate another layer on top
9 of that. However, if you are not using an intervention and you have
10 something that you can actually monitor and have verified and prove
11 through the monitoring that you're getting a certain result then there
12 is probably some need, as Jim Lochner said two weeks ago, to find out
13 where you are and you do that through some microbiological testing so
14 that you know what you're current performance is and that can be
15 compared with baseline data. Now, having said that, I'm certainly not
16 advocating microbiological standards for end product because when you
17 do that, as I've said over and over again, you run the risk of having that
18 become the goal post rather than the process control and continuous
19 improvement that we hope to get out of HACCP. But is there a place
20 for microbiological testing? Yes there is. It's the type of testing I
21 think that at least I hope that Caroline and others will accept as the
22 type of evidence that HACCP is indeed working in giving us the kind of
23 product that we want. But, again, the bottom line, should we mandate
24 interventions? No. I don't think that's necessary. We have never
25 thought that's necessary. To achieve a level of performance is really
26 the bottom line and there are a number of ways to get there. Thank
27 you.

28 MR. BILLY: I have several additional names. We've gone about
29 an hour and forty five minutes. Shall we break?

30 (A brief recess was taken)

31 #4 MS. MUECKLOW: We'll miss some valuable input if we don't let
32 him talk.

33 MR. BILLY: Yeah. Maybe you ought to talk about your priorities
34 here. Go ahead.

35 DR. MCKENZIE: I apologize but thanks very much for the
36 opportunity to talk. What I was wanting to do and want to address -- I
37 think it was Karen's intervention down there about the dream of HACCP
38 -- in our country, and, again, I'm coming from a regulator's
39 perspective, we've got quite a -- it's a slightly different program than

1 your own and we've been looking at dressing procedures, cleanliness of
2 livestock before slaughter, and although we haven't replicated the
3 microbiological baseline survey that was done in the U.S. a couple of
4 years ago, we're finding that our bug counts are between a half and one
5 log lower than your's so I think that demonstrates that in a beef sense
6 to a limited degree. An interesting one is the research that we're
7 doing. Again, we're doing this as the government just to help industry
8 figure out exactly how the HACCP is going to work. But what we're
9 finding with lambs is that the key criteria about the fleece, whether
10 it's short wool, long wool, clean wool, dirty wool, wet wool, and dry
11 wool, and if you get the short clean and dry and given a prerequisite
12 GMP program on your slaughter line we're finding counts of ten to the
13 one ten to the two and if you get it wrong it doesn't matter what you
14 do on the slaughter line we're finding ten to the fourteen to the five.
15 And I think that's how HACCP does work. I guess that around the table
16 are a lot of the various industry groups seeing similar sorts of work
17 themselves in their own internal R&D but I think when you get into
18 HACCP you've got to put a lot of effort into R&D to actually find out
19 these sorts of things that in a way they go against what we -- what I
20 think are veterinary good manufacturing practice which is a unique
21 brand of science in itself. Thank you.

22 MR. BILLY: Thanks. Terry?

23 MR. LEIDY: Terry Leidy from a small to medium size pork
24 slaughter plant. I understand the proposed rule says all species. I was
25 just curious if the agency has really established that in dehaired hogs,
26 if the risk is there, and if that means all meaning them also. That was
27 one question I had and also multi-specie plants, if the know how and
28 the technology's out there for different size cabinets would you use
29 the same treatment? How would they adjust to that? What are our
30 time frames? And in our locality I would be curious how we would
31 handle a DER or EPA issue with waste treatment of the water that
32 comes from the treatment. Which agency is going to overrule and how
33 are we going to adjust to that?

34 MR. GAINES: Bill Gaines. Would you repeat the first part of
35 that question again?

36 MR. LEIDY: Yes. We're a smaller pork producer that slaughters
37 and I was curious on dehaired hogs, not skun, if there is a problem not
38 anti-microbial washing of hogs that's been established?

39 MR. GAINES: Has there been a problem with -- I'm afraid you're

1 going to have to tell me one more time with that. The way you're
2 phrasing it I'm not following it.

3 MR. BILLY: Go ahead Jim.

4 MR. LOCHNER: Lochner with IBP. There's an excellent article by
5 Colin Gill that says yes.

6 MR. BILLY: Were there other parts of your question?

7 MR. LEIDY: Yes. Different species, cabinets, and waste
8 disposal.

9 MR. GAINES: Regarding who would overrule regarding the
10 disposition of F fluent I think is probably the core of your question. We
11 have no authority to overrule any requirements by the states or local
12 boards of water quality. Neither do we have any authority to overrule
13 what's required by EPA. However, there are plants who are using the
14 types of anti-microbial treatments that are being proposed who are
15 not having significant problems in that area. They're able to meet the
16 requirements placed on them.

17 MR. LEIDY: Once again, I'm concerned about the size of the
18 operation. I'm concerned that the real big people who have the
19 technology and the resources.

20 MR. GAINES: I understand.

21 MS. MUECKLOW: Tom, another friend who's off to catch a plane.

22 MR. BILLY: Hold on. He also asked about different species.

23 MR. LEIDY: For instance, one kill floor might kill hogs, cattle,
24 lamb, whatever. I imagine the treatment's going to vary through each
25 animal possibly. Are the cabinets available or the chemicals?

26 MR. GAINES: It is -- the requirements that are in there you
27 could use the same anti-microbial treatment for a variety of species.
28 There's no requirement saying you must use a different one because it's
29 a little better suited to the microbial profiles of that other species so
30 you could use the same ones. If you are slaughtering multiple species
31 there may be some practical difficulties with accommodating
32 whatever equipment you have to the different species. If you have
33 some specific problems with that I'd appreciate some comments on it
34 so we could address that in the final reg. Can you give me a for
35 instance?

36 MR. LEIDY: Well, I would say, for instance, with hogs, you sell a
37 lot of parts with the skin on and you wouldn't want to change the color
38 or the texture or consistency of the skin. If you're talking about beef
39 they're already skun. You have different animals, different processes,

1 and that's what I was wondering if the scientific data's there to handle
2 these different species in the same plant.

3 MR. GAINES: Well, I believe the data is there to show efficacy
4 against all of these. The -- one concern you mentioned about changing
5 perhaps the color of the skin, I'm not aware that that's a problem with
6 those treatments proposed. If you have some information regarding
7 that I'd appreciate seeing it.

8 DR. NICKLESON: Thank you, Mr. Billy. I know you're in a hurry to
9 take a break. Nick Nickleson of the Meat Board. Just a couple of quick
10 comments. I plead toward flexibility of application. Considering Mr.
11 Lochner's comment, I agree totally, if we know of an intervention
12 strategy that will reduce pathogens it should be required. To my
13 knowledge, we don't know of one yet that does that across the board.
14 Application early's going to be important. We still need to consider
15 attachment and detachment of microorganisms. The carcasses, pre-
16 evisceration, organic acid rinses we know were good but those are
17 pretty limited now because of zero tolerance. I think in doing efficacy
18 studies they've got to be done on real samples. If I inoculate a sample
19 at ten to the eight E. Coli 015787 I can slam it into the wall and maybe
20 get a two log reduction. So I think they have to be done on those
21 samples. We have to see those four in two thousand positives change
22 to one in two thousand positives before we know something's effective
23 or not. I'm scared of mandatory interventions because I think they can
24 become a crutch for processors that want to cover up shoddy steps in
25 the first part of the process. And if Dell can do why should somebody
26 else be able to take a shortcut. They should be considered as
27 processing aids approved by the agency to become a part of the total
28 process in the HACCP program. Thank you very much.

29 MR. BILLY: We're going to take a fifteen minute break.

30 (A brief recess was taken)

31 MR. BILLY: Can we get started please. Rosemary, your turn.

32 MS. MUECKLOW: Me?

33 MR. BILLY: Yes, ma'am.

34 MS. MUECKLOW: The boss isn't back.

35 MR. BILLY: Take your time. It's okay. He's here somewhere.

36 MS. MUECKLOW: I'm coming for him. I don't want to start
37 without him.

38 MR. BILLY: Okay. I'd like to get back to the discussion.

39 Rosemary, you're next on my list.

1 MS. MUECKLOW: Mike, when you were talking a little bit ago and
2 you talked about your chicken problem with the mean and the guys who
3 weren't making the mean and the guys who were making the mean you
4 made a seriously flawed statement.

5 MR. TAYLOR: Just one?

6 MS. MUECKLOW: Well, I got so obsessed with that one I didn't
7 hear any more.

8 MR. TAYLOR: Straighten me out, Rosemary.

9 MS. MUECKLOW: I knew that you would cow tow me for this.
10 And that is that you said something that is absolutely the regulatory
11 fixator issue. And that is, that the guys that are really good -- maybe
12 they got to an incidence of only five percent salmonella and I've
13 forgotten where the mean was -- was it thirty percent and then there's
14 some lot worse than that -- you suggested or inferred that there's
15 always -- there's a good possibility that if we don't do something the
16 five percent guys will slide. I would suggest to you that that's a wrong
17 assumption. That when people have learned to excel -- and I see this
18 all of the time in this industry -- people who have become the cream
19 are so jealous of their position of being the cream that they rarely,
20 rarely slide. They're not the ones you've got to worry about. It's the
21 ones down under the line that you have to worry about bringing up to
22 the mean. You're not going to level back the ones that are really good
23 performers back to the mean. They're going to stay as really good
24 performers. Once a good performer there's an enormous market
25 incentive to remain a good performer. So that would skew that picture
26 a bit.

27 MR. TAYLOR: This is Mike Taylor. I -- my gut instinct,
28 Rosemary, is to, as a general matter, agree with you. There have been
29 arguments made, particularly at the Friday meeting we had on
30 performance standards, that a concern that expressed by some industry
31 participants in these discussions that we need to be careful in
32 establishing performance standards with respect to finished product
33 because then, again, they come in from some industry -- you know --
34 commentators that will create a disincentive to maintain process
35 control. People will be overly focused on the -- on that performance
36 standard and lose sight of process control. I don't want that. We don't
37 think -- I agree with you that the superior performers have many
38 incentives to perform in a superior way and I think, as a general rule, I
39 agree with you but that's a concern that's been raised and I guess what

1 I was trying to express was taking off on Patrick Boyle's hypothetical,
2 I think he used the word involving -- you know -- a plant that's
3 achieving some target -- finished -- you know -- product standard
4 without -- and being able to allow a two log growth. Why not allow a
5 two log growth in the chilling process as opposed to a presumably
6 attainable one log if you're meeting the finished product standard.
7 Well, I mean that's his hypothetical. I don't know how realistic it is
8 that plants would let it backslide but we're grappling with the
9 dilemma between the relationship between the rigor of the finished
10 products standard and the incentives that exist for people to observe
11 the state of the art in how they produce their product. We want to
12 maintain incentives. We don't want to undermine incentives to perform
13 at the state of the art -- you know -- in the plant.

14 MS. MUECKLOW: Well, I understand that you have to look at the
15 averages. That's is an important part from a regulator's point of view
16 but I would suggest to you, you have a lot less problem or lot less
17 concern with the good performers sliding than you do with bringing the
18 poor performers up to the average level.

19 MR. TAYLOR: I agree with that.

20 MS. MUECKLOW: The second point I wanted to make is that when
21 we talk about the issues before us right now there's something very
22 different between an intervention and a kill step and indeed we have a
23 lot of kill steps that have been developed at great cost and great
24 expense and great workability to assure safe food but the
25 interventions we're talking about, as good as they are, are not kill
26 steps in the system unless somebody can explain to me otherwise and,
27 therefore, I think their status from the regulatory point of view is
28 very different than mandating the absoluteness of a kill step. When we
29 cook roast beef and we want it to be nice and rare and pink in the
30 middle we better live with those time temperatures that have proven
31 that the system works and that is very, very important. But it's very
32 different from dealing with raw products and our efforts to reduce
33 pathogenic microorganisms to the absolute minimum. Those are two
34 different things and we should never mix them up.

35 MR. TAYLOR: I agree.

36 MR. BILLY: Ken.

37 MR. MAY: Ken May, National Broiler Council. First, I'd like to
38 thank Rosemary. Somebody finally defended the chicken people. And
39 we appreciate it. We don't usually have any help. Even our worst

1 plants are good. I've told the regulatory people this before but I think
2 it bears repeating. Somehow I think we've gotten the idea that all of
3 our problems occur in the plant and that we get these contaminants on
4 the carcass in the plant. I don't know anything about processing of red
5 meat. Perhaps that's where most of them get there. I really don't
6 know but in the case of chickens and I won't propose to speak for Joe
7 Pocius but I know the literature says the same as the turkeys, most of
8 these pathogens come in already on the skin of the birds. We're not
9 getting most of them on there in the plant. As a matter of fact, we're
10 taking off pathogens normally in our process and that's been shown in
11 many studies. We like anti-microbials. We think they should be
12 allowed. Certainly if it were my preference I'd go with the people who
13 are saying it ought to be a part of a HACCP program and you'd use them
14 or not as you saw fit if you reached the hypothetical goal that we're all
15 reaching for. In fact, we don't understand in the poultry industry why
16 you would not allow more than one if you want to use it and we don't
17 understand why it would have to be limited to pre-chiller. Why not
18 further back up the line if we wanted to use it. Use it anywhere if
19 we're going to be reducing pathogens. That's our goal so why limit it to
20 one and why limit it to one place? Why not post-chill or in the chiller
21 or wherever you want to use it? We also do not understand why you
22 would limit the use to something that would cause one log reduction if
23 consistently you got half log or some other measure and you wanted to
24 use several of those, why not. And I guess that pretty much sums up
25 the Broiler Council's position on this.

26 I will tell you, Mr. Taylor, that there is a problem that's not
27 generally recognized. It was alluded to by their own -- -- people
28 today. We find that we have a variable microbial load on these birds
29 that come in from the field and I can tell you from almost twenty
30 years of experience with a large poultry company even though we could
31 cite you averages that sounded really good sometimes for reasons we
32 have absolutely no idea the salmonella incidence, for example, go up in
33 a plant and might be up for several weeks or even several months when
34 we have not changed a thing in our operation or how we're growing the
35 chickens or anything else. And it would go away and we'd get back
36 down to our usual good results and I think when you -- whatever you
37 pick as a standard when you get into it you're going to find that that's
38 going to happen sometimes and the agency's going to have to wrestle
39 with what do you do when you have violated a critical control point or

1 a finished product standard if you have a finished product standard
2 when nobody knows how to get out of that situation.

3 MR. BILLY: Jerry?

4 MR. LEISING: Jerry Leising with Cargill Excell. I thought it was
5 important that we comment on the steam cabinet work that we're
6 working on with fertile scandia. Someone maybe earlier mentioned it.
7 This is a method of treating a complete beef carcass. It's a three step
8 process where we do water the surface of the carcass. This is all
9 happening after the final wash where we're dewatering the surface of
10 the carcass and passing the carcass on a continuous chain through a
11 pressurized cabinet and then quenching or stopping the steam
12 treatment with a cold water rinse. The work so far -- we have this
13 installed in one of our plants and we're in the testing stage.
14 Laboratory work showed one to two log reductions and our analysis
15 right now is showing one to two log reduction in the plant on total
16 plate count on coliforms and E. Coli. So we're very optimistic at this
17 point and this test will probably go on for another sixty days so we'll
18 probably be able to get a little more report in sixty days so we're very
19 preliminary right now but we have made progress. Fertile scandia has
20 developed a cabinet system for both small processes as well which
21 would be more of a batch process as well as a continuous process. So
22 it may have a fit as an intervention strategy in some of the operations
23 in the future.

24 MR. BILLY: Richard?

25 MR. BECKWITH: Richard Beckwith, small processor from New
26 York State. We've been using in our small plant citric acid for about
27 four to five months. We do not have a moving line. When we first
28 initiated this there was complaints from the employees of their hands
29 burning and so on. I just want to be totally assured that this has been
30 looked into. In other words, there's not a long term effect -- you know
31 -- twenty years down the road that we have -- you know -- people that
32 -- you know -- all of a sudden their skin's coming off their bones. I
33 guess my other point too is this. You know -- we've talked about --
34 you know -- the treatments and so on but we deliver to some of the
35 worst areas in the world. I mean basically right in the pits of New
36 York City in Roxbury and so on. Now we can do everything humanly
37 possible as far as cooling and as far as anti-microbial loads and so but
38 the minute the product leaves the plant, quite frankly, and I'm sure
39 that there are a lot of you here that have seen it, basically when it

1 goes in it goes on the floor of some cooler and so on. So I guess what
2 I'm saying is here we're all kind of in a fish bowl, being the USDA and
3 also us meat packers. I think we have to take this one step further.
4 You know -- we're talking about logs and so on but ultimately --
5 ultimately when the product leaves the plant we have to have a little
6 bit more assurance that what we do in reducing all these loads down
7 and so on, it's all for not if we don't have some kind of safety net to
8 the ultimate consumer. Thank you.

9 MR. BILLY: Response with regard to the citric acid question.

10 MR. GAINES: Bill Gaines with USDA. There are no reports of any
11 long term negative health effects associated with citric acid or lactic
12 acid or acidic for that matter at the levels of use that have been
13 proposed in the regulation. Those acids have been used in a large
14 variety of food products and they're generally recognized as safe at the
15 levels proposed in the reg. The second part of your question, I don't
16 know if it needs particular answer, but we do recognize that any
17 positive effects we get from the use of anti-microbial treatments on
18 the slaughter floor could be negated if product is not handled properly
19 from that point on.

20 MR. TAYLOR: Just briefly to reiterate a point we made this
21 morning and we made in the proposal in February. We need to address
22 the issue of some other -- is there a need for standards governing
23 basic -- you know -- issues like cooling during transport because
24 you're -- we agree completely with your observation and that's a
25 project that we're engaged on right now. We're anticipating putting
26 something in the Federal Register to begin the public process that
27 might lead towards some standard setting. We're working with FDA on
28 it and it's a very critical issue.

29 MR. ALLEN: Dell Allen, Excell. Just on that, we released a
30 trailer and been running it all summer doing that very thing. We'd be
31 glad to share data with you.

32 MR. TAYLOR: We would appreciate that, Dell.

33 MR. BILLY: Angie?

34 MS. SIEMENS: Angie Siemens, Oscar Mayer. Going back to your
35 three options that you have available I have a couple of concerns on the
36 same option that you're talking about specific decreases. There are a
37 lot of the baselines that you've not completed yet and if you stay with
38 a ninety day implementation that puts several people at a disadvantage
39 not knowing if they are producing under the baseline because the

1 baseline has not been completed such that -- you know -- do we go
2 ahead and make efforts to put anti-microbial treatment process in
3 when, in fact, we wouldn't have to knowing that we might be under the
4 baseline so I have just some timing questions with the second option
5 right now on those things that are not finished on baselines.

6 MR. TAYLOR: That's a very good question. If we go that route
7 we would have to figure out how to integrate that with what -- you
8 know -- where we are in terms of establishing baselines so I mean we
9 would have to do that.

10 MR. BILLY: Bill?

11 MR. DUBBERT: Yes. Bill Dubbert representing the National Pork
12 Producers. First of all, a report on Beth Lochner. As far as I know
13 she's still waiting. We're concerned -- we have some of our trading
14 partners still at the table but many that we export to are not at the
15 table and you go through the comments -- many of the countries that
16 we export to are very anti anti-microbials and I'm not sure I'm hearing
17 all that much support for some of the options that are listed here. Of
18 course, the proposal said, hey, this can be handled very simply. You
19 just turn off the spigot. But talking to packers that's not a very good
20 option. A lot of times part of carcasses are exported and parts are not
21 and I guess I just bring this up because I think trading is going to be
22 more and more an issue with all species in years to come and this is a
23 little more support for how we're going to handle this. Thank you.

24 MS. STOLFA: Pat Stolfa, FSIS. I neglected to mention that area
25 of the comments when I was summarizing where we were on the
26 proposal and we certainly do know that it is a concern. I'm hopeful
27 that some of the work that's going on now with what seemed to be the
28 more generally acceptable treatments like different uses of water,
29 including steam vac or other -- even the steam pasteurization process
30 that Jerry talked about -- that those kinds of treatments may have
31 more widespread acceptability than treatments that add compounds to
32 accomplish a anti-microbial effect.

33 MR. BILLY: We also are -- have a discussion on the 29th, on
34 Friday, where we're going to come back and visit that from the
35 perspective -- trade perspective so -- you know --
36 Joe?

37 MR. POCIUS: Joe Pocius with the National Turkey Federation.
38 Speaking for NTF I'd say that Ken May fairly well summarized where we
39 are as well. I want to go back. He did bring up one point that was

1 brought up two weeks ago in our discussions and that is what happens
2 during certain times of the year when numbers spike. We don't really
3 know why or how or we don't know what to do about it. And then I use
4 the term trending at that time. Maybe it was the wrong word to use
5 but I'm going to use it again because we all can relate to it. That is a
6 changing or moving of the national average on a monthly basis and
7 we're talking about baselines here and two weeks ago we talked about
8 other national average will be one number and that's what we're going
9 to measure against but that number moves each month and it's still the
10 national average and that's what you got to keep into account when
11 you're looking at the numbers or what the processes within a plant are
12 doing -- you know -- how efficacious are they. Well, you have to look
13 against what the national average is at that time. To do otherwise
14 just ignores a lot of the variabilities that we're faced with.

15 The other thing that I wanted to talk about was a general issue of
16 efficacy for interventions. You've heard some discussion of it already
17 is well, why should we disclude or not consider interventions that
18 don't reach a one log reduction if there's half a log or three quarters or
19 whatever it is but it's consistent and you line these things up together
20 you can additively worsen it or logistically get a greater reduction and
21 I agree with Karen and with other people around here that that is
22 something that should be considered by the agency. What you don't
23 want to get into is the mode of where FDA is right now on their animal
24 drug side where their efficacious efficacy regulations are precluding
25 entry of drugs on the market and you will preclude interventions on the
26 market here. They're aren't very many to begin with. We're only
27 talking about four that I know of and one maybe chlorine dioxide which
28 may or may not actually be used. I understand a lot of people that are
29 testing it are moving away from it. So those are things that need to be
30 considered.

31 Now, I've heard the counter argument to that is you got to know
32 how good these things work before you allow them to be used in the
33 plant. I mean for goodness sake you got to have some assurance of
34 reduction. And I meant to bring in but I couldn't find it -- it was a
35 Harvard Business Review article from the 80's and it reviewed the
36 drugs on the market. Efficacy requirements were placed into the
37 regulations in the early 70's and what it did was look at drugs before
38 that time and after that time and it measured were there more
39 efficacious drugs afterward and did -- were there more of them and

1 did they work better than before. What they found out what was no.
2 That just wasn't the case. It just cost more. Before the efficacy
3 requirement the drugs were put on the market and those that did not
4 work were not prescribed. They fell off. The ones that were left didn't
5 work any less better than the ones that were there after the
6 requirement or the testing requirements. I mean the same thing will
7 happen here but even more efficiently, I should think. No plant is going
8 to invest to an intervention that does them no good.

9 MR. TAYLOR: Let me just make a comment on that, Joe. I can't
10 resist the temptation.

11 MR. POCIUS: I'm sure.

12 MR. TAYLOR: In contrast to the Food and Drug Administration
13 which clings to its efficacy standard, I mean we are moving in the
14 direction that has us much less involved in approval of interventions.
15 That's what HACCP is all about. Your proposition about the drug
16 approval process -- it's a highly controversial proposition. You've
17 advanced and did this very substantial argument that's made on the
18 other side with -- you know -- all kinds of evidence martialed as well.
19 In our case, it seems pretty clear that for food safety in meat and
20 poultry plants in a HACCP environment we can move away from the
21 kind of reliance that's currently placed on FSIS prior approval of
22 interventions. That works when we've got appropriate performance
23 standards and we've got a framework for process control because that
24 does again -- the whole philosophy is to put more decision making in
25 the hands of the companies. So -- -- philosophically agree. We're not
26 so sure on drug approval.

27 MR. POCIUS: That's one of the reasons that I bring it up that the
28 directive that was recently put out on interventions and this whole
29 R&D thing and how do you get a new approval, that may seem like you're
30 moving away from the old way of doing things but in reality it's
31 putting up a few more barriers and then I'd submit that the steam vac
32 cabinet that's been discussed is a good example. When you have a lot of
33 evidence that this works the requirement's being made that it now be
34 field tested and that is just like what CVM does. To be field tested
35 with pathogenic inoculums which is not a healthy thing to do in the
36 processing environment. So --

37 MR. TAYLOR: I mean we are in the transition on that and we've
38 got a ways to go and I absolutely recognize that. And any specific
39 suggestions, whether it's specific cases or generic or that you've got

1 for changing the way we do that business we'd invite.

2 MR. BILLY: Caroline?

3 MS. DEWAAL: We've now heard from both the National Broiler
4 Council and the National Turkey Federation saying that a large part of
5 the problem is that the products they are getting into their plants are
6 contaminated and therefore they're not going to be able to control it. I
7 can't comment on that but I think that the Department needs to look at
8 the studies which document that a significant amount of cross-
9 contamination of poultry carcasses occurs during the emersion chilling
10 of those carcasses. For example, a 1979 study in the Journal of Food
11 Protection found that eighty percent of the carcasses were cross-
12 contaminated -- cross-contaminated when no chlorine was added to
13 the chill water and when chlorine was added the cross-contamination
14 rates went from fifty eight percent to eight percent. In another study
15 in Poultry Science, thirty percent of flocks of birds were positive for
16 salmonella before emersion chilling while ninety five percent tested
17 positive after chilling. There's another study in the Journal of Food
18 Protection showing that only three to five percent of the broilers
19 coming to the processing plant were positive for salmonella whereas
20 thirty six percent of the broilers leaving the plant were salmonella
21 positive. And, again, another Journal of Food Protection showed
22 fourteen percent of the broilers entering the chiller were salmonella
23 positive while nearly thirty seven percent of the birds leaving the
24 chiller were salmonella positive indicating that emersion chilling is a
25 source of cross-contamination. These are just a few of the studies.
26 There are more that I could cite. I'm not going to spend the time here.
27 I will give the research findings to the agency for their records.
28 However, I think the issue raised here is certainly -- I mean as I
29 stated two weeks ago, I think that the industries have a duty to control
30 the contamination rates in their incoming process that is part of what
31 I see as a HACCP system and a farm to table system for food
32 protection. But you also need to look at the cross-contamination
33 occurring as part of their processing.

34 MR. MAY: Caroline, again, I now direct your attention to some
35 more results and you might want to talk with Mr. James with the
36 Department about chlorinated chillers versus non-chlorinated chillers
37 and I've asked Steve Pratt to get ready to send you some articles to
38 show that if you properly chlorinate chillers you do not get cross-
39 contamination. And I would also direct your attention to a couple of

1 recent articles on turkeys that was in -- what -- Food Science, Joe?

2 MR. POCIUS: Right.

3 MR. MAY: That found that the biggest predictor of how much
4 salmonella you're going to have in the carcass coming out of the plant
5 was how much was on it when it came in from the field. We're not
6 using that as an excuse saying we're not going to do anything about it.
7 We're doing everything we know how to do and going to continue to do
8 that and that's why we like anti-microbials and we don't deliberately
9 go in there and brush -- you know -- bacteria on anything. We're trying
10 to get it off all the way through. But it is a fact that we don't know
11 how to prevent it because these birds are grown on farms. They're not
12 grown in some sterile environment. And we don't know how to get rid
13 of all these organisms on the farm.

14 MR. POCIUS: Further, I don't think that what we said that we
15 couldn't control it. I mean if we did nothing at all then I'd have to
16 agree with you but there are things that are done for product coming in
17 in transportation and all that and we've talked about stress in
18 transportation and how we try to minimize that and the holding and all
19 of that and there's additional things that we're looking at right now
20 with Bonnie Fontaine in the production side. It's not a hands up, we
21 don't know what to do. And we are working at that, Caroline, and I
22 think it's taken out of context to suggest that -- you know --
23 otherwise.

24 MR. GAINES: Bill Gaines, USDA. I would appreciate, however,
25 copies of all those articles you mentioned. There may have been one
26 there that I don't think I have on file.

27 What Ken and Joe are saying, however, is true in that the largest
28 indicator of the final bacteriological profile of poultry is what comes
29 into the plant. The studies that have been conducted do show that at
30 the end of each major step of poultry processing the poultry are
31 cleaner than in the previous step. The chiller historically was a
32 problem point in that actually the poultry was cleaner in terms of
33 bacterial numbers coming out of the chiller but it did provide an
34 opportunity for cross-contamination. A couple of good studies done in
35 recent years show that with chlorine added to the chillers that is
36 substantially controlled.

37 MR. BILLY: Yeah, Jim?

38 MR. ELFSTRUM: Jim Elfstrum. I think I can add some clarity to
39 this issue. We have done a lot of testing, as I said earlier, in poultry

1 plants and we need to focus more on most probable number analyses
2 rather than incidence rates. We're doing that in our testing and it
3 turns out that in terms of our test methodology it's like everything
4 else we prove it. We're down to lower and lower numbers in terms of
5 indicating the positive for that particular sample. And we're looking
6 at numbers right now for salmonella presence on a carcass of eight or
7 under ten salmonella per carcass so a one log reduction is illumination
8 on that particular carcass and we -- and if you do an incidence rate
9 analysis you're going to find positives but the numbers are very, very
10 low so everything the industry can do to reduce those numbers is going
11 to help in a great manner in terms of reducing the incidence level and
12 reducing the public health threat that they may present. So the
13 numbers are low even the incidence rates may be high and that's clear
14 to us right now.

15 A couple of other issues. In our testing we -- I mentioned fifteen
16 thousand samples. Those are fifteen thousand samples from
17 commercial operations. These are not laboratory studies. So these are
18 real. In terms of disposal, that issue's come up vis a vis TSP. They
19 have poultry plants that are not operating with TSP. This is not an
20 issue in terms of their operations. They're able to handle the TSP
21 issue vis a vis the disposal and release. It's not an issue. Thank you
22 very much.

23 MR. BILLY: Caroline?

24 MR. MAY: Jim -- Jim -- those eight that you're talking about
25 came off of two thousand square centimeters of carcass area too.

26 MR. ELFSTRUM: Correct.

27 MR. MAY: You're checking the whole carcass -- entire carcass.

28 MR. ELFSTRUM: Exactly.

29 MR. COOK: I don't question the validity of the studies but I
30 think it's absolutely imperative to understand the protocol in which
31 those results were placed. It's important to understand, number one,
32 the level of free chlorine in the chiller system; number two, the dwell
33 time that was associated with those birds. Previously, we had done a
34 lot of work with turkeys indicating that as you increase the amount of
35 free chlorine in the chill water and you have a sufficient dwell time
36 there's a significant reduction in salmonella in those birds. In fact,
37 the salmonella load of turkeys chilled that way are significantly lower
38 than those dry chilled. For years the European colleagues have touted
39 the value of dry chilling and our experience is that dry chilled poultry

1 has significantly higher loads of salmonella than those subjected to
2 good efficacy spin chilling.

3 MR. BILLY: Okay. I'm going to try to wrap this up. The paper
4 identified two or three options in terms of the current thinking. I just
5 wondered if anyone looking back at closing this discussion cared to
6 provide any further comment on the specific options that were there.
7 A number of people already have, I understand. I wanted to provide a
8 last opportunity for anyone wishing to comment on those particular
9 items.

10 Okay, Len?

11 MR. HUSKEY: Len Huskey, Swift and Company. If in fact we
12 move toward one or some combination of the ideas that were suggested
13 by Nick and Bruce it would seem that the issue of interventions might
14 also be viewed in the same light as the time and temperature issue so
15 -- and that also falls in line with the idea of moving toward
16 performance standards which we've heard a lot throughout these
17 discussions. Thank you.

18 MR. BILLY: Okay. Anyone else? No. Okay. We can move on then
19 to the last agenda item for today which is the sanitation standard
20 operating procedures.

21 Again, I'm going to have Pat just very briefly summarize the paper
22 and the current thinking.

23 MS. STOLFA: Again, I hope you've had an opportunity to look
24 over the issue paper on the sanitation standard operating procedures
25 and what our current thinking is.

26 As you recall, the objective of this part of the proposal was dual
27 initially to clarify that companies were responsible for daily
28 maintenance of good sanitation and also to focus both plant
29 management and FSIS attention on the issues -- the sanitation issues
30 that relate to the possibility of direct product contamination. The
31 comments were largely supportive of the concept of sanitation SOP's
32 but probably as we've heard in a number of other areas quite concerned
33 about what we might really mean -- what would be the details and so
34 in a number of instances the comments were in the direction of
35 seeking more detailed information. Is FSIS going to put out any
36 guidelines, are there going to be any model SOP's, how is enforcement
37 going to work? And so our thinking has focused on those practical
38 issues and indeed we feel we can be quite responsive to the desire for
39 additional guidance material to further clarify what our thinking is and

1 we've attempted in the other portions of this paper to lay out what the
2 key points are.

3 This is one of those areas that it seems to me that most people's
4 concerns are really extremely practical and since much of the
5 practical work in this area has largely been directed in inspection
6 operations I'm hoping that Bill Smith will once again provide the
7 answers to all the questions that I don't know the answers to.

8 MR. BILLY: Jim?

9 MR. HODGES: Just a question to start with. Will pre-op
10 sanitation be conducted in roughly the same manner as it is today with
11 SOP's in a plant?

12 MR. SMITH: SOP's will be verified through two ways. One would
13 be through a record verification. That's one way of doing it --
14 reviewing what the plant has said they're going to do based on their
15 program. And then two is hands on and so -- a hands on check -- and
16 we are looking at how we can adopt our existing methodology, meaning
17 a pre-op in both the PBIS system and in the slaughter environment how
18 that could be adopted to a hands on verification approach. So we are
19 looking at that right now as does that help to find a sampling scheme,
20 how much do you look at on a hands on approach or direct observation
21 approach to make that determination. Included in that would be if a
22 plant is using microbiological monitoring criteria as a pass/fail and
23 how that factors into their plan and how that would be considered in
24 that process also. So as it exists today we would still be doing a
25 hands on and we could use it as a guidance -- what we're doing in our
26 pre-op environment for sample selection but that's about what we'd be
27 using it for.

28 MR. HODGES: Will the SOP's then become the standard that both
29 the inspector and the plant operate by? If they're not and we conduct -
30 - the inspector basically second guesses the plant we're no better off
31 with SOP's than we are under the current system.

32 MR. SMITH: The answer to that is yes. The SOP's are to meet
33 the regulatory requirements for sanitation that's defined in the rest of
34 308 and the comparable poultry section and so that would be the
35 standard that the inspector go by. We would expect -- what's
36 important in that is that the plant identifies when things are going
37 wrong and initiates the corrective action and preventive action. That's
38 really what we want to see that that's identified and that's addressed
39 and so really the inspector will be looking for that.

1 MR. HODGES: Yeah. Just one follow up and then I'll yield the
2 mike. But let's assume a plant has a standard operating procedure in
3 terms of verifying that sanitation was done in a proper manner -- a
4 combination of some kind of visual scoring system and microbiological
5 swabs or monitoring of equipment and they plot that on some kind of
6 trim line dot and basically score their operation. If those scores are
7 within the SOP's and everything looks to be fine is that what the
8 inspector's going to use or is he going to go out and use the white rug
9 to say that -- you know -- I don't think this system's working cause my
10 eyes are different than your's?

11 MR. SMITH: Again, it depends on what we see. Okay. We focus
12 this on direct product contamination. We ought to both be able to
13 recognize direct product contamination.

14 MR. HODGES: Then that's a plus. That's a big plus.

15 MR. SMITH: And that's -- so in that situation absence of direct
16 product contamination and then that scoring system I think that would
17 be criteria to make a decision whether SOP's working or not.

18 MR. COOK: Follow up question, Bill. You alluded to the fact that
19 everyone should be able to recognize direct product contamination.
20 Past experience with the decision tree at ISG, I think there's a lot of
21 real problems out in the field where the people could really say it's a
22 likelihood to product adulterated or not. I think -- you know --
23 although we may be seeing the same things the way that the decision
24 tree is being used is absolutely critical in this area. I'm not as
25 confident as you are that we can both come to the same decision
26 whether the product is adulterated or not. Number two, if the
27 inspector does deem the product adulterated per se, is there an official
28 appeals route to that decision? Is there going to be an appeals system
29 that will funnel through Washington or some other decentralized
30 location maybe that one can go? Is there due process being afforded?

31 MR. SMITH: Let me go back. We are going to reiterate and spend
32 the time on the direct product contamination or high probability direct
33 product contamination. I mean if we have things in the grinder, let's
34 say, there's no filings in the grinder then we've got meat going up the
35 auger, we've got a high probability it's going to end up in that -- it's
36 going to be in that grinder and then we'd have contamination. So -- but
37 we will be emphasizing with our people that it is the direct product
38 contamination and direct production contamination will not include fat
39 under the sink, or fat on the pedal, or blot clot on the wall, and then I

1 think we can emphasize and I think we can teach that.

2 MR. COOK: What about condensation falling on a shopping cart?

3 MR. SMITH: Again -- you know -- I'm not going to say -- I can't
4 say about each and every situation with you.

5 MS. MUECKLOW: The popular ones.

6 MR. SMITH: I understand that and we understand that it's our
7 responsibility. I mean we can go through several scenarios -- if it's
8 dropping on a shipping container that's wax coated and product's
9 impermeably packed and there's not a high probability of direct product
10 contamination that's one thing. If we've got product in -- -- beans
11 with no covering and it's dripping right on the product that's another
12 thing and so I think we all can sit here and determine what's the direct
13 product contamination situation is there and we are going to spend
14 significant time in our training to re-emphasize that that is what our
15 focus is because you can see our enforcement action is going to be such
16 that on a direct product contamination is much more serious than in
17 the past where we just retain the piece of equipment and get it washed
18 and we're back in operation again.

19 MR. MAY: Mr. Billy, I've got to go but I share the -- the poultry
20 industry shares the same concerns you've heard already. Most of us
21 went through a long period of the Department adapting when we first
22 took over the sanitary inspections of our own photo process plants
23 where we make cooked products. That works real well now, very
24 seldom a problem. But I can tell you, you're going to go through the
25 same thing again and we're the guys that hurt when that happens and
26 we're not always going to agree and I think you need to do a lot of
27 training of your inspectors on exactly what they're supposed to do and
28 what our obligations are and we don't need to be second guessed every
29 day.

30 MR. TAYLOR: Let me just make an observation in response to
31 both -- this is Mike Taylor -- in response to Jim and Ken. I think the
32 paper that we've handed out makes it very clear what our objective is
33 and the kind of change we want to bring about in the practical reality
34 of what happens in plants through a sanitation SOP. We do envision the
35 sanitation SOP as Bill as said and as Pat has said focusing on those
36 sort of current good sanitary practices that are necessary to prevent
37 direct product contamination. And we want to focus our efforts on in
38 conducting our inspections under the sanitation SOP or with that as a
39 tool is whether the plant has got an SOP that's focused on that, is

1 carrying it out on a daily basis, and has been successful in preventing
2 any sanitary conditions that pose a risk of direct product
3 contamination. We know that we need in order to make use of our
4 resources and do the sanitation job better as it relates to food safety,
5 we have to focus our efforts just as we're increasing the
6 responsibility that we will place on plants to focus their interests on
7 those core -- you know -- sanitary practices that relate most directly
8 to the risk of product contamination. So we know that we're at a shift.
9 We're bringing about a change among our employees as well as perhaps
10 in some plants on how we focus our efforts and the whole idea is focus
11 our efforts on the matters that are of greatest concern from a food
12 safety standpoint. That ought to be the daily focus of sanitation
13 inspection by our inspectors. It is not to say that there aren't
14 sanitation concerns that you care about but they ought to be dealt with
15 in a way that reflects the level of seriousness with respect to the
16 likelihood of direct product contamination. And we ought to be
17 focusing on inspectors and those activities that do relate most
18 directly to food safety and product contamination. We know it's a shift
19 but it's a shift to the direction that is better focused, I think, for all
20 of us.

21 MR. BILLY: Okay. Angie?

22 MS. SIEMENS: Yeah. Angie Siemens with Oscar Mayer. I have a
23 couple of concerns about what you just said. Two weeks ago when we
24 were talking about the regulatory change and about the possibility of
25 some regulations being changed it was mentioned that only six percent
26 of the regulations would be deleted and seventy percent would be
27 modified in some form. My contention is if you leave 308 and 318 the
28 way it is you don't adjust the sanitation handbook. You're not going to
29 get to what you are describing to us because those guidelines are very
30 specific. They don't always focus on just direct product contamination
31 and I think you have a real timing problem in terms of changing those
32 regulations in the handbook with the ninety day implementation as
33 you've prescribed in the timing of SOP's being effective and training
34 your inspectors to accommodate that change in philosophy. I see a real
35 timing issue on that occurring in concern with -- you know -- taking
36 the changes with the current regulations as well as training the
37 inspectors.

38 MR. SMITH: Well, I have a little misunderstanding about that
39 but -- because we can train our inspectors -- again, the focus on

1 direct production contamination -- but that sort of things like slope of
2 the floor to the drain or things like how high the curbing is on the
3 outside or cutting the weeds, if there is not a direct product
4 contamination situation there then that will not be -- that is not a
5 failure of the SOP. Now, again, we still -- again, we need to address
6 sanitation situations, whether you're doing it another way that could
7 potentially in the long run lead to a problem, but, again, that will not
8 be written up as a failure of the SOP or official control action taken
9 because the curbing is four inches instead of six inches. So while
10 those requirements -- and there is a process of looking at them and
11 seeing they are or they're not necessary or need to modified -- we can
12 still teach our people. Going back to what Mr. Taylor said, such as
13 what is of direct health significance that's occurring at that time and
14 if we teach them that I don't really see how that other is going to
15 influence what they do.

16 MS. SIEMENS: I guess my only response to that is I hope you can
17 get the training done in the ninety days. We have some concerns that
18 that will be possible or an inspector by inspector basis in the field.

19 MR. TAYLOR: Let me just say in the spirit of conveying current
20 thinking, we will be looking at that ninety day time frame for
21 sanitation SOP's in light of our training need and what we're evaluating
22 whether that is enough time. I mean we want to be sure we've
23 accomplished the training and so that's under consideration.

24 MR. BILLY: Jim?

25 MR. LOCHNER: Lochner, IBP. On the training aspect and a
26 comment on the red meat slaughter pre-op -- through great efforts,
27 and I will say they were great efforts, particularly by Bill Smith, the
28 problem isn't the training. The problem is we have tremendous amount
29 of filters going on giving direction on what the policies are going to be
30 and by the time the filters, meaning going through somebody's ears
31 back through the mouth, the direction has changed and we get into what
32 is supposed to be direct product contamination and what we end up
33 with is if this happens and that happens it's a direct potential threat.
34 It may only happen once in a million years but it does exist and
35 therefore there's regulatory action taken. And that is, we can talk
36 about training but we got to talk about execution. The breakdown isn't
37 in the training. The breakdown's in the execution.

38 And the comment on the red meat slaughter pre-op -- have had a
39 number of circuit supervisors say the plants are remarkably cleaner

1 and they are tremendously at pre-op. However, I don't believe that the
2 product output from a microbial standpoint has changed one bit
3 because we're focusing on things on particularly beef slaughter plants
4 that are going to see a hide in the next five minutes and they're --
5 essentially all effort was wasted and that doesn't mean I'm advocating
6 not cleaning the plant. I'm saying that the focus of attention was
7 wrong to get the output and consequently we've gone through a lot of
8 turmoil and we have added cost and I'm not against adding cost if
9 there's incremental gain but I do not believe in this case that the cost
10 for the increased pre-op sanitation resulted in an incremental gain.

11 MR. SMITH: We always do learn from such experience. Let me -
12 - I think what we -- you know -- looking back on the pre-op, the one
13 thing we need to do is -- and I think I'm hearing it loud and clear -- is
14 to make a definite differentiation between direct product and this
15 potential and it's clear enough in that directive. The other thing is how
16 you train is instead of a -- you know -- train this person, this person,
17 this person, that we want to take -- we want to select our trainers
18 because, as I said before, an important part of the training is this
19 culture shift. It has to get people focused on this direct product
20 contamination so we want specialists to be able to deliver that
21 message and then the other part is accountability and we need to get
22 that factored in both at supervision and inspection and we'll also
23 actively working on that aspect also and so we -- you know -- you
24 always learn from what you do and so those are things that we have
25 greatly tried to improve on with this.

26 MR. BILLY: Rosemary.

27 MS. MUECKLOW: In my long life in this industry I've gone
28 through generations of improvements in sanitation programs in meat
29 plants. And as Bill Smith says, they are all learning experiences. I
30 hesitate to invite Food Safety Inspection Service to be more
31 prescriptive than they have a pension for doing so in all sorts of areas
32 that I'd rather they not be prescriptive in. That I'd like to have some
33 sort of feel for what Bill Smith thinks an SOP for a kill floor -- a
34 moderate size kill floor and a moderate size processing plant looks
35 like. I'd just like to know the document looks like. And, again, I want
36 that document to be one size fits all and it's not because it's not the
37 way the industry is made. But I think it would become a lot clearer
38 maybe to some people around this table although maybe they know
39 what they should look like, but certainly to a lot of the people I didn't

1 bring with me today, if they had something that they figured was this
2 is what your expectation is for an SOP. I haven't seen anything like
3 that yet. It could be like the sanitation check off list. I don't think
4 that's what you've got in mind for kill plant. It could be like the PBIS
5 ISG Guide. I don't think that's what you have in mind. So you have
6 something in mind.

7 MR. SMITH: Again, we will be sharing guidelines for what we
8 have in mind and also we have a model that we can make -- we will
9 make available for what we have in mind.

10 MS. MUECKLOW: Can we see it this week?

11 MR. GAINES: We have drafts of that. I don't -- I think I'd like to
12 confer with Bill Smith first to see whether or not we think it's at the
13 point where it would be useful to share it with you. Can we answer
14 that tomorrow?

15 MS. MUECKLOW: You're on the night shift tonight?

16 MR. SMITH: But just let me broadly here because it's addressed
17 here and we want to see in an SOP that the equipment in the facilities
18 are cleaned and sanitary. Extremely important in that is how is that
19 affecting this -- of that clean determined in a pre-op mode, who's
20 going to do it, who's going to be responsible for doing it, and who's
21 going to document that and is corrective and preventive actions when
22 something is wrong going to be put in place and what they may be. In
23 an operational mode we want people to be able to identify direct
24 product contamination either from the environment which would be
25 facilities, equipment, or pests, or from personal personnel working
26 there, either that being a production handling or personal hygiene, and
27 that when direct product contamination from one of those sources is
28 seen that it is addressed by the plant and corrected in a preventive
29 mode and that that is documented and if we get that we'll be -- it's
30 going to go a long way to make us very happy that that -- those are
31 critical elements of SOP and I think our guideline pretty much is built
32 -- that's a simplified version but that's pretty much what our guideline
33 is built off of and our model.

34 MS. MUECKLOW: Well, again, it would really be helpful to take
35 away from this not some package of oozing jello but something in a
36 nice tangible form that we say to people, okay, this is the kind of thing
37 you're going to develop to fit your particular facilities. But I don't
38 know a plant probably in this entire country that at some time or other
39 didn't get stopped because somebody had some old smelly shoes in

1 their locker and it cut off the locker room and the locker room was out
2 for sanitation needs that meant the plant didn't operate. There are all
3 of these funny screws around meat plants and -- you know -- I think it
4 would be helpful for us to go away from here with a clear idea of what
5 you guys have in mind as to what an SOP looks like. It's not that we're
6 not capable of devising one but -- and, again, I don't want you to be too
7 prescriptive about it. On the other hand, you and I have got to get along
8 together on this. We'd like to know what the paper looks like.

9 MR. TAYLOR: Let me see if I can be a little helpful, Rosemary.

10 MS. MUECKLOW: You better bring them with you tomorrow. Are
11 you?

12 MR. TAYLOR: No. No. As the paper here indicates we aren't
13 going to prescribe a particular format. We're not going to prescribe
14 what an SOP must be for every plant. We envision the SOP embodying
15 current manufacturing practices -- good sanitary practices, if you
16 will, that are recognized in the industry as appropriate and necessary
17 to address the risk of direct product contamination. We are going to
18 have guidelines and as soon as we have guidelines we think are ready
19 for -- you know -- public consumption -- after we've had our chance to
20 look at them internally we will share them and you will have a chance
21 to react to them and they are guidelines that are meant to give you
22 that real concrete feel for what -- what we have in mind but they're
23 not going to be a prescription and they're not going to be the only way
24 to do it. We'll get them out just as soon as they're ready to get out and
25 you'll have a chance to react.

26 MS. MUECKLOW: When do you think that's going to be? I mean I
27 still haven't got the big package of other stuff I've got to pay \$40.00 to
28 somebody for yet and when am I going to get this next bundle?

29 MR. TAYLOR: Let us know when you've been through that stack
30 and then maybe by then. I'm not -- we've got a lot of things in the
31 works, Rosemary, and as soon as we have this particular piece in a
32 form and at a point where it makes sense to get it out for people to
33 react to we'll do that just as soon as possible. I just don't -- I can't
34 promise it tomorrow or the next day.

35 MR. BILLY: Go ahead if you want to answer.

36 MR. SMITH: I'm just saying I was glad to hear about all the
37 internal -- we have a draft. I think we can get it to a stage we could
38 hand at least guidelines. We welcome your input on -- to you -- by the
39 time you leave.

1 MS. MUECKLOW: Good.

2 MR. BILLY: Tom?

3 MR. DEVINE: I was glad to hear that the plants getting so much
4 more sanitary and commend FSIS for pushing for further improvements.
5 The basis for that is investigation that GAP and STOP are currently
6 conducting with inspectors and we don't have all the affidavits written
7 up and signed yet but I can summarize some of the initial thoughts that
8 we've learned and these are 1995 conditions. We still have a long way
9 to go. Inspectors have described mixtures accumulating on plant
10 floors, including human and animal excrement, blood, grease, machine
11 parts, glass, plastic, wood chips, dust, insecticides, insects and their
12 eggs. It also raised the question with reference to Rosemary's point of
13 what the issues smell of cause the inspectors have told us that needed
14 repairs of employee bathrooms have been avoided until bathrooms
15 repeatedly have all but one toilet blocked up and leaking on to the
16 floor. Employees must wade through sewage to use the toilet and then
17 track the filth out on to the plant floor. The inspectors give an
18 explanation of how this translate into product contamination. They
19 explained that product falls into the soup on the floor and is returned
20 to the line without rinsing as they "continuous daily occurrence" in
21 some facilities. Inspectors have found literally hundreds of pounds of
22 meat and poultry spilled on to the floor at points where food backed up
23 due to accelerated line speeds. And I would hope that the intensified
24 training brings back -- isn't a vehicle to curb their viligence. To
25 illustrate, I'm summarizing some of their statements. Plant managers
26 argue with inspectors to allow "some" contamination because "just a
27 little" won't hurt anyone. Examples include feces, grease, hydraulic
28 oil, maggots, metal, floor residue, and rancid meat. I think it's
29 irrelevant to the points on SOP's for sanitation and it's great that FSIS
30 is encouraging the industry to do even better.

31 MR. ALLEN: I'd like to make a comment that I would encourage
32 FSIS to consider as we go through this. A longstanding problem with
33 an inspector's definition of a particular problem of say contamination-
34 wise that then goes on to a PDR and then comes in a piece of paper and
35 it ends up somewhere in Washington that's available freedom of
36 information and it says that this product is grossly contaminated
37 when, in fact, when the real truth is known and the particulars are
38 known gross contamination is maybe two to three specs of fat, two or
39 three pieces of hair on the back of a side puller on the kill floor but

1 never touches product -- you know -- product surface. Where
2 inspectors use definitions that I think are just maybe to put on alert
3 grossly misused in terms of what the actual facts are. And there's
4 been no direction that I'm aware of coming out of FSI administration to
5 codify, if you will, what is gross contamination. It's a big problem and
6 then particularly when those PDR's are used in your system to evaluate
7 how good a plant performs. That's again what I said the last time. We
8 need to move through a system of objectivity to the greatest extent
9 that we can in this deal. I'm going to -- shouldn't even get started on
10 it -- going to use one illustration of this and then I'll retire and resign
11 and get out of here. There were six people on one of our slaughter
12 floors, myself for the Ph.D. in meat science, the other five were all
13 FSIS people, all of them veterinarians at various ranks in the
14 organization and there was a piece of fat at about the palm size of the
15 palm of my hand cut off of a carcass that was going by on the kill line
16 and IA and one of the DVM's there was a debate on whether it was fecal
17 contamination or not and I honestly could not tell. It appeared to me
18 that there were specks like a lead pencil that when I was a kid would
19 point in my hand. That was about what they appeared like. One of the
20 vets couldn't tell. The other two were convinced that it was fecal
21 contamination and we debated that -- this group of people -- for
22 probably about four or five minutes. One of the guys that use to work
23 for me came over and he tapped me on the shoulder and he brought me
24 to the side of the plant and he says, I have never seen so much
25 education debating on what shit is. And to me that typifies what we
26 have gotten into and it typifies the lack of objectivity that we are
27 trying to deal with and so as we go into this whole environment I hope
28 we will keep that thing in mind that we try to make it as objective as
29 possible so that we don't deal in subjectivity, opinion, and -- thank
30 you.

31 MR. SMITH: I mean I agree that we need to be able to very
32 importantly determine between direct contamination and that we're
33 dealing with a public health hazard. It's just as important that folks
34 know that when it's there that they react to it and so I think that's
35 going to be important also as a challenge to how industry folks to be
36 able to take those actions when they occur and not have to go -- you
37 know -- look for somebody and then we get in a debate whether I would
38 have had something in place or not, I just had to go find the person. So
39 all that is wrapped up. It's a culture change for us. I think it's a

1 culture change for some folks, not everybody, but for some folks in the
2 industry too and so there's a perspective that I think we're both going
3 to have to adjust to this culture shift on both sides I think.

4 MR. BILLY: Ed Manning?

5 DR. MANNING: Ed Manning, National Association of Federal
6 Veterinarians. I agree with every word that Dr. Allen said. The big
7 concern that we have had for many years with FSIS in sanitation and I
8 have been in public health for forty years -- twenty six of which were
9 in the Air Force -- so we look at sanitation SOP's as being a high risk
10 items that should be contained thereon. We've had direct
11 contamination for health problems to human beings. With, correctly
12 so, the idea of Rosemary bringing up the smelly shoes, this has been a
13 priority in the past. Hopefully, not for the future. When Charlie Cook
14 mentioned condensate I thought I'd see some of the FSIS staff going
15 into panic spasms. The mention by Tom Devine of feces on the floor
16 and I would agree with the statement that, again, with Dr. Allen that
17 the underlying definition and causes of statement by various
18 inspectors has to be carefully weighed. But why do we even care
19 whether they say there is excrement on the floor. Every day shit is
20 allowed to be brought in on the hides of the carcasses. You require the
21 people to be in clean clothing, the floor is to be cleaned, etc. to begin
22 with, and then fecally and often times heavily fecally contaminated
23 carcasses are brought in. You then proceed from there after starting
24 out clean with having filthy fecally contaminated knives, gloves,
25 hands, hands of plant employees, especially hands of the FSIS
26 inspectors who are very carefully and lovingly manipulating many
27 areas of the carcass as they inspect it for the rest of the day and in
28 many cases, not cleaned or sanitized -- certainly not sanitized if that
29 could even be done adequately -- it could be in some cases -- but no
30 one cares. Everyone talks and this was our concern when I first saw
31 these because I believe in sanitation SOP's. But they either ignore or
32 lightly mention the prime cause of the contamination which is the
33 animal feces coming directly into the theoretically spotlessly clean
34 slaughter floor. That's the biggest problem and then the second
35 problem are the human hands, both the employees and the inspectors,
36 and I stress those, and that would be veterinarians as well as the
37 inspectors, though the inspectors maybe don't handle much except
38 those that are hung back, and all the things in their hands. And so we
39 would like to see proper emphasis placed where it should be which is

1 either strongly recommending and/or requiring adequate cleanliness
2 within the technological parameters you can achieve these days with
3 the hides and this fits right in with Dr. McKenzie's statement from New
4 Zealand -- they have very thoroughly found with very good studies that
5 the only really critical control point that does any good at all is having
6 short, clean, dry wool on the sheep. And anything else that's long, wet,
7 and dirty you bring into the plant and the other things you do are
8 essentially irrelevant. Well, the things we're talking about with the
9 general SOP's here are irrelevant in comparison to the relevancy of
10 human hands, knives, saws, and the hide itself. Thank you.

11 MR. BILLY: Dane?

12 MR. BERNARD: Thank you. Dane Bernard, National Food
13 Processors Association. May I ask a quick question and based on that
14 answer then I'd like to get back. When you were talking SOP what does
15 the agency right now -- how do you define that acronym? What do you
16 mean by SOP?

17 MR. SMITH: In this instance sanitary operating procedure.

18 MR. BERNARD: Thanks, Bill. The point was --

19 MR. SMITH: Standard. I'm sorry. Standard operating procedure.

20 MR. BERNARD: It's become, as we've discussed it here, sanitary
21 operating procedure. Standard operating procedures -- you know -- it's
22 just a description of how you're going to do a certain operation. I
23 mentioned two weeks ago that we should be concerned about the
24 language that we use when we're talking HACCP and if we're not
25 talking HACCP we should use different words to describe maybe the
26 same activity. You've used the words verification, preventive actions,
27 corrective actions, all in the context of things which may not be
28 included in a HACCP program. I would ask you to consider very
29 carefully whether we need to substitute different vernacular -- go
30 back to the Thesaurus and see if we can up with some different words
31 because it's important to convey a clean message in terms of HACCP
32 being the target and critical control points being more important than
33 anything else that we do.

34 Sanitation SOP's, I take a different view than Rosemary. I think if
35 you've got a model document you ought to burn it. I worry that we're
36 getting back into the same mentality of command and control. If you
37 put out a document that says is a proper sanitary operating procedure
38 that the industry is supposed to pattern after that's exactly what's
39 going to happen rather than go out and give general guidance which is

1 all product contact surfaces must be clean and sanitary, etc., etc.
2 Clean out -- --. The documentation or guidance documents are there.
3 Now you build a program around those and we will look at it and
4 determine whether we think it's okay or not. Sanitation is very, very
5 important but if you get prescriptive about it in terms of putting out a
6 document that's very specific and I know this is controversial that my
7 fear is that we're going to go back saying, okay, here's the pattern,
8 every inspector in the field is going to pick up that pattern, and then
9 everybody gets held to a yardstick which may or may not be
10 appropriate for those establishments. Sanitation in general is not a
11 HACCP critical control point. In our comments we were very specific
12 about that. If there is a specific area which a sanitary procedure is
13 necessary it must be conducted in a certain way to prevent direct
14 product contamination then it may be a critical control point. That
15 operation would be, not the whole sanitary operating program. So what
16 I'm trying to convey here is to separate in terms of what's going into a
17 HACCP program, critical control points from things that are important
18 to do, but not critical control points.

19 In responding to what Mr. Devine said, if we have plants that are
20 operating under those conditions you do not need SOP's to find out who
21 they are and to put paper over them so that you can get them out of
22 business. You shouldn't put up with that. And I don't think we are. I
23 think that we do have to look at what is described as those
24 contamination and get some agreement about what we're talking about
25 when we're talking about direct contamination. If product is falling
26 into things on the floor put them out of business. Nobody in this room
27 is going to defend that. Thank you.

28 MR. BILLY: Ron?

29 MR. PRUCHA: Ron Prucha. Two comments. One is to back up, I
30 think, the comments concerning the focus on direct product
31 contamination. It is very much necessary, I think, from what I've been
32 seeing in my last two to three years of consulting is a -- what I would
33 term a zero tolerance mentality that any finding is written up as a PDR
34 regardless of whether it has product contamination implications or
35 not. Any finding is written up. PDR's are -- come down and, as I think
36 you all are aware, PDR's are the stuff of progressive enforcement and a
37 plant can soon land into a progressive enforcement mode by having --
38 and I have seen in my experience and travels plants shut down or
39 stopped or delayed starts for things like a couple of hairs on a

1 knocking box door, a stain in a men's urinal in the men's room, and a
2 small piece of fat in a drain. This is how it is being interpreted at the
3 present time and this is the state of the art for, I think, consumer
4 protection and consumer safety as practiced by a lot of inspectors out
5 there. It has many of these have little or nothing to do with food
6 safety or consumer protection.

7 The second comment I would make is that for implementation. I
8 personally feel that the agency does not need to reinvent the wheel as
9 far as sanitation SOP's are concerned. Some -- oh, I'm guessing now --
10 twelve to fifteen years ago the present pre-op system for poultry
11 slaughter was put into effect and this was the random selection and
12 forming of units in the random selection of units for pre-op sanitation.
13 This was by inspection. This was put into effect in red meat last year
14 with varying results at the present time. But I think the system is
15 very good. The structure behind it, the theory behind it is excellent.
16 When the red meat went in there was also a companion directive. I
17 think it's -- I wrote it down -- 11,040.2 dated August 3rd of '94 that
18 allows for PQC system -- a plant to submit a PQC plan. I know PQC's
19 are kind of going -- they're not real popular anymore -- but a plant to
20 submit a PQC to take over the government's role in that -- for pre-op
21 sanitation. I have been in two plants where that system is working
22 with very excellent results and the plants are operating the
23 government system of pre-op sanitation. I would suggest that that
24 PQC system be made mandatory and all plants write up what they are
25 doing for pre-op, for operational sanitation, for employee practices.
26 That is their SOP or whatever you want to call it. But turn them loose
27 and let them run with it because that's the only way that I can think
28 plants will improve over the long and short period as far as being able
29 to control their own destinies. Thank you.

30 MR. BILLY: Len?

31 MR. HUSKEY: Yes. Len Huskey. I would like to ask Bill how
32 through the process of training and the cultural change that we can
33 deal with an issue that is often unspoken but yet one that heavily
34 influences the relationship of the establishment or management
35 questions and action by the agency or in the future when we have, as
36 we will I know, issues of dispute resolution and what I'm talking about
37 is retaliation and sometimes it's subtle and sometimes it's not so
38 subtle. But I would hope that's where this process of training and
39 culture change -- that can be surfaced and be removed from the picture

1 somehow. Thank you.

2 #5 MR. BILLY: Katie?

3 MS. HANIGAN: Katie Hanigan with Farmland Foods. Question for
4 Mr. Smith. Do you anticipate your guidelines for SOP's for sanitation to
5 include microbial testing?

6 MR. SMITH: Again, the guidelines talk about cleaning of
7 equipment and then effectiveness. It does not mandate anything. It
8 suggests these are things that could be done. It really gets into that if
9 those things are going to be used as effectiveness then they be part of
10 the plan so they can be monitored as part of the record keeping but it
11 does not suggest that every plant has to have a micro program, does
12 not suggest everybody has to have a sanitizer, does not suggest that
13 those are things that can be used but is not mandatory. What it does
14 suggest though is that it is very important to identify how that
15 effectiveness, however it's done, is determine how it's checked, how
16 it's recorded, and the corrective and preventive -- and I don't really
17 think that's wrong language to use, corrective and preventive. We have
18 a long, long history of using that, way even past the QC's so I would
19 hate to have to come up with something different than corrective and
20 preventive actions. I don't think that's unique to HACCP. I think it's
21 very important that our people and the industry understand that that's
22 what we're looking for -- a corrective action to deal with the
23 immediate situation and prevention to be put in place to keep that
24 immediate -- to prevent that immediate situation from occurring
25 again. So I don't know if there are other words for those but -- you
26 know -- that's clear, I think, for everybody. And then, again, the
27 guideline talks about being able to recognize those situations
28 operationally that have direct public contamination and what's
29 important again is that somebody is empowered to act on those
30 immediately and correct the situation and document what's been done
31 and also have preventive action. So that's -- and the guideline doesn't
32 get any more specific than that.

33 MS. HANIGAN: Thank you.

34 MR. BILLY: Bruce?

35 DR. TOMPKIN: Yeah. I'm Bruce Tompkin from Armour Swift
36 Eckrich. I guess I'm Dane Bernard's echo that went in one ear I'm going
37 to send back to the other way but words are important. It would be
38 desirable to have different words so that they aren't confused with
39 HACCP because we're going through a significant change at this point

1 relative to HACCP. I'm glad to see in both the proposal as well as in
2 your current position that sanitation is a prerequisite program. That's
3 very important at this point. It's one of many prerequisite programs.
4 If, in fact, you do come out with a guideline or model or whatever it
5 might be would it be possible to break it into two portions perhaps.
6 One would define what the minimum requirements are and the proposal
7 -- this is very clear, I think, in terms of what the establishment must
8 do to comply with this proposed rule and then proceeds to discuss
9 things that could be done or might be done and to throw those all
10 together would create expectations that may be unreal and so for
11 clarity as we move toward requirement for written sanitation SOP's
12 this guidance must come across very clearly as to what's the minimum.

13 MR. SMITH: In our draft guideline we are making that
14 distinction between what is -- what would be considered minimally --
15 you'd have to have as opposed to what is nice to have. So if we can
16 make that clear we will. But that concept is in there.

17 MR. BILLY: Julie?

18 MS. LAHR: Julie Lahr, Excell. I'd just like to make a couple of
19 points here. I worked in this business as a microbiologist for about
20 eleven years and have worked with clean up companies, have worked
21 through standard operating procedures, and we use them now. But what
22 we use them for are guidelines on which we provide a clean plant in
23 the morning. The SOP's are not considered CCP's where you have direct
24 control over the microbiological -- the floras that are present on the
25 equipment and we need to keep in mind that no plant is going to be the
26 same across the board and I work with plants from one end of the
27 country to the other and depending upon their situation, whether they
28 have a lot of hard water, it's difficult to clean, they have build ups on
29 the equipment, it's impossible sometimes to try and put one standard
30 operating procedure or general operating procedure and apply it to all
31 plants. And another issue that I would like to deal with in terms of
32 SOP's or operating procedures in terms of operational sanitation --
33 right now we work really hard during operations to try and keep things
34 as clean as possible. And at this point right now we have an issue that
35 we don't quite know how to deal with and it's a directive that is issued
36 by your agency that states when the floor temperature goes over fifty
37 degrees that we have to wash everything down on the fabrication floor
38 and I have seen and stood in the background and watched them spread
39 contamination all over the entire floor simply because we have to

1 wash down and that's one of the things that I wish we could look at in
2 terms of standard operating procedures. What do we do when that fifty
3 degree temperature goes up? We don't want to spread the
4 contamination. Thanks.

5 MR. BILLY: Caroline.

6 MS. DEWAAL: Gosh. I -- my initial desire to speak really was
7 to respond to Rosemary Muecklow. I think a lot of people have
8 responded to her. I do want to clarify though that sanitation in plants
9 isn't rocket science. This is not something where I think the agency
10 needs to do a whole lot of hand holding. There should be basic
11 understanding in the industry what good sanitation is and what
12 sanitation SOP's are. Maybe I'm expecting too much but I just can't
13 believe that this isn't fundamental to producing a safe product.

14 I have -- you know -- we have advanced deficiency notices, we
15 have tons of documentation. Tom Devine gave some of it. I mean I
16 could certainly read from others and what I'd rather do -- I guess I'd
17 rather submit them to the agency and share them with any reporters or
18 other people who would like to know about what unsanitary conditions
19 are present in plants today. The bottom line is there is a long way to
20 go on this issue. And it is just extremely frustrating to me to come to
21 these meetings and hear the industry arguing about such simple
22 concepts -- you know -- the need for good sanitation. If there's a need
23 for new words here maybe we need the term HACCP-like. The interim
24 standards of temperature controls of sanitation are HACCP-like. There
25 are things that are ultimately going to be incorporated into the full
26 blown HACCP plan but they're going on line a little earlier. And then
27 there may be products that you need HACCP plus and there you'll need
28 actually CCP's defined to address specific public health problems like
29 maybe E. Coli O15787 but, I mean, these are not concepts that at least
30 from a consumer's standpoint seem like we should be having to
31 struggle over quite so much.

32 I also have a clarification for the record. Again, this is
33 responding to something earlier that Rosemary Muecklow said. There
34 was -- there is not -- and I'm making this clarification because I don't
35 want anything to be misused on Capitol Hill coming out of this meeting
36 -- there is no consensus around a new approach to time temperature.
37 The consensus that Rosemary may have thought she was achieving just
38 didn't exist. Consumers aren't on board. Frankly, I don't even quite
39 understand many of the proposals. I'll certainly read up on them I'm

1 sure. The issue I really have on this is why the hell -- excuse me --
2 why the heck are we looking at consensus building this late in the
3 game. The Department had a five month comment period of this rule.
4 They had science and tech meetings and public hearings. They had -- I
5 mean some of us are so meeting out on this particular rule it is just
6 ridiculous and suddenly to have Rosemary Muecklow and others coming
7 in and saying we've got to have consensus before we can move forward
8 and you've got to delay the rule, you can't put the rule out. Where were
9 you during the comment period? What about achieving those things
10 during the comment period when that effort should have been going on?
11 I believe the Administration tried to get consensus around issues it
12 considered controversial and that a lot of us participated in that
13 effort. So I just want to be very clear that there is not consensus on
14 the time temperature issues. I'm happy to look at anything. I'm open to
15 consensus generally but at this stage this is late. This proposal is ten
16 years late in our book and we are not at a point where suddenly the
17 industry running in at the end of the game saying we can't move
18 forward because we've got to have consensus. I just don't think that's
19 the right approach. Thank you.

20 MR. BILLY: Jim?

21 MR. HODGES: Jim Hodges, American Meat Institute. When
22 Caroline started to talk I thought there was something we could agree
23 on but in the end I guess there's not.

24 I want to return to the subject at hand right here rather than to
25 address all of the issues that Caroline has brought up. The issue we're
26 talking about is sanitation SOP's. Before, I did indicate I thought there
27 was some agreement. We're not talking about it being a controversial
28 subject. We're not talking about it being unclear about what sanitation
29 is in a plant. I think that becomes relatively clear if you go into a
30 plant day in and day out. What we are talking about and where there is
31 considerable concern is how does the inspector relate to that new
32 regime of the SOP. That's what unclear. It's not the sanitation of the
33 plant. It's how the inspector relates to the new regime. Now, if that
34 is the question that's unclear and that's the question that probably will
35 not be fully resolved until we actually get implementation of
36 sanitation SOP's it's imperative that there be some quick appeals
37 process or dispute mechanism set in place so that we don't have plants
38 that are unduly subjected to harsh regulatory action that has no effect
39 on food safety. It'll happen. We know it will happen. Bill, you and I

1 have been around that many, many times, and there needs to be with
2 this new program some kind of system set up to clarify when there is a
3 dispute between the government and industry what is the correct
4 action.

5 MR. TAYLOR: This is Mike Taylor. If I could just respond
6 briefly. We based on the discussions two weeks ago when we talked
7 about inspection under HACCP we are looking hard at the question of
8 what is the appropriate -- you can look at it as an appeals procedure,
9 you can look at it as how do we provide the necessary backup of
10 inspectors. There has to be a way to resolve disputes, particularly in
11 the HACCP environment where there are going to be questions that are
12 different than the questions we've been asking inspectors to resolve
13 historically so that sort of appeals issue certainly is on the agenda and
14 I think could certainly be applied under the right circumstances in the
15 sanitation SOP area as well. We're working on that and we have some
16 ideas.

17 We also -- again, there's been a lot of focus in meetings we've
18 been having on not only what the new regime might be but how
19 inspectors relate to it as you put it and I think we've had some good
20 discussion of that. We certainly intend in the preamble to the final
21 rules to articulate what our thinking is about that as it has developed
22 and will continue to develop and that needs to be laid out for
23 everybody's purposes. I mean that issue of how we change the cultural
24 environment, not only among our employees but your's, that is
25 something that will evolve over time so we're not claiming that
26 anybody is going to know fully exactly what it's going to be like and
27 what inspectors will be doing five years from now but our best
28 thinking about what we expect the role to be, what we'll be instructing
29 our inspectors to do -- I mean our current thinking will be laid out as
30 fully as possible in the preamble to the proposal and it will be an on-
31 going thing.

32 MR. BILLY: Bob Biddle.

33 MR. BIDDLE: We have some brief comments to the question of
34 potential co-existence or overlap between SOP's and for the fully
35 functional HACCP plans. We can quite readily visualize the intent of
36 the proposed rule to use SOP as a transition to a HACCP system. We
37 cannot readily visualize is once sanitation requirements have been
38 translated into HACCP plans why some aspects of SOP need to continue
39 in existence. We believe that under proper HACCP disciplines all the

1 objectives of sanitation programs for immediate cleaning of
2 equipment, periodic maintenance of the processing environment, and
3 general environmental sanitation that's important to the overall
4 objectives can be addressed and properly structured in HACCP plans.
5 They need not be addressed for a critical control points. But the
6 objectives of sanitary production can be achieved under these plans
7 and we do have a degree of difficulty with the proposal -- the wording
8 at least that comes through in the discussion paper before us today
9 that appears to see a role for co-existence of SOP and operational
10 HACCP plans. We think that this -- and much of the potential dispute
11 here is that has been alluded to today can be resolved within a properly
12 structured HACCP approach to these issues. So I think it is an area
13 that could be further considered. Thank you.

14 MR. BILLY: Bob Hahn.

15 MR. HAHN: Bob Hahn, Public Voice. I just wanted to say that as
16 far as the content of the guidelines or the model SOP's that I think they
17 should go considerably beyond clean equipment, including as was
18 mentioned before, hide sanitization and effective hand washing. I also
19 had a question about the proposed standards on fecal contamination for
20 poultry. They don't include ingesta which are included for beef. Also
21 the standards for poultry are finished product standards and I would
22 assume that when the poultry comes out of the chiller that most of the
23 visible contamination has been rinsed off already and I was just
24 wondering why there would be more lax standards for a product with
25 such a high rate of contamination?

26 MR. GAINES: Bill Gaines, USDA. I'm sorry, why there would be
27 more what standards?

28 MR. HAHN: Why there would be more lax standards -- lax for
29 chickens -- for poultry than the beef.

30 MR. GAINES: I see. We have requirement that feces and ingesta
31 be removed from carcasses before they go into the chiller or the
32 cooler. That's livestock and poultry. That's the same standard.

33 MS. DEWAAL: Isn't one a wash standard and one a trim
34 requirement?

35 MR. GAINES: We do have for poultry the requirement or the
36 option for reprocessing poultry rather than trimming it if it's on the
37 skin of the bird. That's true.

38 MR. COOK: Mr. Chairman, I believe this issue is not the subject
39 we were discussing. I fail to see what that has to do with sanitation

1 that was being discussed at this time.

2 MR. LOCHNER: I think it is. It's operational sanitation.

3 MR. COOK: Jim, you're going to include those standard operating
4 procedures?

5 MR. LOCHNER: Yeah.

6 MR. COOK: Jim, I think you're pushing the issue a little far than
7 what we're talking about. I think what we were talking about were
8 standard operating procedures for sanitation. What we're alluding to
9 was pre-op sanitation issues.

10 MR. LOCHNER: Charlie, I beg to differ with you but we're talking
11 about sanitation which includes operational sanitation. Where is this
12 limited to pre-op sanitation?

13 MR. COOK: I think addressing fecal matter on any carcass of
14 meat is not a sanitation issue as has been past perceived or currently
15 discussed.

16 MR. BILLY: Dane?

17 MR. BERNARD: Thanks. Dane Bernard, NFPA. The comment over
18 here was go ahead, straighten this out.
19 I don't know if we can do that. There was one thing that Caroline and I
20 can agree on. She started out by saying sanitation is not rocket
21 science. It's not. We're trying to make it a bit more difficult than it
22 is. I go back to what I said earlier in terms of language. Bill, maybe
23 we have gone a bit far in other areas in that language may not be a
24 problem. I'm just bringing it up because conceptually we want to move
25 away and provide clear distinction between HACCP and other things
26 that we do and if we can tinker with the language a little bit so be it.

27 SOP's should be developed, by the way, for every critical control
28 point in a HACCP plan and that serves as a basis for training people
29 who do those functions at those critical control points and in a SOP
30 document maybe we change it there. I don't know. But an SOP to me is
31 just say what it is that needs to be done at a particular point, whether
32 it's -- you know -- a sanitation operation or whatever. But I was
33 trying to give you the idea that we should separate the language
34 anywhere we can. Now, if I look at the paper that was passed out here,
35 open hymnals to the second page if you will. The bottom paragraph
36 here -- failure to have a sanitation SOP. This next few words bothers
37 me a bit -- or to consistently follow it or the presence of unsanitary
38 conditions that could result in product contamination -- product
39 contamination's obviously something we don't want to have -- would

1 require immediate regulatory action. Thinking about what was said
2 earlier about the lady from IBP, sanitary SOP's are in essence
3 guidelines to achieve a goal. They are not etched in stone as HACCP
4 critical control points are. In response to not following an SOP exactly
5 should be contingent upon what the result of not following it is. If
6 somebody did something equally effective, if it wasn't in the SOP, fine.
7 If you, for example, didn't follow an SOP but you made -- to use a
8 HACCP term -- corrective action that made the situation okay, fine.
9 Even the corrective actions, you're not going to be able to spell out
10 every potential way of fixing something that comes up in a sanitary
11 plan. This was why while it's nice to say give us guidance on what you
12 look for, I think the guidance should be general and it should give us a
13 very plain idea of what needs to be done but that's already in the plan.
14 I didn't want to go against Rosemary who's much more wiser than I on
15 many of these things but to me, if we come out with this what the
16 agency wants, this is an SOP, I see that as boink, here it is, and the
17 industry allows this to happen over and over. Okay, here's what the
18 agency wants us to do, by God, this is all we need, we'll comply with it.
19 What we're trying to do is get away from that mentality both in the
20 industry and in the agency and I see that if we put out some piece of
21 paper like it, if we don't qualify it, if we don't say look guys, this is
22 only a model format what we want you to comply with is here in the
23 general guidance document, clean outer wear, clean surfaces and that
24 sort of thing, and let's not make it overly complicated cause the old
25 story about the duck that's very applicable. If we make sanitation look
26 like, walk like, and quack like a duck, we're going to think it's a duck.
27 And we want HACCP to be the duck. Thank you.

28 MR. BILLY: Rosemary. I think this may be the final word.

29 MS. MUECKLOW: Good. It's been a long day. I'm disappointed
30 that we hear from Caroline three hours after we had a very substantial
31 discussion about the carcass cooling requirements that she doesn't like
32 that. I'm sorry we didn't have that input three hours or so ago but
33 fortunately you provided a remedy and that is that the hearing record
34 will be open for thirty days and I'm sure that Caroline can submit her
35 views for the record. I thought it was our better moments today
36 because indeed we were talking about what can be done, is it good
37 science. We were having the realistic discussion that we've not been
38 able to have throughout the comment period and I think we made some
39 real progress to sorting out something that is very important and has

1 been very contentious during the discussion of this rule.

2 Contrary to what some folks may think I haven't been asleep under
3 a stone in my garden in Berkeley, California for the last six months or
4 so. In fact, we have been very active as an organization and I have
5 particularly in being concerned and involved and contributory to the
6 rule making process. As several of you in this room know it didn't
7 seem to be responding to what we needed and we're very grateful that
8 Mr. Taylor and Mr. Billy and Secretary Glickman himself provided for
9 this additional opportunity for us to visit and if there's any testament
10 needed to the fact that it has been valuable it has been the last four
11 days of discussion on this issue, three, two weeks ago, and today's
12 discussion and being an old war horse that I am I'm going to be here for
13 two more days this week like a lot of other people in this room and I
14 hope we will continue to have this kind of discussion. I think it is
15 extremely useful and, again, I haven't been asleep.

16 The final issue that I seem to be having to defend myself on is
17 that we have never thought that sanitation is rocket science. We
18 believe that it is a daily behavioral activity. I don't want anybody to
19 suggest or think that I come to this table or that anybody else around
20 this room doesn't understand just like you get up and have a shower and
21 clean your teeth every morning so you clean your plant every day. And I
22 don't know where Mr. Devine's comments came. I hope that when he
23 publishes them that they will be published and we will find out what
24 those officials with responsibility for enforcing a criminal law did
25 about these terrible conditions that they saw. The kinds of things he
26 characterized are certainly not commonplace in my thirty five years
27 experience in this industry and there are enough inspectors around this
28 table. They know that they wouldn't tolerate any kind of condition such
29 as some people have testified to to Mr. Devine. So we certainly hope
30 that that issue can be clarified and resolved. But I am here to tell you
31 that people that I speak for I know firsthand are running very clean
32 plants and my only request, despite my difference with Mr. Bernard, I
33 think it would be helpful to have one simple little page saying this is
34 the kind of thing that you really ought to have on the shelf and I
35 certainly hope that I can get that despite the fact that it is slightly
36 prescriptive I think it would help in cultural change of how we're all
37 looking at sanitation. A lot of people have a lot of pieces of paper on
38 it. If they need to begin to make changes and I'm sure many of them do
39 it would be nice to know what the piece of paper ought to look like or

1 the book or however you want to consider it.

2 Thank you very much for the opportunity here today. It's been one
3 more great experience to write about some day. Thank you.

4 MR. BILLY: Okay. I'd like to thank everyone. We'll start again
5 tomorrow morning at nine o'clock.

6 (Whereupon, at 5:52 p.m., the meeting was adjourned.)

7

